

OVERSEAS NEWS

Repentance or death are the only choices in Iranian prison

BY KATHLEEN EVANS IN TEHRAN

IRAN HAS a new tourist sight. It is called Evin prison. Nowadays, almost every government delegation invited to the Revolutionary Islamic Republic is taken on a tour of the most feared and infamous prison in Iran.

Evin prison—or to use its new name, The Training School of the Martyr Mohammad Rezaei, the late deputy governor who was assassinated—is no longer called a prison. It is a university, a rehabilitation centre for Iran's counter-revolutionaries and errant women, say Iranian Government officials.

Some 7,000 people have been executed since the Khomeini regime came to power, according to Western diplomats, but local authorities put the total at between 2,000 and 3,000.

But today, executions are said to be out. Re-education is the order of the day, says Azadollah Lajavardi, Evin's governor. Here, inmates will learn to give up their Marxism, Maoism and other ideologies in order to become good Muslims and thus suitable citizens for Iranian society. Most repent, says the governor. Only a few do not. And if they repent, they can be released, regardless of their sentence.

Mr Lajavardi says he is so confident of his methods that he could even convert President Reagan to Islam, given three months. Exiled Iranian President Bani Sadr would only take a month or two.

Today, on the guided tour of Evin, foreign visitors are shown large halls of prisoners busily engaged in sewing uniforms and clothes for the country's "down-trodden". The Islamic cleric leader sits at the front, calling out the anti-American slogans for prisoners to echo when foreign guests enter.

Mr Lajavardi says the youngest of his inmates is 14 years old, and the oldest, Mr Nouredine Kianoori, is nearly 70 years, an ageing communist leader.

Mr Lajavardi is not sure just how many prisoners or pupils he has—between 2,000 to 2,500. "I work so hard I don't know," he says.

Entering the "training school" seems relatively easy. To be a sympathiser, supporter or party member of any forbidden organisation is sufficient. "Even ones who make xeroxes for the terrorist organisations, or lend them a car or a house—they are all but a link in the chain of terrorism," explains Mr Lajavardi.

Sentences for such activities range from as little as two months to execution, depending on the role they play. In the last 11 months, "about ten people" have been executed for counter-revolutionary crimes.

"Nowadays we try to change their minds. We find that when we talk to them, they become re-educated," says Mr Lajavardi. Family visits are discouraged because it disrupts the "special atmosphere necessary for re-education."

Part of the Evin tour is a conversation with some of the latest repentants. Last week, six prisoners, including two women dressed in chador, were presented to journalists, and the repentants duly confessed their crimes in trying to overthrow the Islamic regime by violence.

One of the prisoners, Mr Wahid Ghalam spoke in an American accent and told us of his student days at Kansas University, and his last ten years as a communist. The allegations about torture in Evin were Western propaganda, he said, adding that the Guardian newspaper of the UK was the worst offender. He has yet to be sentenced, despite spending two years in Evin.

A prisoner in the sewing hall told me she was in Evin with her husband, although she had not seen him for several months. This former secretary has been sentenced to three years for membership of the Mujahadeen organisation, and at the time of her arrest was six months pregnant. "Nothing happens to you here when you confess," she told me in fluent English.

Visitors to Evin are provided with glossy brochures on the prison, showing inmates at the swimming pool, the gymnasium, and even the local museums.

"Brother Lajavardi" is shown among groups of smiling prisoners, talking to inmates' families and even playing football with the repentants.

Islamic jurisprudence is very different from Western law, he tells the journalists. Women who do not wear hijab (the Islamic headscarf and tunic) are brought to Evin for "training" for a few days. If they don't agree after that, they are sent to court. Homosexuals who are proved not to be sick or ignorant and who pursue their sexual preference for pleasure are executed. So are treacherous wives who are unable to reach reconciliation with their husbands, and unrepentant prostitutes and drug pushers.

Despite his position as chief revolutionary prosecutor for Evin prison, Mr Lajavardi denies his reputation as "the most feared man in Iran." "People love me and cuddle me when I go out," he says. Like many others in Evin, he was a prisoner there himself under the days of the Shah. Today, as Governor, he doesn't leave the prison much.

Argentina Bill tackles trade union reform

By Jimmy Burns in Buenos Aires

AT THE end of a stormy debate lasting most of the weekend, Argentina's Congress approved a key government Bill, which will reform the country's powerful trade union movement.

The Bill—if it is endorsed as expected by the Senate later this week—will establish a time limit of 180 days for the election of new labour leaders to replace those picked by the former military regime. One of the more controversial points of the law is that the preparations for the elections will be supervised by government officials to prevent fraud.

The vote will also be based on a system of proportional representation to ensure that independent or minority candidates have a greater say in union affairs.

The centre-left Radical Party Government of Sr Paul Alfonsín has made union reform one of the lynchpins of his political and economic programme. During his election campaign he strongly criticised the corporate-type structure of the country's main trade union organisation, the General Confederation of Labour (CGT) and the Labour leaders' links with hardline sectors of the armed forces.

Sr Alfonsín claims that the traditional organisation of the unions made it impossible for any democratically-elected government to carry out a policy with the consent of both sides of industry. The President has also been outspoken in his exposé of union corruption, particularly the misuse of union funds to the detriment of ordinary members.

Labour reform has been stiffly resisted by the old union "bosses" and their allies in the opposition Peronist Party.

Alain Cass, recently in Colombo, looks at the debate over austerity moves

Sri Lanka resists IMF requirements

SRI LANKA and the International Monetary Fund (IMF) are at odds over the size of spending cuts and the amount by which the country's currency should be further devalued before the Fund grants a further standby credit.

The IMF is seeking further cuts of up to 3.5bn rupees (\$240m), or about 7 per cent of planned expenditure this year and a devaluation of the rupee against the dollar from its present level of 25 to at least 27.

The Sri Lankan Cabinet this week began what is expected to be a protracted and tough debate over how far the country can afford to go in meeting the IMF requirements. Mr Ronnie

De Mel, Sri Lanka's Finance Minister, has negotiated skillfully with the IMF for over a year, but he is now likely to meet stiff opposition from colleagues who argue that the Fund is dictating Sri Lanka's economic policy.

There is also real concern of the possible effect of a further devaluation at a time of the soaring inflation and in the wake of last July's ethnic riots which left the island economically weak and politically divided.

Agreement with the Fund is critical for Sri Lanka. In the first place, the country needs the additional \$50m on offer. More important, the Fund's stamp of approval on Sri

Lanka's economic policies would clear the way for a \$210m structural adjustment loan from the World Bank and an estimated \$400m from the aid consortium countries meeting in Paris in June.

The IMF is worried about the apparent lack of concern among some ministers over the need for fiscal and monetary discipline and is likely to drive a hard bargain. It is, so far, even refusing to agree to send a mission to Sri Lanka—which was originally expected in March—to finalise the standby facility.

Sri Lanka's last budget was regarded as "soft" by the Fund, and there is growing concern that a credibility gap be-

tween the Government's intentions and its actions could erode its international standing.

The Fund is worried about Sri Lanka's ambitious development programme. In its present form it is regarded as "indigestible" by the Fund. The IMF has pointed out to the Government that aid and budget appropriation for 1983 were underspent by at least 25 per cent. A major target for the Fund is Air Lanka, the country's airline, whose aircraft purchasing programme is widely regarded as a luxury.

Runaway growth of the money supply last year, Sri Lanka's central bank has recently tightened credit, but inflation is still running at an

annual rate of more than 20 per cent.

Four export performance and excessively high imports. The Fund wants to see a further devaluation of the rupee, major cuts in the country's public investment programme and the encouragement of export-oriented industries.

High tea prices, Sri Lanka's major export, has given the economy an unexpected boost this year. But the IMF wants to see Sri Lanka's chronic current account deficit reduced from 13 per cent of GDP in 1982 to 10 per cent in 1984. This target seems optimistic, given the slow recovery of the island's key tourist industry following last July's unrest.

Kashmir group demands body of executed leader

BY JOHN ELLIOTT IN NEW DELHI

A MAJOR controversy blew up last night over the burial site of Mohammad Maqbool Butt, the Kashmir terrorist leader who was hanged in New Delhi jail on Saturday. His release was demanded one week before by kidnappers of the Indian diplomat, who was found murdered in Birmingham.

Mr Butt, aged 50, had been under sentence of death for 16 years. His outstanding appeal for presidential clemency was suddenly refused last week.

He was buried soon after his execution on Saturday within the grounds of Delhi's Tihar jail with full Muslim rites. But at funeral prayer meetings held yesterday in the Pakistan sector of Kashmir resolutions were passed demanding that the Indian Government hand over his body for reburial in Pakistan.

The resolutions were organised by the Jammu Kashmir Liberation Front of

which Mr Butt was a founder member. Tight security was mounted in Delhi on Saturday and reports from Kashmir said that armed police were deployed in the area, particularly around Mr Butt's home village of Trehgam.

Indo-Pakistan relations have worsened in the past couple of weeks. The Pakistan Government did not react to the execution but the government-controlled Pakistan Times condemned it as a "mad and cowardly act" which showed that "Indian rulers are completely shutting their eyes to the long history of freedom struggles of nations."

Groups in Kashmir either want the Indian-controlled area handed over to Pakistan, or for them to be granted independence.

In Karachi, the Indian consulate and Indian airlines office were attacked and stoned by students.

Pakistani students protest ban on political activity

BY MOHAMMED RAJAB IN ISLAMABAD

SEVERAL DOZEN students have been arrested following demonstrations throughout Pakistan.

The demonstrations over the weekend were provoked by two different actions: Pakistan's martial law orders banning all student unions; and execution in India of Mr Maqbool Butt, the Kashmiri leader, for allegedly killing an intelligence officer several years ago.

In spite of strong denials for several weeks, the Government banned all student unions in the capital of Islamabad as well as the provinces of the Punjab and Sindh. Sindh was the scene of the opposition democracy campaign last summer. The unions are already banned in the North Western Frontier Province for the last several months.

Pakistani student politics, which for years was dominated by the pro-government right-wing Islam Jamiate

Tulaba (Islamic Students' Organisation) may now switch its political alliance.

If the government persists in continuing the ban, the opposition grouping, the Movement for Restoration for Democracy, hopes to gain the student support. The right-wing IJT, many of whose members own arms, had kept the equally armed left-wing and pro-left students under control, thereby saving the Government any major trouble from the campuses.

The Government gave no reason for banning the student unions, but political analysts believe it to be a part of the plans to hold the promised parliamentary elections by March, 1985. The parliament was dissolved in July, 1977, when President Zia-ul-Haq took over the government. But, if student unrest expands, that will hardly be the right environment for holding the polls, these analysts said.

Marcos rejects calls to cede more powers

MANILA — President Ferdinand Marcos of the Philippines, has indicated he has no plans to give up authoritarian powers he enacted eight years ago under martial law, despite appeals from the Church and opposition threats to intensify demonstrations.

Among conditions for taking part in National Assembly elections scheduled for May 14, the opposition demands an end to President Marcos' power to decree laws and make arrests.

In an interview with local reporters published in major Manila newspapers the President Marcos referring to the opposition demands, said "I am afraid they are not ready to participate in the election."

He accused his opponents of using "this contrivance of attracting attention by making demands and saying they will boycott the elections."

He claimed he has given his opponents enough concessions AP

Lilco abandons nuclear plant

By Terry Dodsworth in New York

THE hard-pressed U.S. nuclear power industry has been hit by a further crisis with a decision by Long Island Lighting Company (Lilco) to pull out of a partnership agreement for a half-constructed plant on Lake Ontario.

Lilco's announcement comes at a time when several other U.S. utilities are either abandoning or converting new nuclear power stations because of escalating construction costs and the high comparative price of the electricity they produce.

The company has already invested \$500m in the Nine Mile Point 2 project, and would have had to put up a further \$100m this year. It said at the weekend that it had missed a \$1.1m instalment and would spend nothing more on the plant.

The Nine Mile Point 2 project is about two years away from completion.

Conference ends in acrimony

ATHENS — A conference of anti-nuclear movements from East and West ended here in acrimony over what some Western activists see as an attempt by the Soviet Union to gain control over strategy.

The four-day conference last week, grouping delegates from 28 European and North America countries was organised and financed by Ksudea, a Greek anti-nuclear movement run by leading members of the ruling Pasok (Socialist) Party.

It ended with Eastern campaigners backing and most Westerners opposing an end-of-conference document that foresaw a permanent seven-member co-ordination committee.

Reuters

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FT 841

WORLD TRADE NEWS

Michael Thompson-Noel looks at strong protectionist measures which curb imports of vehicles

Hawke tries to tackle Australia's cocooned car industry

IN AUSTRALIA, whose domestic car industry is cocooned by protection, a Rolls-Royce Camargue costs \$250,000 (\$161,000) while even at the bargain end, an R.R. Silver Spirit costs \$162,000. Given the recent shortage of Australian millionaires, this has not helped Rolls-Royce sales...

Australian Vehicles Sales 1983. Table with columns: Local manufacturers (Ford, G.M.-Holden, Toyota, Datsun, Mitsubishi), Importers (Mazda, Subaru, Suzuki, Daihatsu, Honda, Volvo, Jaguar Rover, Others), and Total (Total industry, Total passenger, Total commercial).

gross subsidy enjoyed by the Australian car industry as a result of protection was about \$1.97bn (\$1.27bn) in 1981-82 - almost twice as much as its estimate of about \$1.2bn in 1980. On the other hand, the Car Industry Council said recently that it had to hand an analysis by the Vehicle Builders' Employees' Federation (VBEF)...

the quotas-and-tariffs regime, plus the downturn in the car market last year, meant that most importers made haste slowly, though some - like BMW Australia - enjoyed marked success. Total sales in 1983 (passenger plus commercial vehicles) were 568,100, down 43,254 on 1982. However, registrations in December 1983 were 51,688 (up 5.2 per cent on November), and the car industry expects total sales in 1984 to improve in line with the general recovery - perhaps to 585,000 vehicles.

As for Rolls-Royce, 1983 was not a good year, though it cannot just yet quote an accurate sales figure. "Sales last year were between 50 and 60," said a spokesman. "Let us say approximately 55, to round off." He would wish to be more precise, but the Pacific Basin countries are handled through Rolls-Royce Canada, which is why we're talking to Vancouver. And talking still, apparently.

Tehran forced to cut imports

By Terry Povey. IRAN has been forced to cut imports as its ports and internal distribution services can no longer handle the flood of goods destined for the country. Last week Tehran's credit for Japan, the biggest supplier in 1983, was suspended and a high level government committee is reviewing trade with member states of the EEC.

China agrees to 50% boost in Soviet trade

BY MARK BAKER IN PEKING. CHINA and the Soviet Union have agreed to a 50 per cent increase in their annual two-way trade. The two countries signed a protocol in Peking at the weekend which provides for the state-to-state trade of up to \$1.2bn this year.

U.S., Brazil in helicopter talks

BY ANDREW WHITLEY IN RIO DE JANEIRO. NEGOTIATIONS are at an advanced stage between Sikorsky, the U.S. helicopter manufacturer, and the Brazilian Government to establish a joint helicopter manufacturing venture in Brazil.

EEC to renew demand for Japanese export restraint

BY PAUL CHESSRIGHT IN BRUSSELS. THE JAPANESE Government will come under further pressure to restrain exports when senior officials of the European Commission start a round of formal trade talks in Tokyo tomorrow.

Redemption Notice City of Oslo (Norway) 9% Sinking Fund External Loan Bonds due March 1, 1988. Table with columns for Bond Numbers and corresponding values.

SHIPPING REPORT Owners hesitate to order ships

BY ANDREW FISHER, SHIPPING CORRESPONDENT. THE CRISIS in world shipbuilding as shipowners continue to hold back from new orders until the market fully recovers, was highlighted last week in a report from Lambert Brothers Shipbroking.

World Economic Indicators. Table with columns for Unemployment (Jan '84, Jan '83, Nov '83, Jan '83) and various economic indicators for UK, U.S., W. Germany, France, Italy, Belgium, Netherlands, Japan.

Continuation of the City of Oslo (Norway) 9% Sinking Fund External Loan Bonds due March 1, 1988 table, listing bond numbers and values.

On March 1, 1984 there will become due and payable upon each Bond selected for redemption the said redemption price, together with interest accrued to the date fixed for redemption. Payment of the redemption price of the Bonds to be redeemed will be made in such coin or currency of the United States of America as at the time of payment is legal tender for the payment there of public and private debts, upon presentation and surrender of said Bonds, with all coupons appertaining thereto maturing after the date fixed for redemption, at the Municipal Processing Window, 16th Floor of Citibank, N.A., 20 Exchange Place, in the Borough of Manhattan, The City of New York and subject to applicable laws and regulations, at the main offices of Citibank, N.A. in Amsterdam, Brussels, Frankfurt (Main), London, Milan and Paris, and Kredietbank, S.A. Luxembourgise in Luxembourg. Payment at the offices of Citibank, N.A. in Europe referred to above will be made by check drawn upon a bank in New York City or by a transfer to a dollar account maintained by the payee with a bank in New York City.

Kingdom of Sweden. Dfls 200,000,000 9 per cent. Bonds 1984 due 1990/1994. Annual coupons March 1. List of banks: Algemene Bank Nederland N.V., Amsterdam-Rotterdam Bank N.V., Bank Mees & Hope NV, Rabobank Nederland, Nederlandsche Middenstandsbank nv, Pierson, Holding & Pierson N.V., Bank der Bondspaarbanken N.V., Credit Suisse First Boston Limited, Deutsche Bank Aktiengesellschaft, Kredietbank International Group, Morgan Stanley International, Nomura International Limited, Orion Royal Bank Limited, Swiss Bank Corporation International Limited, S.G. Warburg & Co. Ltd., Skandinaviska Enskilda Banken, PKBanken, Svenska Handelsbanken.

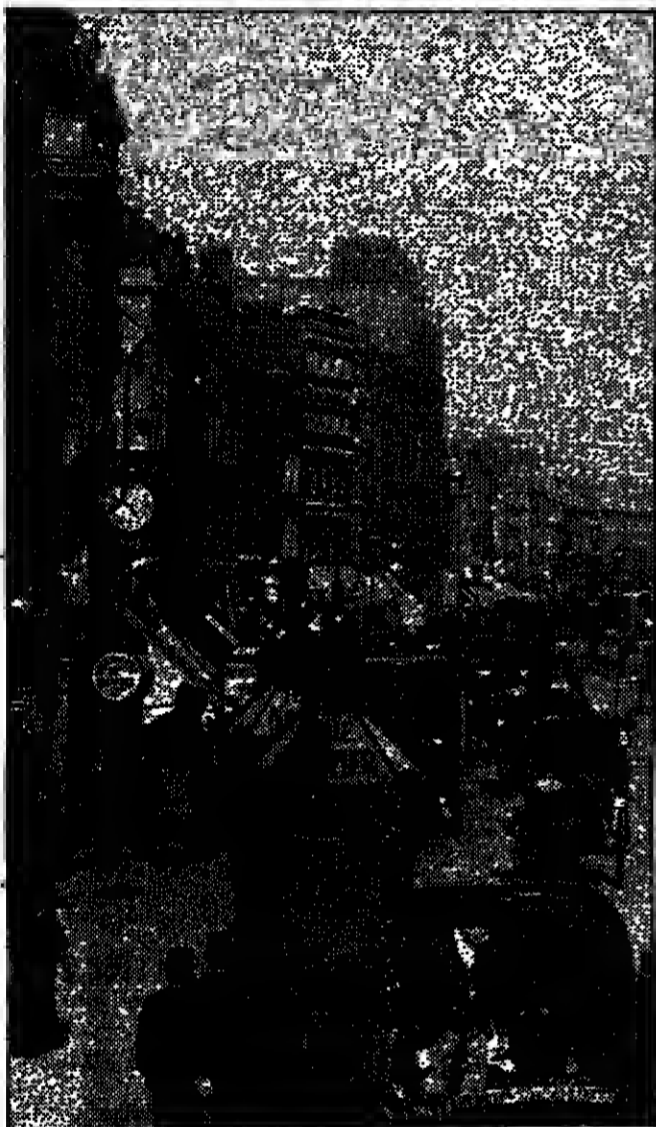


Tehran forced to cut imports

100 YEARS OF INNOVATION

Meeting the challenge of the times.

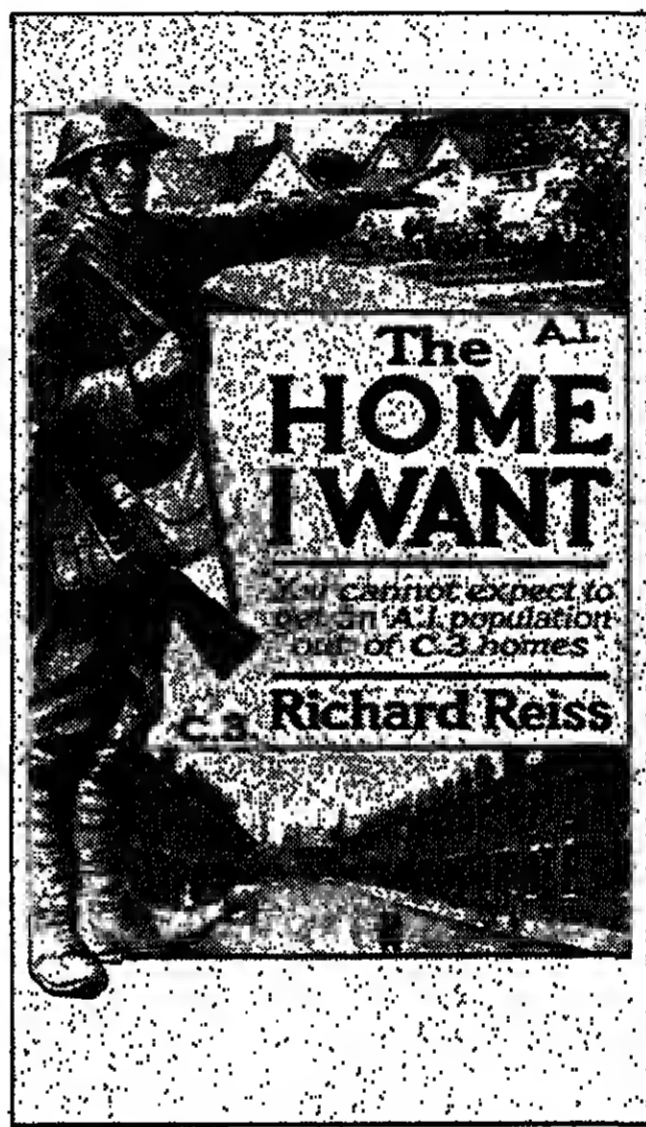
Today, 13th February, Nationwide Building Society celebrates its 100th birthday. When we first opened our doors in 1884 in London the housing needs of the nation were dire and pressing – a century of industrialisation had seen to that. Today, the needs are different but pressing still. Here are a few leaves from our history, which is marked with innovation. It shows how Nationwide has grown, prospered and served the community.



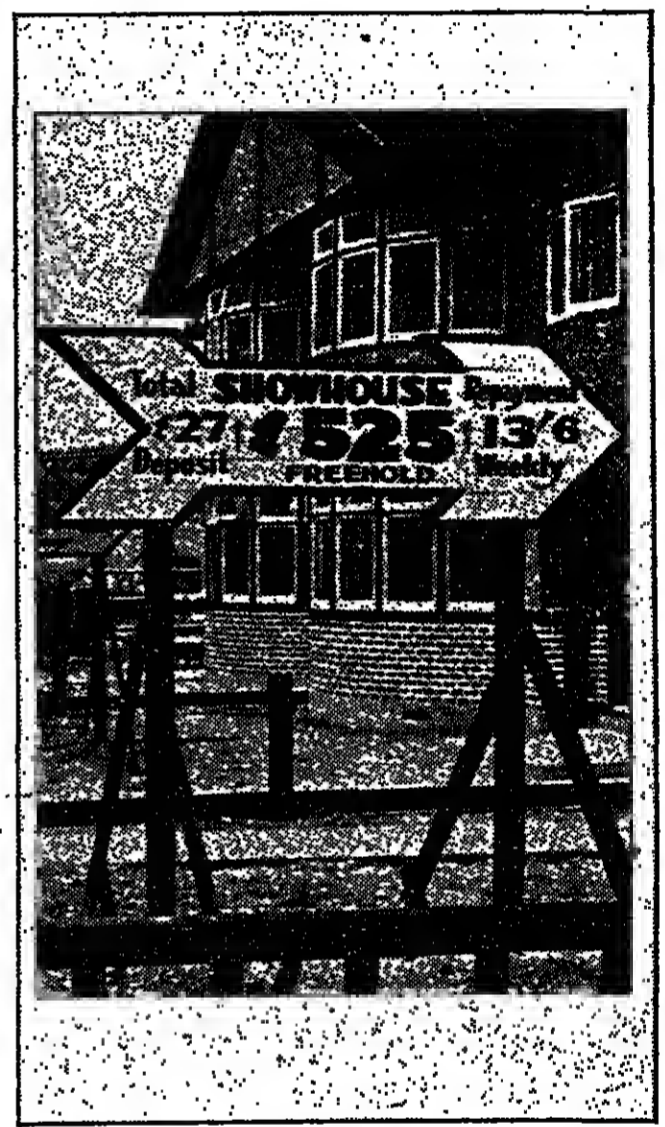
High Holborn, London in the 1880s. Today Nationwide's headquarters stand here. The bustle and prosperity of a main street hid over a century of neglect of homes for the common man. Against this background the Society wrote its first mortgage for a house in Battersea and quickly won a reputation for its radical and diligent approach.



This exhibition poster of 1905 shows the Garden City of Letchworth. Garden Cities epitomised how life was changing. The 21 year old Society was a major provider of mortgage finance in Letchworth, which became famous as a pioneering venture.



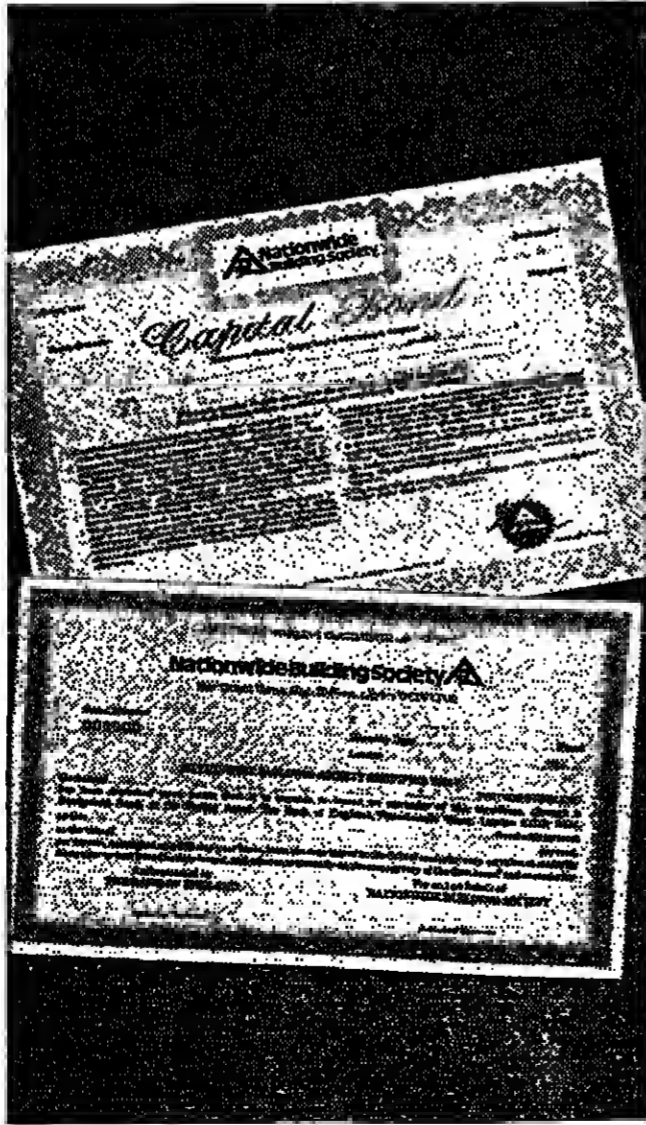
The young men back from the war expected homes fit for heroes. In 1920 the Society helped 1,100 members to buy their own homes. The 1920s also saw the establishment of a staff pension fund: the first for any building society.



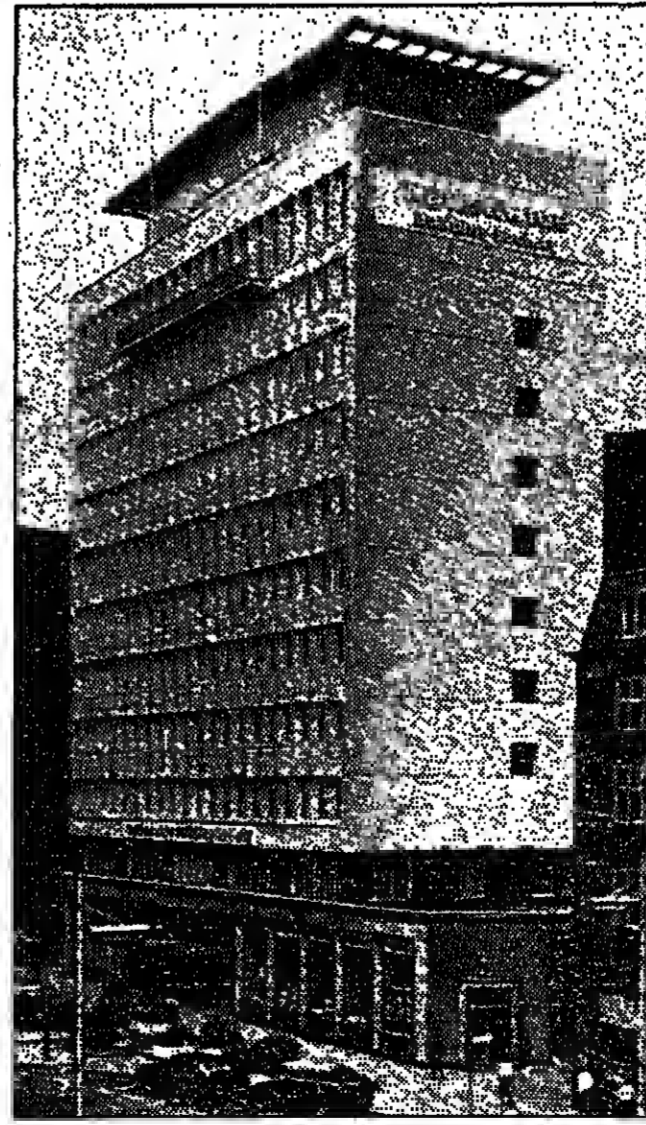
The Society's first mortgage was for £120. Fifty years later in the '30s £525 was needed for this family home. Nationwide was the first organisation to issue house price information – the first bulletin appeared in 1951, when a semi, similar to that in the picture, would have cost £2,260. Today it would be £27,740.



For years special finance has been available through the Society to help fight deterioration in the housing stock. Nationwide was the first Society to launch a special support lending scheme in a housing action area, Brent (above). For instance, this former shop will be converted to living accommodation. To help further, the Society has sponsored the Nationwide Housing Trust Ltd which is undertaking direct housing development activity.



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STATISTICAL TRENDS: WORLD TRADE

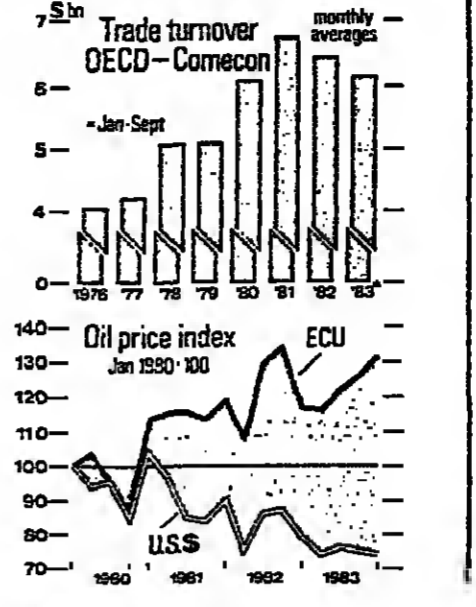
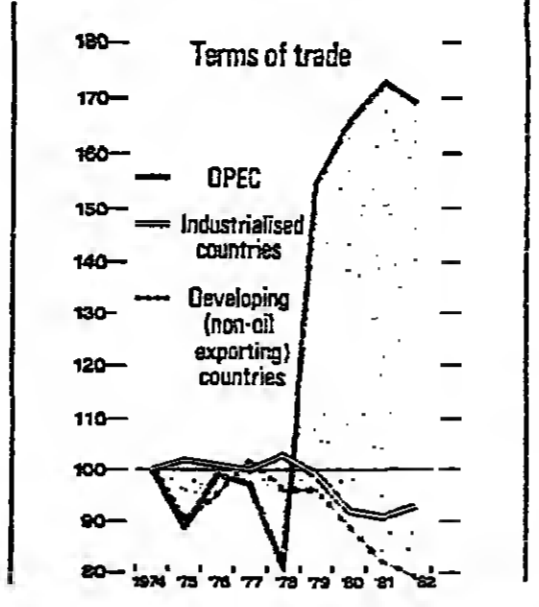
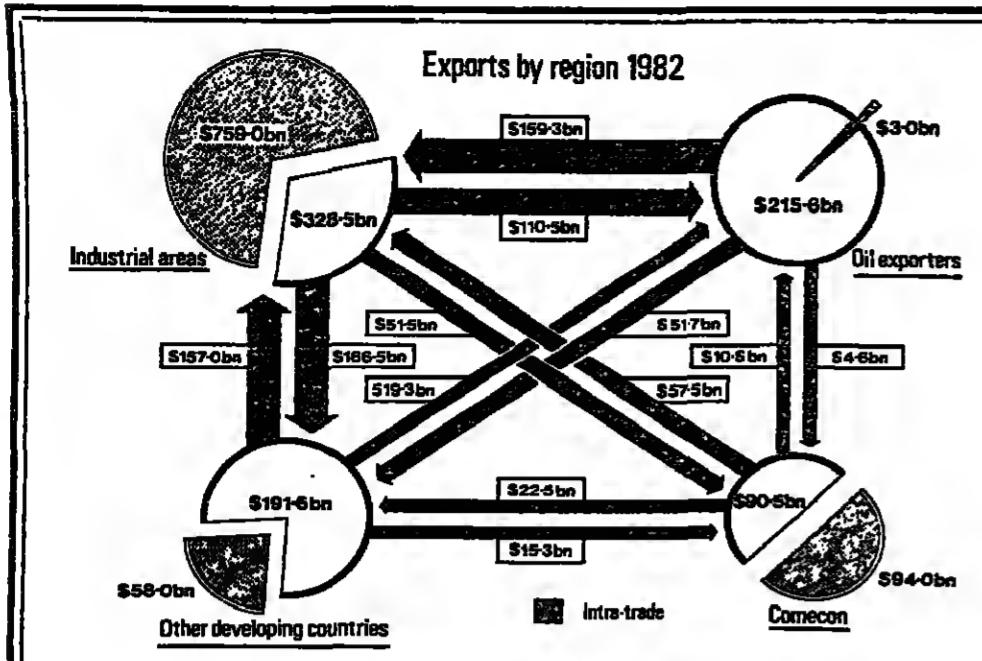


Table showing the share of manufactures in total exports to industrial countries for various countries like Korea, Yugoslavia, Philippines, etc.

Debt payment problems take their toll on growth

Imports US\$bn and Industrial Countries Imports: Detailed tables showing import values and trends for various countries and regions from 1972 to 1983.

Following three years of stagnation or decline, world trade is likely to expand by about 3 per cent in volume this year. This is moderate growth, especially compared with the 3.8 per cent real growth forecast of the Organisation of Economic Co-operation and Development.

Overall, then, world trade will probably lag OECD growth. The extent of the import cutback by both Opec and non-oil LDCs is shown here and of course is particularly marked in dollar value because of the appreciation of the U.S. currency—up over 20 per cent between December 1981 and December 1983, in trade weighted terms.

WORLD TRADE: Value and volume % changes. Tables showing trade turnover, oil price index, and agricultural prices for various regions like EEC and Japan.

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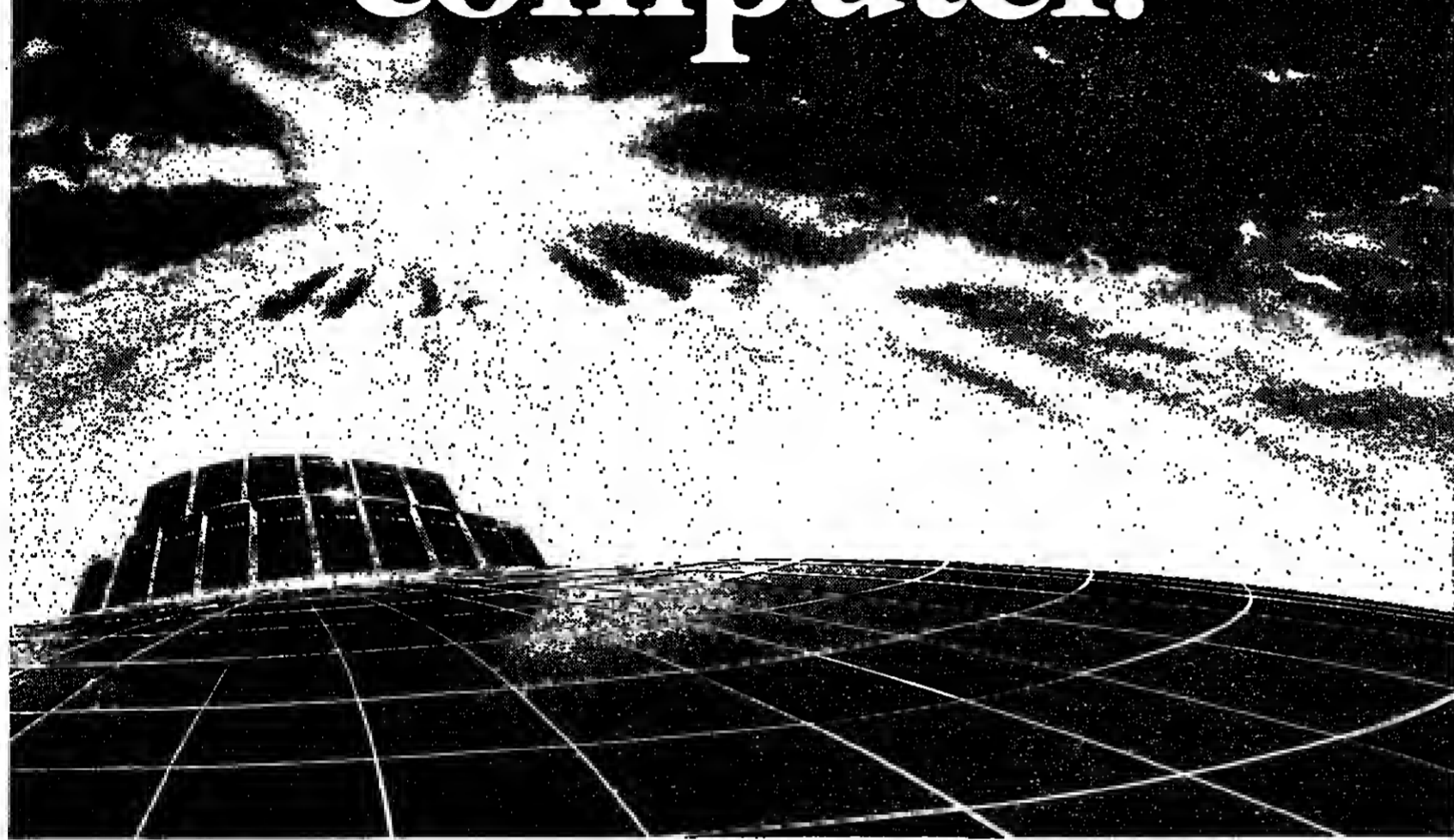
LPA Industries P.L.C. (Incorporated in England under the Companies Act 1948 No. 686429). Issued and to be Issued Fully paid £544,300.60. Application has been made to The Council of the Stock Exchange for the grant of permission to deal in the whole of the issued share capital of LPA Industries P.L.C.

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UK NEWS

Tories seek help for investors

BY PETER RIDDELL, POLITICAL EDITOR

STRONG PRESSURE has developed within the Government and among Conservative MPs for action in the budget on March 13 to stimulate personal savings and individual purchases of shares.

Two main proposals are for a reduction in, or the abolition of, stamp duty on stock exchange deals and an easing of the burden of the investment income surcharge.

These options are known to be under active consideration within the Treasury, along with complementary, though more long-term, ideas to reduce tax relief on life assurance premiums.

Within what is expected to be a 'neutral' budget, Mr Nigel Lawson, the Chancellor of the Exchequer is keen to make the maximum political impact, and measures to encourage individual shareholders would be popular with his supporters.

The Department of Trade and Industry, with the strong backing of the Bank of England and the stock exchange, has urged a reduction in stamp duty. This has partly been presented as a desirable stimulus to individual share purchases but also, more urgently, as a response to the likely changes in the structure of the stock market with the end of

minimum commission rates over the next year or two.

The continuation of stamp duty at its present 3 per cent rate might be a disadvantage to brokers in the new conditions.

At present, stamp duty yields about £975m a year in tax revenue, of which £335m comes from investment transactions.

Conservative ministers have for a long time argued that the investment income surcharge is an unfair discrimination against savers, especially as more than half of those paying it are elderly.

Since 1979, the Government's main action has been to raise the threshold at which the surcharge is paid. A further option is a reduction in the surcharge from its present 15 per cent on top of the relevant income tax rate. The surcharge now raises about £20m a year.

A number of Conservative MPs, especially those with City of London links, have argued that such action should form part of moves towards a neutral treatment of savings, when coupled with a matching reduction in tax relief on life assurance premiums. The Treasury has been considering the scope for cutting such tax reliefs.

Whitehall report calls for more state purchasing economies

BY ANDREW TAYLOR

A WHITEHALL report calling for greater savings on government purchases of goods and services is to be passed to Mrs Margaret Thatcher, Prime Minister, in the next few weeks.

A multi-department review of government contracts and procurement procedures was started in June last year by the Management and Personnel Office, which is responsible for the organisation of the Civil Service.

The main thrust of the report will be on getting better value for money from public expenditure, but it will also cover difficulties civil servants have in implementing public sector purchasing policies.

Completion of the report coincides with the start this month of a series of meetings between the National Economic Development Office and the Department of Industry to discuss how best to monitor public purchasing arrangements.

Treasury guidelines published three years ago suggested that civil servants should not necessarily opt for the cheapest priced goods and services. A value-for-money approach was proposed which would take account of long-term needs to promote industrial viability and competitiveness of suppliers. Under these guidelines purchasers were allowed to accept higher prices or greater technological risks.

The guidelines were worded carefully so as not to fall foul of EEC competition rules.

Sizewell advance costs put at £200m

MORE THAN £200m is likely to have been spent on preparatory work for a proposed nuclear power station at Sizewell, on the east coast of England, before the Government decides whether it should be built.

Mr John Baker, a member of the Central Electricity Generating Board (CEGB) which is applying to build the £1.2bn station, estimates that spending on design and other work is running at £70m a year.

The CEGB wants to start building in 1986. At the present rate of progress of the public inquiry which is examining the project, the CEGB expects to get a decision from the Government late next year. By then, work on the pressurised water reactor will have cost more than £200m, Mr Baker says.

A NEW index based on minute-by-minute share price movements of 100 leading companies listed on the London Stock Exchange, will be launched today by the stock exchange and the Financial Times.

The index, designed to meet the needs of the London International Financial Futures Exchange, will be transmitted on the Stock Exchange's own electronic information service. It will be called the FTSE 100 index.

WOOLWORTH HOLDINGS, the chain stores group, has come down firmly in favour of ending restrictions on shop opening hours to allow trading on Sundays. The decision, taken by the group's new UK management, reverses the company's previous opposition to Sunday trading.

AT&T is not looking for an investment, it is seeking entry into the European telecommunications market, Mr Madland said. Minority shareholders in Inmos, including the company founders, who together hold about 13 per cent of the company, have not been approached over an AT&T offer, according to Dr Schroeder.

MRS MARGARET THATCHER, Prime Minister, may be drawn personally into the discussions on whether Britain will help the U.S. to build an \$8bn space station.

Mr James Beggs, administrator of the National Aeronautics and Space Administration (Nasa), will visit Europe next month to discuss how the U.S. allies could collaborate in the orbiting station. A Nasa official said that Mr Beggs wanted to put his case personally to Mrs Thatcher.

SENIOR MANAGEMENT in British Telecom (BT) is poised to introduce sweeping changes in the internal organisation of the corporation before privatisation.

The plan, which has been in preparation for more than a year, would replace the present 61 BT business areas with about 25 districts and cut the 12 regions back to eight.

The Government will face a major parliamentary challenge this week on key elements of its Bill to open the way for the privatisation of British Telecom. Attempts will be made in the House of Lords to amend the Telecommunications Bill, while in the House of Commons the Labour Party is tabling amendments to broaden the scope of the Data Protection Bill.

U.S. advisers warn against selling Inmos too cheaply

BY LOUISE KEMOIE IN SAN FRANCISCO

THE UK Government would make a grave mistake if it sold Inmos, the state-backed microchip company, for less than £200m. That is what it is worth, according to U.S. advisers to the British Technology Group.

Despite this lofty evaluation of Inmos, the British Government is believed to be discussing at a high level a very much lower offer to acquire Inmos.

AT&T Technologies, the U.S. telecommunications company, is understood to have offered around £45m for BTG's 75 per cent stake in Inmos. In addition, AT&T is reported to have offered to make further substantial investments in the UK.

That is a bargain basement price. It is an unbelievably low offer, Dr Paul Schroeder, one of the Inmos founders who remains stock in the company, said.

There was no good reason why the Government should sell Inmos for less than its real value, said Mr Glen Madland, chairman of Integrated Circuit Engineering (ICE), a U.S. consultancy group that has

been retained to advise the British Technology Group.

According to ICE, Inmos sold \$50m worth of semiconductor products in 1983. The British Government should recognise that it has a valuable asset, he said.

If AT&T is successful in acquiring Inmos, the U.S. company is not expected to maintain Inmos's research and development efforts. According to U.S. semiconductor industry sources, AT&T views Inmos as an opportunity to acquire ready-built state-of-the-art chip production facilities and has little interest in the technology developed by Inmos.

AT&T is not looking for an investment, it is seeking entry into the European telecommunications market, Mr Madland said.

Minority shareholders in Inmos, including the company founders, who together hold about 13 per cent of the company, have not been approached over an AT&T offer, according to Dr Schroeder.

Offers still open for Jaguar car business

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

THERE HAS been no rush of potential buyers for Jaguar, BL's luxury car subsidiary, even though it is well known that the company is for sale as part of the Government's programme to introduce private capital to the state-owned group.

One possible reason for the apparent lack of interest is that potential bidders are assuming that the Government has already made up its mind about the method of disposal.

The Cabinet must soon make the decision, but has not done so yet and any last-minute offers would, therefore, stand a chance of consideration, particularly as outright sale of Jaguar to another group would probably raise more money than any other method.

General Motors of the U.S., the world's largest automotive group, has expressed a vague interest but some ministers, including Mr Norman Tebbit, Secretary of State for

Trade and Industry, would oppose the sale of Jaguar to an overseas group.

GM might try to overcome that objection by making any offer through its Vauxhall subsidiary in Britain.

The BL board is believed to favour the sale of most of Jaguar via a stock-exchange flotation and for BL to retain a minority interest, perhaps 20 per cent, to cement the continuing relationships of supply and distribution between Jaguar and other BL companies.

But the City of London's advice to the Government is that it would be better to separate Jaguar from BL, financially and preserve the other links with arm's-length contracts.

It has been suggested that any substantial minority holding should be put into the hands of another UK company, perhaps one with vague motor industry associations.

THE GENERAL ELECTRIC COMPANY, p.l.c.

NOTICE TO THE HOLDERS OF THE OUTSTANDING 10 PER CENT STERLING U.S. DOLLAR PAYABLE BONDS 1989 OF THE COMPANY (the "Bonds") EARLY REDEMPTION ON 15th MARCH, 1984

NOTICE IS HEREBY GIVEN TO THE HOLDERS OF THE BONDS that, in accordance with the Terms and Conditions endorsed on the Bonds (the "Conditions") and pursuant to the provisions of the Trust Deed dated 30th March, 1979 (the "Trust Deed") between the Company and The Law Debenture Corporation p.l.c. constituting the Bonds,

Citibank, N.A., the Principal Paying Agent, has selected by lot for redemption at par on 15th March, 1984 £5,000,000 principal amount of the Bonds in accordance with Condition 4 (A1). The serial numbers of the Bonds selected by lot for redemption at par are as follows:

Table listing serial numbers of bonds selected for redemption, organized in multiple columns.

In addition to the above-mentioned redemptions at par all Bonds remaining outstanding will be redeemed at 101 per cent of their principal amount on 15th March, 1984, in accordance with Condition 4 (C) and as previously notified on 27th January, 1984. Payment of the principal and premium, where applicable, will be made upon presentation and surrender of the Bonds, with all Coupons appertaining thereto maturing after 15th March, 1984, and subject to local laws and regulations, at the main office of the paying agent, Citibank, N.A. in New York, Brussels, Frankfurt (Main) and Zurich, and at the office of Citibank (Luxembourg) S.A. in Luxembourg. Bonds presented for payment without all unattached Coupons attached will have the amount in pounds sterling due in respect of any missing unattached Coupons deducted from the principal amount in pounds sterling due by payment.


The option to receive payment in US dollars in respect of principal and premium will be exercisable by the holder giving written notice in that effect to any paying agent not later than seven business days prior to 15th March, 1984, such notice to be irrevocable, to be in the form available at the office of any paying agent and to be accompanied by the lodgement of the Bond in respect of which such option is exercised. After 15th March, 1984 interest on the Bonds will cease to accrue. Coupons due on 15th March, 1984 should be detached from the Bonds and presented for payment in the usual manner.

Advertisement for Euro-clear system, featuring the logo and text: 'Securities held in the Euro-clear System on behalf of Participants now exceed U.S. \$125,000,000,000'. Lists various depositaries and participating banks.

Handwritten Arabic text at the bottom of the page.

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CONSTRUCTION CONTRACTS

£69m first stage of new British Library

LAING MANAGEMENT Contracting has been awarded a £69m contract by the Property Services Agency to build the first stage of the new British Library next to St Pancras Station, London. The work involves building book storage basements and a reference library above. Site work is due to start this summer for completion in 1989.

Four medical and military projects worth £8m have been placed with Fairclough Building eastern division. They are building a factory and offices under a £3.5m management fee contract for Cyprane (BOC Group) at Steeton, near Keighley, Yorkshire; extending the Nuffield Nursing Home, Newcastle-upon-Tyne, under a £2.86m contract; building a £960,000 Territorial Army centre at Newton Aycliffe, Co Durham; and refurbishing 85 married quarters units at RAF Church Fenton, Yorkshire, at a cost of £915,000.

Cyprane a division of the BOC's Medisfield Corp, is moving to a 17-acre parkland setting at Steeton, close to its present headquarters, so that the workforce can be retained. Fairclough will build 50,000 sq ft of factory space and 28,000 sq ft of office accommodation during a 65-week work programme.

Balfour overseas deals

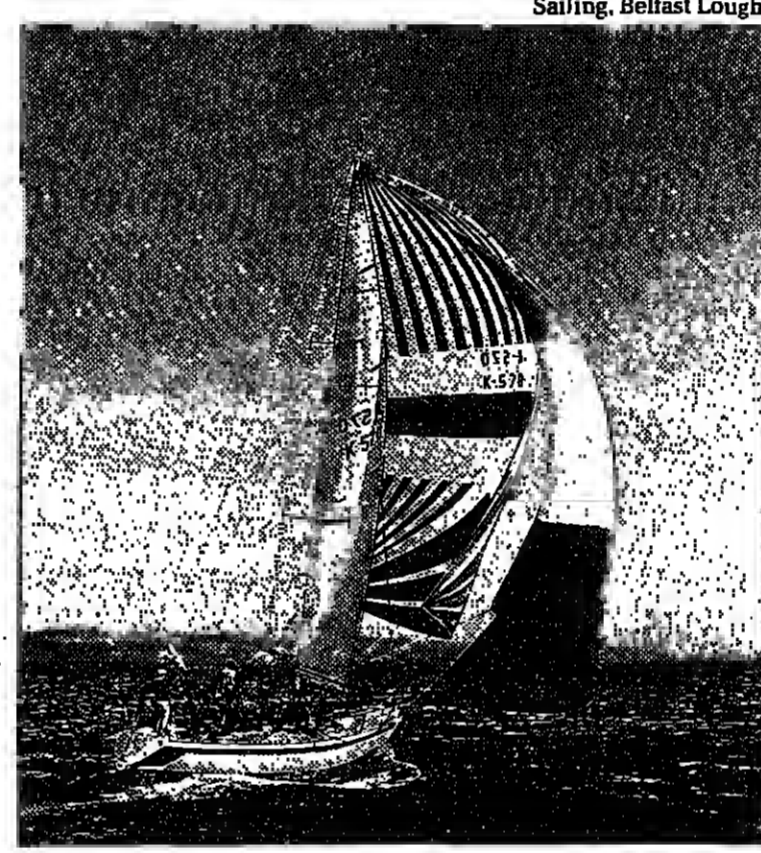
BALFOUR BEATTY Power Construction (Australia) has been awarded a contract for a 220 kv overhead transmission line from Moorabool to Ballarat in the State of Victoria, valued at A\$3.8m (£2.25m). The work was ordered by the State Electricity Commission of Victoria, who will supply the insulators and the conductor with steelwork from a local fabricator. Work is scheduled to be completed by December. Balfour Beatty Power Construction has also signed a contract with the Government of Belize for four Callender-Hamilton bridges, on the Southern Highway in Belize to replace existing timber bridges. The contract includes foundations, substructure works and road approaches to be completed in 12 months. The project, valued at £2.3m, is being financed by Government funds, administered by the Crown Agents. The Callender-Hamilton bridge steelwork will be fabricated by Painter Bros. Hereford, the fabrication division of Balfour Beatty Power Construction.

"Northern Ireland's skills and dependability are vital ingredients for our competitive edge."

Norman Mischler, Chairman, Hoechst U.K.

Fact 1
On the banks of a German river, over 100 years ago, four enterprising young men started a business. Beside the river Main they founded a small dyestuffs factory which has now grown into one of the world's leading chemical companies. That company's name is Hoechst. Today Hoechst markets a huge range of products including dyestuffs, pharmaceuticals, plastics and veterinary products. But perhaps one of its best known names is Trevira®. Trevira® polyester fibre and yarns are well known for their uses in clothing, home textiles and industrial textiles. Trevira® yarn and technical monofilament yarns are produced in Northern Ireland, where Hoechst relies upon the skill and efficiency of its workforce to maintain competitiveness in today's man-made fibre markets.

Sounds surprising? Please judge us on the facts.



Fact 2
Luckily, the good news about Northern Ireland's high productivity travels almost as fast among some industrialists as bad news does in the media, which perhaps explains why 100 plants have set up almost unnoticed in Northern Ireland in the last 10 years. European companies, like Hoechst, STC and Philips, have joined many successful American companies, including Du Pont and General Motors, in judging Northern Ireland on its merits. They are delighted with the results.

Fact 3
A technically gifted workforce and a unique relationship between unions and management results in consistently good industrial relations and productivity. For example, in 1982, an average of less than one hour per man per year was lost due to industrial disputes of any kind.

Fact 4
We have an efficient infrastructure; our ports, airports, roads, telephone and telex are geared to modern business needs. Their consistent reliability makes first class delivery performance possible for every company operating in Northern Ireland.

Fact 5
For a company looking to both short-term and long-term profits, our financial package is irresistible. Your fixed capital costs can be reduced by up to 90% and many companies pay no Corporation Tax.

Fact 6
Sailing in Northern Ireland's coastal waters is only one of many leisure activities enjoyed by foreign executives and their families. In fact sailing is an extremely competitive sport in Northern Ireland with regular racing and even flotilla cruising to nearby Scotland, Isle of Man, England and Wales. Ofteo executives and their families like the lifestyle so much that they are reluctant to return home even to accept promotion.

Fact 7
Our researchers tell us you may not believe these facts at first! So why not accept this challenge from companies which have already committed themselves to investment in Northern Ireland - "Visit us and we'll show you the facts". To arrange a visit to a successful company in Northern Ireland call or write to John Hughes at the address below.

Northern Ireland Judge us on the facts

Industrial Development Board for Northern Ireland · Ulster Office · 11 Berkeley Street · London · W1X 6BU · Telephone (01) 493 0601 · Telex 21839



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ISSUE OF 20,746,000 8% PER CENT. SECOND CUMULATIVE PREFERENCE SHARES OF £1 EACH

An Extraordinary General Meeting of H. P. Bulmer Holdings P.L.C. was held on 6th February, 1984 at which ordinary shareholders approved, *inter alia*, an increase in the share capital of the Company and a capitalisation issue of new 8% per cent. Second Cumulative Preference Shares of £1 each.

The Council of The Stock Exchange has admitted the Second Cumulative Preference Shares to the Official List. Dealings in the shares commence today.

Particulars of the Second Cumulative Preference Shares are available in the Extel Statistical Service and copies of such particulars may be obtained during business hours on any weekday (Saturdays and public holidays excepted) up to and including 24th February, 1984 from:-

J. Henry Schroder Wagg & Co. Limited,
120 Cheapside,
London EC2V 6DS

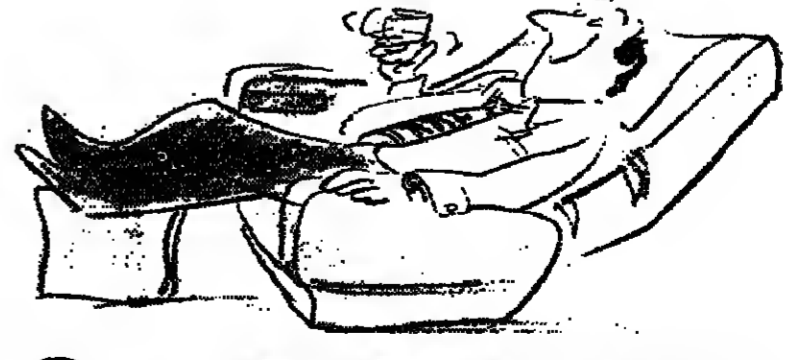
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12 Tokenhouse Yard,
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13th February, 1984

Is it really possible to have First Class comfort and pay only the business class fare?

When Korean Air Lines designed its new Prestige business class it used First Class on other airlines as its minimum standard. That's why there are only 24 seats, right up front, in our B747's. They're all exactly the same as those in our First Class - soft, leather-covered, luxuriously big and you have 41 inches of legroom. First class comfort at a business class fare! Superb food, two films en route (with First Class headset), an in-

flight bar and all the top amenities you'd expect in the highly competitive world of business travel for you to enjoy on a flight that will seem almost too short! How wonderfully agreeable to make economies this way. Prestige Class. The last word in first class comfort for business people. Four flights weekly to Seoul: Direct from Paris every Thursday and Saturday at 13h00. Via Jeddah and Bahrain from Zurich every Wednesday and Sunday at 12h20.



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TECHNOLOGY

EDITED BY ALAN CANE

CHOC-ICE FACTORY SAVES JOBS IN LIVERPOOL

Remploy wraps up choc-ice package

By PETER MARSH

AN UNUSUAL deal between a chocolate company and a packaging factory has safeguarded the jobs of 20 disabled people on recession-torn Merseyside.

When ice-cream manufacturer Lewis Brothers of Stoke decided to expand output, it came down against extending its own premises.

Instead, the company spent £400,000 installing new equipment in a plant in Liverpool run by Remploy, a state-backed company that provides work for disabled people.

The plan was a gamble as the Liverpool factory had no experience in food production. Its main activities are printing labels and packing goods into boxes.

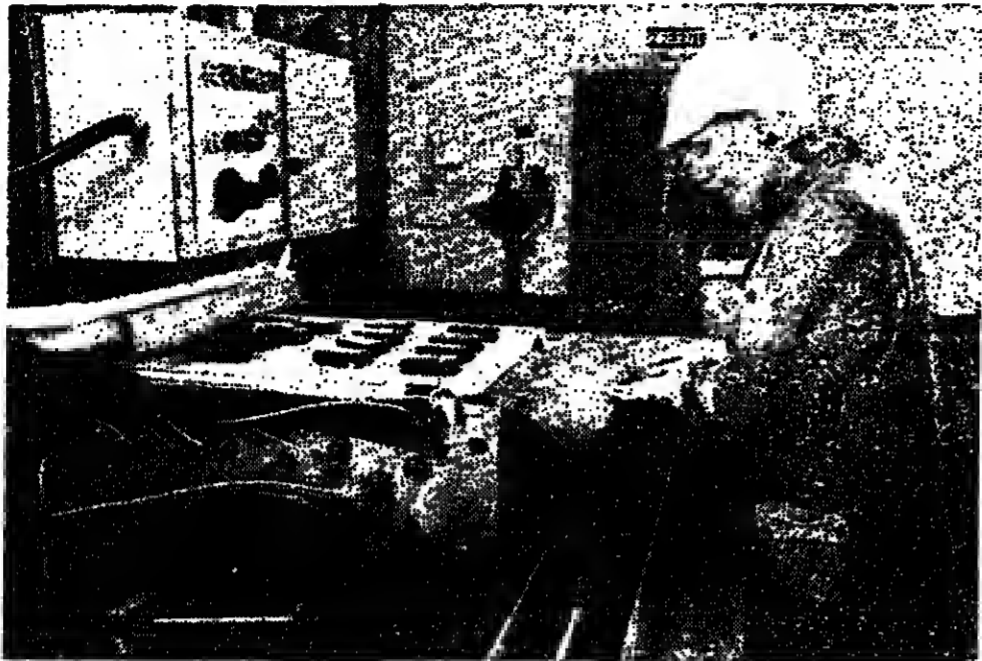
But the scheme worked so well that Lewis Brothers is next month to spend another £200,000 installing more hardware at the Liverpool plant. This should double annual production to 30m choc ices.

Under a new £3.5m contract, Remploy will make choc ices for Lewis Brothers for 10 years. The products sell for about 12p each, mainly in supermarkets.

With the output from Merseyside, Lewis Brothers will, by the end of 1984, make 60m choc ices annually, pushing it into the same production league as Britain's leading ice-cream manufacturers, Walls and Lyons Maid.

Mr Tony Manfredi, managing director of Lewis Brothers, says: "I'm extremely pleased with the arrangement. We didn't want to invest in a new building—we just want to make ice cream."

About a dozen of the 130 workers at Remploy's factory work on the ice-cream line. The figure will rise to 20 next month.



Choc-ice manufacture at Remploy's Aintree factory is to be doubled in the next few months

Most of Remploy's workers are severely disabled. Remploy was set up in the 1940s to provide work for handicapped people. The company, which runs 94 production units around Britain, receives a Government grant of about £40m annually though aims to operate like a conventional commercial organisation.

Remploy's Liverpool plant introduced its first batch of ice-cream hardware only last March. The company took a team of workers to Stoke for several days so they could familiarise themselves with Lewis Brothers' existing hardware. "Within three weeks of installation, our machinery was exceeding the manufacturer's specifications," says Mr Frank Bishop, factory manager at Liverpool. "We are getting 155 choc ices out of the machine each minute, when the manufacturer recommends only 120. For every job on the line, two people are trained. In this way we keep

the equipment running through lunch and tea breaks. Such was the demand for ice cream during last year's hot summer that Remploy kept its workforce on three hours' overtime for several months. "Our employees were very enthusiastic," says Mr Ricky Calvert, the supervisor on the ice-cream line. Mr Calvert previously worked for Lyons Maid. "The job gave them a chance to do something different with brand new equipment. The combination of the machinery and a workforce that is second

to none gives me the most efficient ice-cream crew in Europe."

In choc-ice production, a mixture based on milk powder, sugar, glucose and emulsifiers is first pasteurised. This is done by heating the components in a vat to 80 deg C. The slurry is pumped past ball bearings at a high pressure to remove fat globules. After chilling to about 10 deg C, the mixture, now almost solid, spurts out through a tube. Wire cutters automatically divide the mixture into small blocks.

From here, the bars pass on trays into huge freezers where they rotate on carousels at about -25 deg C. In the final step, the blocks, now solid ice cream, pass through a shower of chocolate to attain their outer layer. The finished choc ices are wrapped by automatic machinery.

Remploy spent £100,000 of its own money covering what used to be a store room into a hall fit for food production. The company had to line the walls and floor with washable materials, and pipe in power supplies and water.

How to speed up your Apple

WANT A faster Apple? Digital Research, the company which gave the world CP/M, has a "hot-on" guide which promises a threefold increase in processing speed for CP/M applications compared with competitive solutions.

The add-on, a printed circuit board carrying a microprocessor and extra memory, is important for three reasons:

It is the first hardware product from Digital Research, a fast-growing software house which made its name in systems software, especially CP/M, a

disc-based operating system for microcomputers which brought order out of chaos in the early days of personal computing and opened the door to a flood of business applications for software packages from other software suppliers.

The new card makes it possible to type 80 columns on a standard Apple monitor rather than the usual 40. This means that a standard page of text can be displayed for word processing and that spreadsheet programs—the electronic paper and pencil accounting kits

which were the secret of Apple's early success—can be displayed more manageably. An optional cache memory of 128,000 K bytes can speed up the time taken to retrieve information from a floppy disc remarkably. A cache memory is essentially a semiconductor buffer in which disc contents can be stored ready for almost instantaneous electronic retrieval.

Operating systems, which control the computer's internal functions, are the key to personal computing. CP/M was a

massive success because it offered a simple and effective way of managing the operations of a computer using discs for storage.

The Apple microcomputer is still the most successful business computer with some 1.25m-1.5m units installed, but it uses a microprocessor chip called the 6502 and its own operating system called Apple/DOS. That cut it off from the majority of business software written for a Z80 microprocessor running under CP/M.

The answer was an accessory printed circuit board with a Z80 microprocessor which could be bolted on. Microsoft, the U.S. software house, calls it the Hi Premium Card.

That was in the late 1970s. Digital Research believes its "Gold Card" is the first advance in add-on CP/M cards for the Apple since then. Paul Bailey of Digital Research thinks he could sell 12-15,000 of them at between \$399 and \$640 in 12 months.

More from Digital Research on 0635 35304. ALAN CANE

SATELLITES

Marconi aims for aerial comeback

THE Marconi company is making a determined bid to re-establish itself in the business of making dish-type aerials for satellite communications.

Marconi virtually relinquished this area of commerce in the early 1970s. It continued supplying satellite earth stations, but abandoned its production of aerials. These were supplied to customers through agreements with other companies, for example Mitsubishi of Japan.

The changing nature of satellite communications—with the emphasis shifting from telephone calls to the transmission of TV or business data—has made the company change its mind.

Mr Bill Barbone, manager of the space division of Marconi Communications Systems in Chelmsford, says his company will make a range of antennas suitable for these types of communication.

The hardware will be produced by the space division of Marconi Radar Systems in Gateshead.

The company has in the past 18 months produced two antennas, 13 metres in diameter, for British Telecom and Mercury.

The equipment is in place in earth stations run by the two telecommunications organisations in London's Dock-

lands. One more aerial for each customer is on order. These relatively large antennas will carry TV signals, for example, for transmission to the head ends of cable systems.

Marconi is also developing smaller antennas, 3.7 metres and 5.5 metres in diameter. These will be placed on office rooftops and carry business communications, possibly as part of the Satstream service that British Telecom is offering.

These aerials will link either with the European Communications Satellites, operated by Western Europe's telecommunications administrations, or France's Telecom-1 space vehicle.

Marconi has no plans to produce the very big aerials, of perhaps 30 metres in diameter, which feature in the earth stations that transmit long-distance telephone calls, for example to Intelsat satellites.

The antenna itself accounts for only about 20 per cent of the cost of an earth station.

Which with a 13-metre aerial could cost a total of about £1m. The rest of the money goes on electronic circuitry and the processing hardware that makes sense of the messages transmitted through space. PETER MARSH

BANKING

Sophisticated ATMs

IF YOU forget your name, NCR has the machine for you. Its new automated teller machine (bank in the wall) prints your name on the video screen when you insert your cash card. It reads the information off the magnetic stripe on the back of the card.

The trend to more sophisticated automated banking teller machines continues. Only a few weeks after IBM announced an ATM that will dispense coin as well as notes, the new NCR is clearly designed for use away from bank premises.

It will accept deposits and enable users to transfer funds from one account to another, pay bills and—more conventionally—request cheque books and statements.

In common with the 5060 ATM which NCR launched last year the 5081 features voice response—it can be programmed to talk back to the

customer. A new feature designed clearly for ATMs which might be sited off bank premises—in stores, airports, factories and so on, is a facility which enables a camera to be attached to the machine to take photographs of customers (or more likely, would-be miscreants).

The 5081 has an advanced video screen which can be seen in poor lighting, NCR says, where a variety of marketing information, company logs, diagrams and illustrations can be displayed.

NCR is one of a number of companies developing advanced automated teller machines for what is already a substantial world market.

Others include IBM, Philips, Diebold and Olivetti/Docutel.

The new 5081 has a capacity of 2,700 new notes but it can dispense old notes as well.

Materials

Ceramic fibres

THE Carborundum Company, which markets ceramic fibre replacements for asbestos materials under the brand name Fibertex, has produced a 30-page pocket guide on choice of the various forms of the product to suit a variety of industrial applications.

Entitled "An Industrial Guide to Asbestos Replacement," the booklet lists over 50 applications of asbestos and the recommended Fibertex replacement. It also outlines the principal characteristics of the dozen or so forms of the product, which is supplied in bulk fibre, blankets and felt, mullite, textiles, paper, coating cements, boards and various mixes.

Copies of the guide are available free of charge on request from the company in St Helens, Merseyside, on 074488 2341.

Banking

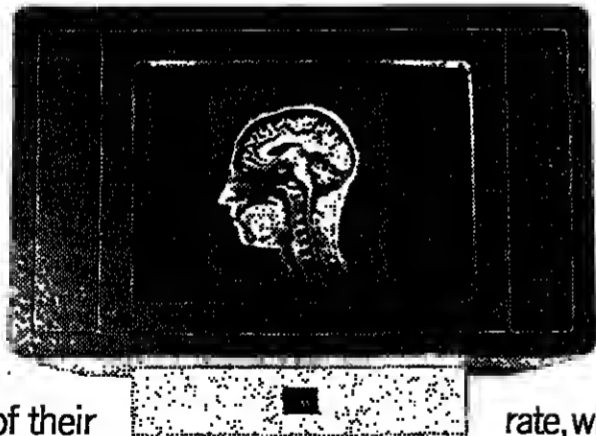
Videotex

THE KEY to market growth in electronic home banking will be the spread of microcomputers equipped at full-colour videotex terminals, says the latest report from Frost and Sullivan in the U.S.

By 1991 home banking will be used in one in 10 homes with sales reaching at least US\$5bn, forecasts the report entitled "Home Financial Services Delivery Systems" (\$1.14).

The report says that although videotex is not needed for home banking its ability to be used for related services such as information and electronic mail will make it economic for financial transactions. More details from Frost and Sullivan in New York on 0101 212 233 1030.

WHAT THE X-RAY DID FOR TB, THIS SHOULD DO FOR MULTIPLE SCLEROSIS.



With the invention of the X-ray machine, doctors gained new insight into the treatment of tuberculosis.

By studying X-rays of their patients they could monitor the effectiveness of one drug versus another, one treatment versus another.

The rest is happy history.

And now, scientists studying multiple sclerosis have been granted similar insight. With the invention of a machine called an NMR Scanner.

An NMR Scanner doesn't use X-rays. Yet it produces astonishingly clear pictures of the brain and nervous system.

Since multiple sclerosis is a disease of the central nervous system, the NMR Scanner was heaven sent.

So in 1983 the Multiple Sclerosis Society bought a Scanner, exclusively for research into multiple sclerosis.

The bill came to over £1 million. But it's worth every penny.

We'll be able to evaluate, much more accurately and quickly, the effectiveness of different drugs. Or special diets. Or other

possible treatments (like the hyperbaric oxygen chamber).

We'll also start to learn, at a much faster rate, why people do get multiple

sclerosis. Why some bear no outward sign of handicap. And why others suffer paralysis, impaired sight or incontinence.

But meanwhile we still need funds.

To keep research running and to care for over 50,000 sufferers, young and old, costs us over £3 million a year.

So please send us everything you can.

By cheque, giro, postal order, cash, or credit card. And help multiple sclerosis go the way of tuberculosis.

To: The Multiple Sclerosis Society, FREEPOST, 286 Munster Road, Fulham, London SW6 6BR. (Tel: 01-381 4022. Giro Bank No. 5349355.)

I enclose a donation to the Multiple Sclerosis Society. Please send me the Society's leaflet on making covenants or bequests. Please debit my Access Card/Barclaycard (delete as applicable) the sum of £.

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FINANCIAL TIMES SURVEY

Monday February 13 1984

COLOMBIA

President Betancur makes his mark

DURING HIS 18 months in office, President Belisario Betancur has made an indelible stamp on Colombia. He has established himself as a genuinely popular figure, appealing well beyond the narrow confines of party. With a sure grasp of power he has endowed the presidency with a prestige and independence hitherto sorely lacking. Contrary to many leaders, and especially in Latin America, his prestige and stature have grown with time. His secret is a canny populism rooted in the curriculum of a poor peasant boy, gifted and persistent enough to work his way through university and then up through the Conservative Party machine.

He was the eldest of a family of 20, most of whom died in infancy, and he has consciously retained his links with the countryside. Yet he is equally at home with intellectuals and artists.

This capacity to bridge several worlds without pomposity, combined with a knack of addressing a crowd, have made him an extraordinarily good communicator and, for the first time in Colombian politics, helped to bring ordinary people into the political arena. Only Pope Paul VI, and the Spanish singer Julio Iglesias, have drawn bigger crowds in Bogotá.

He has also managed to convey the impression that he really enjoys his job. He delights in appearing unannounced at functions. His uncontented popularity has furnished him with a legitimacy and a power that has permitted him to go over the heads of politicians and appeal directly to the people.

This popular power base has enabled President Betancur to take the initiative in reducing the power of the military, tighten up on corruption and seek an end to guerrilla violence—three elements which have been constant in destabilising Colombia over the past 25 years.

Previous presidents have either been hand-in-glove with the military or too weak to oppose them. They invariably turned their back on the corrosive effect of Colombia's all pervasive corruption and approached the guerrilla problem in a half-hearted manner that only led to escalated violence.

Indeed, Colombia has always seemed a curious cocktail of two

by Robert Graham
LATIN AMERICA EDITOR

states. The formal institutions of state have existed alongside a parallel world of armed violence, mafia-style gangs controlling the drugs trade and powerful individuals answerable to no one. The result has been to turn Colombia into one of the most violent and lawless societies in Latin America. (The list of crimes for a visitor to avoid robbery or personal injury in Bogotá are formidable).

Perhaps the most tangible achievement so far of President Betancur has been to raise the level of public consciousness on the need for a fundamental change towards a more peaceful and tolerant society. Striking proof of this came last autumn when left wing guerrillas kidnapped the President's own brother.

Kidnapping is a common occurrence in Colombia, with as many as 200 persons or more held by kidnapers at any one time for a mix of political, financial and personal motives.

The fate of these persons, ransomed if lucky, more often brutally murdered or mutilated, rarely gets mentioned. But in the case of the President's brother there was a public outcry, and demonstrations demanding his release throughout the country's major cities. And he was released, almost immediately, the guerrillas implicitly admitting their error. The incident showed, much



Colombia's President Belisario Betancur (left) and Finance Minister Edgar Gutiérrez: The country has not suffered as badly from recession or debt as other Latin American countries, largely due to conservative economic management

to many people's surprise, that there was a line drawn: you don't kidnap the President's brother.

A left-wing guerrilla movement has been operating in both cities and the countryside for more than two decades: so long as to make their campaign and that of the military to crush them almost institutionalised. To break this mould, President Betancur in November 1982, offered a full amnesty to guerrillas. He also sought to give more teeth to a peace commission set up by the previous administration.

He followed this up, a year later, by making an even bolder move. On a visit to Madrid last autumn he had a meeting with guerrilla representatives, using

the good offices of the Spanish Government.

Since then, contact has been maintained with the main guerrilla movements, the Colombian Revolutionary Armed Forces (FARC), close to the legalised Colombian Communist Party, and M-19, five years old and recruited many disillusioned intellectuals and urban middle-classes.

The guerrillas are conditioning a ceasefire as an end to the army's search-and-destroy missions in the countryside, guarantees on personal safety for those who lay down their arms and an end to the army-backed death squads. There are reckoned to be some 11,000 active guerrillas and, significantly, only 920 have taken advantage of the amnesty

for fear of reprisals. The official legal process has so far proved powerless to bring to book officers with known links to the death squads.

The military, for its part, has been schooled in the need to combat leftist subversion and is reluctant to end what it sees as an incomplete fight. So the process of national reconciliation, which President Betancur so keenly wants to promote, has become circular.

Last month he took a firmer stand with the military and reshuffled a number of top posts including the powerful Defence Minister, General Fernando Landazabal Reyes. He also made a curt speech to the military in Cartagena on the occasion of the delivery of a

West German corvette.

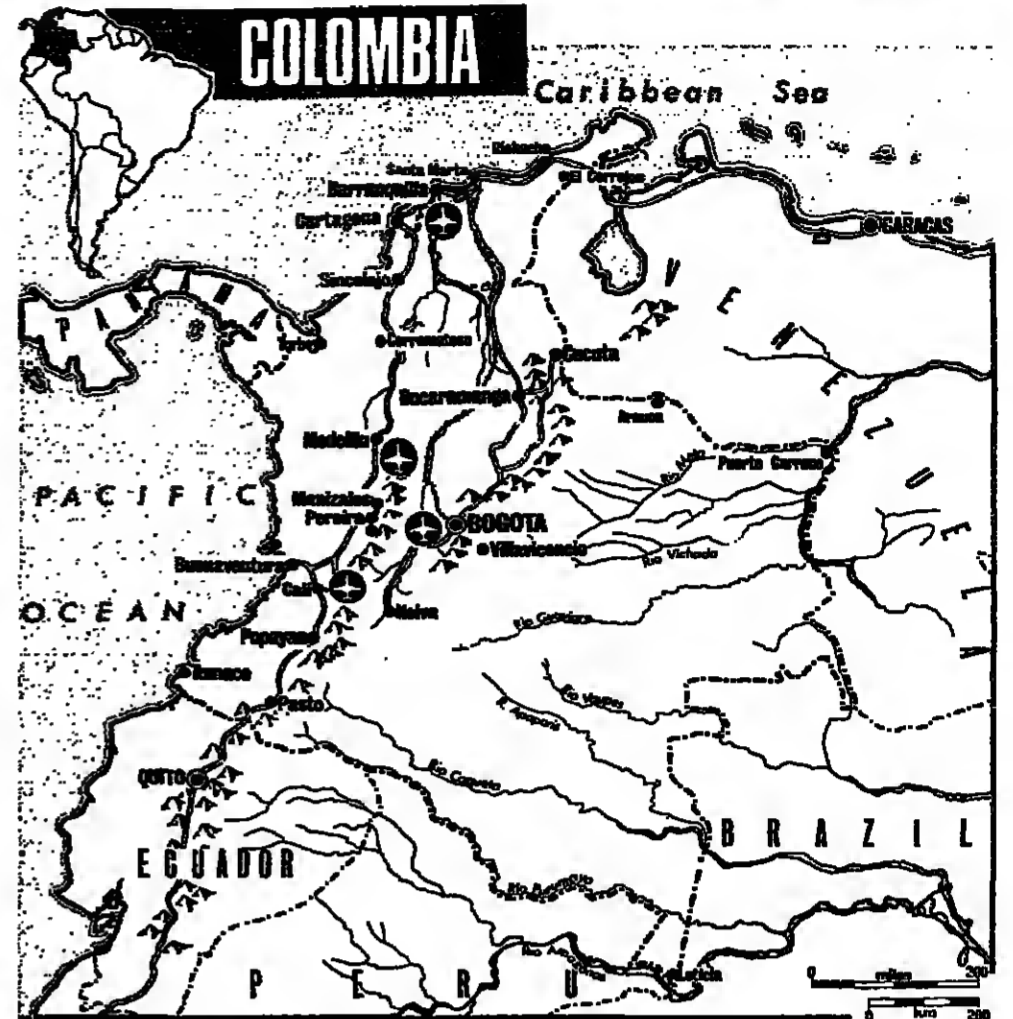
"The President is the commander of the armed forces, which obeys his decisions," he reminded his audience. The military seem to realise that it cannot go against a popular president but it can still do a lot to obstruct his will.

The guerrilla movement is essentially indigenous, feeding off poor land distribution and rural poverty rather than imported ideology and Cuban assistance. However, one of the motives behind President Betancur's strong personal involvement in promoting the "Contadora" initiative for peace in Central America was regional co-operation in coming to terms with guerrilla insur-

gency. Unless the guerrilla problem is tackled, rural development will continue to suffer and the military will retain an excuse to interfere in politics. The guerrillas are reckoned to control up to one-third of the country's arable land.

Superficially, the guerrilla problem is the most obvious on President Betancur's plate. But a more pernicious one to eradicate is that of the pervasive influence mafia-style individuals whose power stems from the hugely profitable drugs trade. These people have the muscle to override the law and buy most in high places.

The ever-growing demand for cocaine in the U.S. has seen

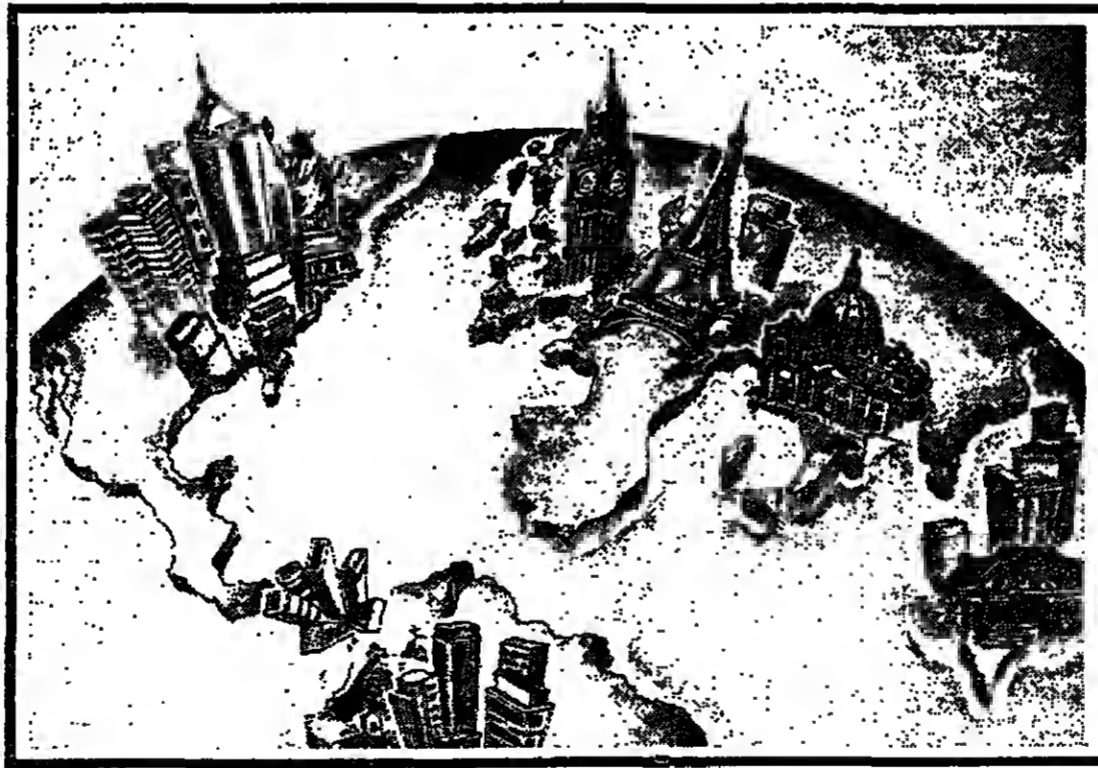


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Banco de Bogota, N.Y. Agency.
- Miami : Banco de Bogota, International Corp.
- London : Banco de Bogota, Representative Office.
- Nassau : Banco de Bogota, Nassau, (Ltd.)
- Panama : Banco de Bogota S.A.
- Ecuador : Banco de los Andes, (Quito)-Affiliated-

BANCO DE BOGOTA

COLOMBIA 2

Cautious economic policy pays dividends

"GIVEN THE decline in growth of countries like Chile and Peru, and the debt problems of Brazil, Argentina or Bolivia, Colombia almost looks a success story. This is not to say we are entirely sanguine about the state of the country's economy."

This is the kind of back-handed compliment given to Colombia these days by international bankers.

Colombia has been immune from the effects of recession or the problems of debt that have afflicted the whole of the Latin American continent during the past two years. However, the country is in better shape than most, if not all, its neighbours.

By Robert Graham

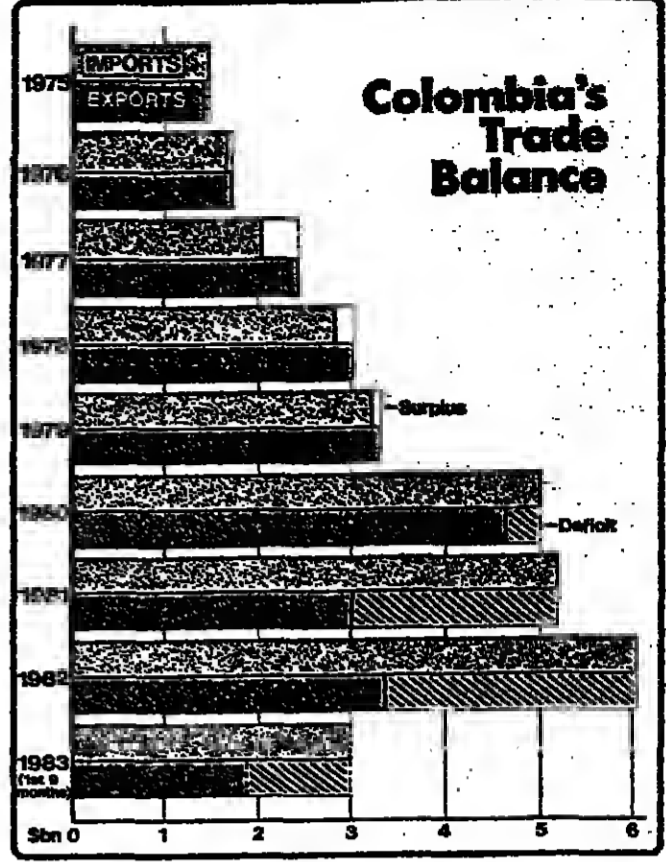
American country with the largest investment programme and enjoys the exciting prospect of becoming the continent's leading coal exporter within the next five years.

Unlike Chile and Argentina, it has not gone in for a full scale liberalisation policy that flooded the country with cheap imports and put local industry to the wall.

Consistent with this philosophy, Colombia has targeted modest development aims. It is remarkable at a time of financial squeeze how few projects look like being axed as being uneconomic.

though in the case of the Medellin metro the latter is not directly involved either as financier or planner.

According to Sr Jorge Ospina, deputy director of the National Planning Office, up to \$1.6bn was thus cut from Colombia's import bill in 1983—nearly one fifth of the previous year's total.



BASIC STATISTICS table with columns for Area, Population, GDP, GDP per capita, Imports, Exports, and Exchange rate.

entails illegally supplying the U.S. and to a lesser extent Europe, with cocaine and marijuana, is impossible to quantify.

Controlling inflation, according to Dr Gutierrez, is the main problem for the government this year.

made to avoid resort to foreign borrowing to finance the public sector deficit. So far, the Government has been successful.

plans to construct 400,000 housing units should provide an important stimulus.

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BALANCE OF PAYMENTS table with columns for Current earnings, Export of goods, Coffee, Gold, Services and transfer, Current payments, Imports, Services and transfer, Balance, Net capital movements, Change in reserves, Net reserves.

PUBLIC EXTERNAL DEBT table with columns for Year, Loans contracted, Utilised, Amortised, Interest/ com- missions, Total debt outstanding, Awaiting disbursement.

President Betancur makes his mark

Continued from previous page. business boom. A measure of the scale of the business emerged last month when an American court began trying a group of American and Colombian citizens on charges of having introduced drugs worth \$2.2bn on the open market.

to encourage a more lawless society. Some efforts have been made to tighten up. The Government has also shown more will than expected in investigating corruption.

to encourage a more lawless society. In the economic field he has shielded away from introducing truly unpopular measures to cope with recession.

On the basis of detailed development plans, Colombia intends to borrow \$9.4bn between 1983-86.

COLOMBIA 3

Colombia's Trade Balance



The city centre of Bogotá, capital of Colombia. Street dealers sell a wide variety of contraband goods, including tape cassettes, toys and household goods



Colombia emerges as the most visible and vocal member of the four-nation Contadora Group which seeks to find peace for the region

Key role in Central American relations

"WE DON'T want a real 'world role,' we're not that powerful," says Señor Rodrigo Llorede, Colombia's Foreign Minister. "But we think we can help and look at things in an objective way."

Under the guidance of Sr Llorede, a 42-year-old labour lawyer, former Cali newspaper director and Conservative senator, Colombia has emerged as the key member of the Latin American four-nation Contadora Group, in its bid to find peace in Central America.

While its partners Mexico and Venezuela have been more preoccupied with internal economic crises, and Panama has been content to be the group's host but junior partner, Colombia it is that has often taken the most visible, and vocal, roles.

Looking at things in an "objective way," however, has involved a remarkable transformation in Colombia's foreign policy.

By Peter Chapman

Before the Betancur Government took office in 1982, a Colombian foreign policy could hardly be said to have existed at all. If it did, it took the form of little more than knee-jerk affirmations of the prevailing world-view in Washington.

During the past year of the Contadora process, Colombia has taken such vital steps as setting up the first meeting between the Salvadorean rebel opposition and President Reagan's special envoy to Central America, Mr Richard Stone.

President Betancur, meanwhile, in face-to-face meetings since he took office has both ticked off President Reagan for U.S. intervention in Central America and demanded to know from Mr Stone just when the U.S. is going to stop paying lip service to Contadora in place of concrete support for it.

Surprise

Other Colombian moves, too, have made eyebrows jump no less sharply in Washington, like the decision to join the Non-Aligned Movement—a step which, through the perceptions of the Reagan White House, is tantamount to jumping straight into bed with Fidel Castro.

When Colombia acted as an unconditioned friend, we were of no real use to the U.S.," says Sr Llorede. "Now we have a more serious relationship. More controversial, but constructive."

because they are not immediately effective, you return to the law of the jungle."

According to Colombia, that jungle is not only occupied by the American eagle, but also by the Soviet bear, or at least indirectly through Cuba.

Though Sr Llorede's view hardly squares with that of the recent Kissinger report on Central America, that the region is already firmly part of the East/West struggle—"we're trying to avoid the direct involvement of the superpowers and so far, at least, they haven't said no."

Colombia under the Betancur Government has also provided important channels for other aspects of foreign affairs. Close relations between Colombia's Conservative administration and the Socialist government in Spain, for example, have provided a good platform for Spain's efforts to transform old cultural links with Latin America into firm political and economic ties.

Logical step

According to Señor Llorede, the example of Contadora has led African nations to approach Colombia asking how the smooth functioning of such a group is possible.

As for the move into the Non-Aligned, this, according to Señor Llorede, was a logical step for a Third World country.

"It can also show the Africans and Asians that Latin Americans are not just slaves of the U.S., as they sometimes think we are, but that we can take positions independent of both power blocs."

Those two big blocs need a little pressure because if the smaller countries don't join together, the big powers will keep their privileges, political control and economic monopoly. For example, labour unions," concludes Sr Llorede, drawing on his past experience. "Don't get anything because companies decide to be 'good guys.' They have to pressure, otherwise you get nothing. It's the law of life."

Banks facing a prolonged crisis

COLOMBIA'S banking system is in the throes of a prolonged crisis, brought on by a combination of the domestic recession and imprudent management. Perforce, the state has been obliged to become more directly involved in the running of the commercial banks and finance houses.

Although one bank has been nationalised, Banco del Estado, the Government has sought to avoid overt nationalisation. However, to some the Government action that includes the appointment of key board members to the two leading banks, Banco de Bogotá and Banco del Comercio, looks like creeping nationalisation.

The Government has been at times slow and diffident in dealing with the banks, largely because the main shareholders wield considerable political influence. However, these that doubted President Betancur's pledge to clean up the banking system had a rude surprise in January.

Sr Jaime Michelsen Uribe, a member of the most powerful family business group in the country, was obliged to quit his position as head of Banco de Colombia. Sr Michelsen fled the country for Miami just before an arrest warrant was issued.

Banco de Colombia, part of the Gracotomiano conglomerate, had been under official scrutiny since 1980. However, it was thought "untouchable." Inspectors are now assessing the extent of irregularities within the Gracotomiano group, especially a series of inter-company dealings.

The difficulties of the banks and finance houses became evi-

By Robert Graham

dent in mid-1982. The difficulties stemmed from the nature of commercial banks who were usually linked directly or indirectly to a series of industrial and commercial enterprises.

Loose banking supervision had permitted the banks to build up excessively large exposures in these linked companies, some of which were no more than paper operations to divert funds to private shareholders' own speculative interests.

This was especially the case with property investments. The dangers of this over exposure and inter-company lending were concealed so long as the economy expanded, and while an artificially high peso-dollar parity, combined with high domestic interest rates, permitted easy dollar borrowing. However, as the economy con-

tracted sharply from 1981 onwards when in 1982 the peso was adjusted downwards, the difficulties emerged.

In mid-1982, two banks were intervened, Banco del Estado and Banco Nacional. The Government subsequently decided it had no recourse but to liquidate Banco Nacional whose losses were more than 500m. Banco del Estado was nationalised and the bulk of its losses assumed by the central bank, Banco de la República.

The Government has also been obliged to intervene in the Banco de Bogotá, the oldest commercial banking institution founded in 1870.

However, the motives were somewhat different. Towards the end of 1981, the industrial entrepreneur, Sr Luis Carlos Sarmiento, who had built a highly successful empire out of low-cost housing and had branched into banking, tried to acquire majority control of this bank. This led to Colombia's biggest ever takeover battle.

A group of shareholders in the bank sought to block Sr Sarmiento. The result was a costly battle to retain control that despite improved bank inspection, Colombian banks still carry an excessively high ratio of bad and doubtful debts.

The takeover battle thus obliged the Banco de la República to step in by loaning funds to the shareholders whose resources had been depleted, and by placing approximately

75 per cent of the shares in trust with the state-run coffee growers bank, Banco Cafetero.

Reshuffle

These shares are now on offer to the public to be sold off over a seven year period. In the meantime, the board has been reshuffled with a majority Government appointments.

So far no shares have been purchased. This reflects a belief that the shares are too highly priced. Purchase has also been inhibited by legislation enacted in October, 1982, limiting direct or indirect bank ownership to 20 per cent.

The aim of this legislation was to block a person, or group, building up too powerful a stake, of particular concern in Colombia where a lot of money is "hot" deriving from the illegal drugs trade.

If no buyers come forward, then Banco de Bogotá could fall permanently under direct state ownership.

In the present climate, such an eventuality cannot be excluded. Diffidence among potential buyers also stems from fears that despite improved bank inspection, Colombian banks still carry an excessively high ratio of bad and doubtful debts.

A recent study in the magazine, Estrategia, showed that bad and doubtful debts amounted to 6 per cent of total commercial bank loan portfolios.

El Cerréjon is destined to become one of the world's biggest open cast coal mines

\$3.2bn project well on schedule

IN A remote corner of north-eastern Colombia, giant trucks and railway wagons are being unloaded onto a pier floated in sections from Japan. Two years ago there was a shallow camp on the site—and two years hence, a modern port capable of handling 10,000 tons of coal an hour should be coming into operation. So far, the rail tracks only run a little way into the windwept Guajira desert, but the line is to stretch 150 kilometres inland to El Cerréjon by the end of 1984.

More than \$3.2bn are being invested in developing El Cerréjon by the Colombian company, Carbovol, and Interco, an Exxon subsidiary. The joint venture contract covers the northern part of the steam coal deposits, whose reserves are estimated at 30m tonnes down to a depth of 300 metres.

A vast area has already been laid bare, and huge mechanical shovels will soon begin loading coal onto the 14-ton trucks. Alongside the open cast pit, two silos nearly 80 metres high are being constructed; railway wagons will be filled as they pass underneath Morrison Knudsen —have died away as more and more work is awarded to local companies; about 60 per cent of the project's investment involves Colombian goods and services, according to Interco.

Regional aspirations have been met by increasing the proportion of Guajira region employees on the payroll, and by the decision to expand and improve existing urban centres rather than build a new company town.

To secure land for the road and railway between El Cerréjon and Bahía de Portete, dozens of cemeteries belonging to the Guajira Indians had to be moved, with feasts lasting eight days to re-bury the dead. The big question mark hanging over the project is the future price of coal. Both Carbovol and Interco are optimistic, and say El Cerréjon's excellent quality product (the coal has a high calorific rating and very low ash and sulphur content) will be coming on the world market at just the right time.

The booming coal outlook reflected in original calculations may have faded, but Carbovol's marketing manager, Leon Teicher, insists that the market is there. Carbovol's price forecast for 1988 is



Optimistic: Señor Enrique Danies, president of the Colombian coal company, Carbovol

U.S.\$ 59.00 a ton (FOB, 1983 dollars), and Señor Teicher says a third of El Cerréjon's production for that year has already been contracted.

Confidence in sales is running so high that the first coal shipments will be made near a year early. Exports from the northern zone of El Cerréjon were due to begin in 1986, but are now scheduled for April 1985. The coal handling facilities and port, designed for ships up to 150,000 tonnes, will not be ready, so a small pier and barges will be used to load some 2.2m tonnes during 1985.

Interest Apart from Colombia's urgent need for foreign exchange, Señor Danies says the early start will allow problems to be ironed out before large scale exports get going—and the exports are intended.

Carbovol has already been selling coal from the centre zone of El Cerréjon to Spain and Puerto Rico. Although delivery costs are relatively high, with the coal being trucked to Santa Marta for shipping, Colombia is well placed to serve the Caribbean and Central American countries with small quantities.

Last year production was just over 400,000 tonnes and the target for the centre zone is only 1.5m tonnes a year at present; part of this is needed to supply a new 150 MW thermal power station nearby.

However, once the northern project's infrastructure is complete, coal from the central area will use that route, at much reduced cost. In the longer-term centre zone production could rise beyond 8m tonnes a year, but this would mean expanding El Cerréjon's rail and port capacity.

Such plans also depend on finding more clients; Carbovol is anxious to sell direct, and to build up a reputation for Colombian coal. Agreements with Denmark, Ireland, Israel and Spain cover over 3.5m tonnes a year from the northern zone and Carbovol reports excellent prospects of breaking into the U.S. market.

Carbovol's marketing manager, Leon Teicher, insists that the market is there. Carbovol's price forecast for 1988 is

Inland, near Bogotá, there are also substantial coking coal reserves, but an enormous investment in transport facilities would be needed for large scale production.

The World Bank is helping to finance a series of studies to put more accurate figures on Colombia's potential and the first—which has attracted the interest of numerous foreign companies, according to Carbovol's planning manager, Ricardo Cuelvas—will cover the Alto San Jorge area in the north-west.

Carbones de Colombia has already developed a small part of this deposit and has landed a 350,000 tonnes pe export contract with the Dominican Republic.

More coal will be used for local consumption too, especially in cement plants and thermal power stations.

Attention is also being focused on the La Yuma/La Yagua region, some 200 kilometres inland from Santa Marta. Agip Carbones and Carbones de France signed a preliminary agreement to explore the steam coal deposits around La Yuma and it now looks as though this may develop into a firm project.

The European companies would buy all the coal—a production figure of 10m tonnes a year has been mentioned—which makes the venture attractive for Colombia.

Here again, the investment in infrastructure would be considerable, but other ventures in the same area are in the pipeline: Greenley (U.S.) and the Medellín steel company, Sinsae, will be the first to get going, with small shipments to Santa Marta, expanding production later on when a more efficient transport system has been developed—perhaps by river to Barranquilla or Cartagena.

Despite all these ambitious plans, projections of coal income are relatively conservative for El Cerréjon alone: 1985 earnings are expected to be around \$140m, rising to \$1bn in 1990, according to the national planning department.

If, as is hoped, Colombia succeeds in supplying 10 per cent of the world market by the end of the century, coal exports should leave coffee far behind.

Sarita Kendall

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NATIONAL FEDERATION OF COFFEE GROWERS OF COLOMBIA

COLOMBIA 4

Agriculture is the mainstay of Colombian trade

Coffee dominates farming sector

INCOMING Colombian governments tend to give agriculture high priority in their development plans—and President Betancur's has been no exception. But the claims of cities on government resources are more immediate, and budget-paring always seems to begin at the rural end of the spectrum.

Colombia's farm lobbies put this down to the identification of progress with industrialisation, an attitude that dies hard even when some of the country's most modern and profitable businesses—sugar production and flower growing, for example—are agricultural.

Apart from contributing 22 per cent of GDP, the agricultural sector is the mainstay of Colombian trade: in the first nine months of 1983, coffee earned 84 per cent of export income and other farm products accounted for a further 16 per cent.

Set against this, agricultural purchases (wheat and barley in particular) represent less than 12 per cent of imports.

On the whole, it is the dollar earning crops that have been most dynamic in recent years, while the production of foodstuffs for the domestic market lags behind population growth and remains in the hands of small farmers with limited access to credit.

An extraordinary range of climates and soils makes it possible to grow a wide variety of crops in Colombia—and some of them can be harvested all the year round.

Potatoes and barley on the high Andean ranges give way to coffee and fruit trees on the temperate slopes, sugar cane in the valley floors and bananas and rice on the tropical lowland plains. But erosion has blighted many parts of the highlands, and there is now increasing concern about re-afforestation and the management of water resources.

Rainfall is more abundant in Colombia than other Andean countries, and though both floods and droughts sometimes damage harvests, farmers are less inclined to complain about the weather than about violence.

At a recent agricultural congress, violence in the countryside was the main theme for discussion, and cattle ranchers have had to abandon properties in some parts of the country because of repeated kidnappings.



Seedlings being checked by an agronomist of the Coffee Growers' Federation in central Colombia

Carlos Ossa Escobar, president of the Colombian society of agriculturalists, says there has been virtually no new investment in the last four years, and the main areas for expansion lie in guerrilla bands.

It is not only the large landowners who are affected by the security question—which at its lowest level means a big increase in costs—but thousands of peasants unable to cultivate their land in peace have joined anti-violence marches.

The Government's special programmes for investment in combat-ridden areas are far-reaching in theory, and include infrastructure and farm credit. However, finding the funds is proving more difficult, and independent experts believe the plans were hastily conceived, without sufficient attention to the underlying problem of land distribution.

Although extending the area under cultivation is not the only way of raising production, it is the most obvious one in a country where many crops already have acceptable yields and vast regions are practically untouched.

From 1975 to 1980, the agricultural sector grew by over 4 per cent a year on average, but production fell by 2.3 per cent in 1982 and registered little more than 1 per cent growth in 1983.

The overall economic situation and low international prices are partly to blame for recent stagnation, while farmers also criticise the government for failing to define policies and allocate sufficient resources to agriculture.

The Government is, however, taking action in two important areas: several big land improvement schemes, which include drainage and irrigation, are to be started this year with the help of foreign funds; and more money will be available for research and technical assistance.

On the other hand, the programme that most benefits small farmers—based on the integrated rural development philosophy favoured by international organisations—has been seriously weakened by its transfer to the ministry of agriculture, according to Señor Ossa Escobar.

Formerly run from the national planning department, the programme depends on close co-ordination between many institutions, from the health ministry to the state marketing organisation.

The Ministry of Agriculture is considered to be too short on political clout to make the complex machinery work.

Far from lacking political power, the Coffee Growers' Federation, Fedecafé, has a strong influence on government policy. Although Colombia's annual coffee production has risen from 8m bags to 13m bags in the last decade, exports nowhere match this growth.

Before the disastrous 1975 frost in Brazil, Colombia's share of the world market was running at 11 to 12 per cent, and this has gone up to more than 18 per cent; an International Coffee Agreement quota of 8.5m bags, combined with exports of around 700,000 bags to non-member countries leaves some 2m bags to add to stocks each year after the local market has been supplied.

The costs of maintaining stocks of over 10m bags are considerable, and the national coffee fund's debts have been boosted by the needs to finance the purchase of the ever-larger Colombian crop.

The appearance of coffee rust in Colombia is a blow, and producers will have to invest more in preventive measures as the fungus spreads.

A new rust-resistant plant—

the Colombia variety—has been developed by Fedecafé, and the seed is being distributed as plantations are renovated.

Small-scale producers suffer most from the cost increases because yields from their ageing plants tend to be low. There has been a major change-over to the caturra variety in recent years, and a modern plantation of caturra produces at least three times as much coffee per hectare—this, rather than an extension of the area given over to coffee, accounts for the big rise in output.

Although Colombia is only too aware of the dangers of over-production, and Fedecafé sponsors a far-sighted diversification programme, the way ICA quotas are calculated encourages the accumulation of stocks.

Jorge Cárdenas Gutiérrez, manager of Fedecafé, has pointed out that "an agreement on quotas without a production policy is a mere palliative, and contains the seed of its own destruction by stimulating production through better prices."

Main customer

Colombia's most important client in 1982-83 was West Germany, which took 34 per cent of exports, followed by the United States with 19 per cent. Coffee income is expected to remain at about \$1,550m in the short term as there is little prospect of exporting greater volumes or improving prices, barring climatic disasters.

Other agricultural earnings are much less predictable, however. Last year saw a big rise in sugar and cotton exports—sugar was up by 30 per cent to \$40m and cotton up by 96 per cent to \$26m in the first nine months of the year.

In response to better prices, cotton has made a big comeback, and a large harvest is expected this year. Both bananas and beef fell in 1983, and the internal market for beef has been so weak that dairy farming is now a much more attractive investment, especially for luxury cheese and yoghurt products.

The flower business has grown dramatically in the last 10 years, and flower earnings—both in Colombia and in the export league—topped \$120m in 1983.

Sarita Kendall



In Bogotá a leatherworker makes baseball gloves for export; right, a supplies pier, floated in from Japan for the Cerrejón coal project

Tough year ahead for industry

ALTHOUGH CAMPAIGNS to "buy Colombian" have had some effect in boosting domestic demand for industrial goods, "selling Colombian" is proving much more difficult in a continent where everyone aims to cut imports.

Exports of clothing, leather articles, cement and printed products were all down by more than 20 per cent in the first nine months of 1983, and an increase in nickel and cotton textiles did little to offset the loss. For the second year running, industrial production fell by more than 2.5 per cent, but there are signs of recovery in some areas, including the hard-pressed textile companies.

Industry's contribution to GDP has dropped slightly since the mid-1970s and it now stands at under 22 per cent. Nearly half of industrial production consists of non-durable consumer goods, especially food, drink and textiles, though investment in the petrochemical and chemical sectors has begun to change this balance.

The regional distribution of industry has also been shifting, with Medellín losing ground to Bogotá and Cali, partly as a result of the textile crisis. Medellín's unemployment rate has eased since the middle of 1983, but at 16.7 per cent remains higher than that of other major cities; in Bogotá and Cali unemployment is running at just over 11 per cent.

However, those with jobs in the industrial sector have enjoyed a steady growth in purchasing power during the past six years, and minimum wage increases approved at the end of 1983—several points above the inflation rate—reinforced this trend.

Medellin losing ground to Bogotá and Cali, partly as a result of the textile crisis. Medellín's unemployment rate has eased since the middle of 1983, but at 16.7 per cent remains higher than that of other major cities; in Bogotá and Cali unemployment is running at just over 11 per cent.

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Sales slump

Industrialists disagree as to whether the small improvement in national demand means that the recession is on its way out, and many forecast that 1984 will be a tougher year. Apart from the foreign sales slump—aggravated by an over-valued peso, say exporters—industrial companies have accumulated large debts at interest rates well above the inflation level. Government policy has

changed radically under President Betancur, with much greater support for the industrial sector, and new measures to help capitalisation. Even so, high inventories, plants running at two-thirds of capacity or less, and a severe shortage of working capital are common headaches. Highly-organised contraband import and distribution systems have long been a bugbear of Colombian industrialists, who cannot compete with low priced electrical goods, spare parts and synthetic fibres, or the prestige value of foreign whisky and cigarette brands.

All these problems are magnified in the textile sector. The three textile giants, Coltejer, Fabricato and Telicordor, together lost more than \$35m in 1983. Coltejer estimated losses of about \$15m at the end of 1983, but expects to break even in 1984. Somewhat optimistically the company has announced export plans worth some \$40m for 1984, compared with overseas sales of \$20m in 1983. Fabricato on the other hand is expected to take at

least three or four years to recover from its heavy short-term debts and the effects of the Grupo Colombia's bad management.

Both Coltejer and Fabricato have issued new shares to "democratise" ownership structures and improve capitalisation. The crisis has also forced fundamental changes on the companies, which have streamlined production, raised quality and imported new machinery to counter the somewhat chaotic expansionism of earlier periods.

Fifteen years ago the big textile companies had over 60 per cent of the national market, while now this is down to a third and small, specialised plants with lower labour and financial burdens have pushed their way in. With some companies going out of business, the outlook for others has improved—particularly as wage increases allow a greater proportion of income to be spent on clothing, and higher cotton prices boost foreign sales prospects.

Sarita Kendall

More foreign loans sought to develop energy sector

Big future for hydro-electric projects

WITH THREE Andean cordilleras rising to over 15,000 feet and innumerable mountain streams feeding the rivers in between, Colombia has an enormous potential for hydro-electric power.

When oil prices began soaring ten years ago, the country was just changing over from being an oil exporter to an oil importer and the development of water resources became an immediate priority. It still is and hydro-electric power now represents more

than two-thirds of national generating capacity.

The recent connection of the coastal and inland systems, via a national grid, allows greater flexibility as the coast relies mainly on thermal power.

When inland reservoirs are low—and at the turn of the year some were down to a third of their normal levels—the coal and gas-fired power stations act as a cushion against rationing; this at least is the theory but Bogotá's residents have often suffered daily power cuts in

recent years and more are threatened.

Less than 5 per cent of the country's hydro-electric potential has been tapped so far and current plans will double capacity to over 8,000 MW in 1990. At the Paris meeting of international financial organisations last year, more than a third of the funding Colombia requested for development projects was destined for the energy sector—that is, \$2,500m.

Matching foreign loans with local currency has been a constant headache and the government recently set up an electricity financing board to channel credit to regional authorities.

Although there is talk of exporting electricity in the future, this will depend on integrating grid systems with Panama and the other Andean countries.

Because national demand is growing more slowly than expected, the government is negotiating with Panama and the other Andean countries. Between a low of 7.1 per cent and a high of 7.9 per cent a year, compared with earlier projections of 10 per cent—several schemes will come into operation a year or two late.

Work is just starting on the 1,200 MW Urua project in the north-western department of Córdoba and, though this may export power to Central America eventually, it will not be finished until 1992.

By this time coal should be recovering the energy balance. The energy deficit has, in fact, already been reduced, partly because Colombia's crude production has risen to over 150,000 bpd and partly because prices of imported crude and petrol are lower but the fall in prices has also affected investment in oil exploration and self-sufficiency is further away.

After a spurt of activity in 1981 and 1982, exploratory drilling by foreign companies has dropped off and the Colombian petroleum company, Ecopetrol, does not have the funds to undertake costly projects in the higher-risk regions.

Although the eastern plains or "Llanos" are considered one of the most promising areas, Exxon's Arauca venture proved

an expensive disappointment: more than \$120m was spent on four deep wells (down to 20,000 feet) which produced little to be viable at existing prices.

However, Occidental had much better results at 8,000 feet near the Venezuelan border and discovered reserves estimated at 600 to 800 barrels. This takes Colombia's proven oil reserves to about 550m barrels, though it means building a pipeline over the eastern cordillera to Ecopetrol's main refining centre at Barrancabermeja.

The decline in production of the other fields of the Magdalena valley will be offset by secondary recovery programmes and the addition of new fields—including some heavy crude structures—over the next few years.

If oil consumption grows at about 3 per cent a year, by 1990 it will be approaching 250,000 bpd—compared with an output of around 150,000 bpd.

Colombia will have to import crude to supply its refineries (refining capacity is now over 210,000 bpd and plant improvements could raise it to 230,000 bpd), as well as some petrol.

Grim outlook

This somewhat grim outlook is putting pressure on the Government to offer more incentives for exploration, but Colombia's remittance contracts and profit reattachment levels are already fairly attractive by comparison with other Latin American countries.

The biggest natural gas reserves are on the Caribbean coast, and production from these fields is rumbling at well under half their potential—the energy ministry is looking at projects to boost consumption, such as increased home distribution, and a urea plant.

Colombia is also experimenting with more exotic alternatives: small scale alcohol production using banana waste has begun, and two national housing bank developments have been supplied with solar water heaters.

S. K.

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THE COASTAL TOWN OF CARTAGENA Showpiece of Spanish colonial styles

CARTAGENA IS an exuberant antidote to the cool dourness of the capital Bogotá. Here on the torrid shores of Colombia's Caribbean coast is one of the finest examples of a Spanish colonial town. It is as though a part of southern Spain has been transported with its red-tiled roofs, elaborately carved portals and sugar-white walls hiding interior patios but surrounded with tropical vegetation and peopled by a polyglot mix of Africans, colonial settlers and native Indians.

Cartagena, which last year celebrated the quatercentenary of its founding, was the port from which the Spaniards conducted their search for the fabled gold of El Dorado. When it found it was from here that gold and silver was shipped to Spain.

The choice was not by accident. Cartagena provides strategic control of the Panama isthmus. The site is also a superb natural harbour, approached by two easily defended entrances and nearly enclosed by a narrow outlet. The largest entrance was protected by an undersea wall (whose continued efficacy was recently proved when a pirate film's galleon had its keel shaved and sunk, the producers having ignored the barrier). The small entrance was narrow enough to run a chain across and was protected by two forts.

The town itself was encircled by a series of massive fortifications, often made from blasted coral reefs. These fortifications nearly always succeeded in keeping other preying colonial powers and pirates at bay—frustrating in siege, among others, General Vernon after whom Mount Vernon was named. The fortifications remain the most important piece of military architecture in the former Spanish Empire.

Cartagena has long since spawned a larger town that spills beyond the walls and the port has had its commercial role curtailed by Barranquilla further up the coast. But the essence of the colonial town remains, much of it carefully restored as a showpiece. Part has been done by the Govern-

ment but also companies have been encouraged to buy up and restore some of the old houses of the nobility as prestige ventures, open to the public.

In the past 20 years the attractions of the old town and its nearby beaches have made Cartagena the leading holiday resort in Colombia. Houses in the old town have become fashionable for writers like Gabriel Garcia Marquez (it is also a favourite haunt for President Betancur when he relaxes). But the bulk has steered towards beachside apartments out of town.

The Government has built on the waterfront just outside the fortifications, a large and rather soulless conference centre. This is now being used for international meetings, and major state occasions. The aim is to develop Cartagena as a conference centre. As it has a good airport and is within easy flying distance for the Caribbean and Central America, the Government sees it ideally placed.

Using the attraction of seeing Cartagena as the additional lure.

As it is also an hour's flight from the capital, local business has also begun to take advantage of Cartagena for conventions.

Air services

It is possible to visit Cartagena in a day from Bogotá, providing the airlines stick to their timetables. The town is easy to walk round and there are plenty of fresh fruit juice stalls to sustain the visitor through the steamy heat. For those who like bull-fighting, the bull-ring is a must. It is the oldest in Latin America and made entirely of wood. When a bull strikes the barrier, the whole frame of the ring shakes. A longer visit allows time to snorkel and visit some of the nearby offshore, palm-fringed and white sand beaches.

The hotels, all out of the old town, are not as good as Cartagena deserves but there are two good restaurants—the Harbour Club (with a magnificent view of the port) and Paço's inside the walled city. Businessmen with an idle moment in Bogotá should make the effort.

Robert Graham

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COLOMBIA 5

Distrust among military hierarchy over Betancur policy

Guerrillas wary of new peace moves

THE ANGRY resignation last month of Gen Fernando Landazabal from the post of Defence Minister was a clear sign of the Colombian military's discontent at the efforts being made by President Belisario Betancur to end, by peaceful means, one of Latin America's oldest guerrilla wars.

Landazabal, and other senior officers, believe that the armed forces should drive on to military victory against the country's various Left-wing guerrilla groups, some of which have been fighting since the 1960s.

For its pains, the military hierarchy has been told bluntly by Betancur to keep its nose out of politics.

So ingrained has civil strife and guerrilla war become in Colombia that the Betancur Government seems convinced that more original methods to combat the problem are needed than those proposed by the armed forces. For more than a generation the military has had little success, runs this line of argument, so what makes it think it can do any better now?

In the decade of civil war from 1948 to the period known simply in Colombia as la violencia—sober estimates have it that at least 135,000 people died. This was the period when peasant bands loyal to the dominant Liberal and Conservative parties largely elbowed it out among each other in the Colombian countryside, amid scenes of brutality starting even by the often graphic standards of Latin America.

But it was the electoral pact between the Liberals and Conservatives aimed at ending la violencia that provided the basis for the modern guerrilla movement.

As the two parties swapped power between them over the next 16 years, Colombian election days were marked by a still familiar characteristic—mass abstention among a largely apathetic, and effectively disenfranchised, electorate. Left-wing guerrilla groups emerged to occupy some of the political vacuum.

Groups such as the National Liberation Army (ELN), which made its entry on to the public stage early in 1965, were among the first. The revolutionary priest, Father Camillo Torres, killed while fighting for the ELN a year later, today ranks second only to Che Guevara in the pantheon of the Latin American left.

Other groups live on, such as Manuel Marulanda, founder-member in 1966 and leader of the Communist party's Colombian Revolutionary Armed Forces (FARC); popularly

By Peter Chapman

known as Tiro Fijo ("Dead Eye") after his famed shooting ability, Marulanda occupies a key position in the peace process instigated by the Conservative Betancur government.

Well over 18,000 people have been killed in urban and rural warfare since 1958, according to police statistics.

Looking elsewhere than just the military for an answer, the Betancur approach to the problem is essentially two-pronged: an amnesty to guerrillas was offered in November 1982, while peace talks have been set up by a 40-member bipartisan commission appointed by the President.

Estimates of guerrilla numbers range between 6,000 and 15,000 and in the first year of the amnesty's operation 920 were reported to have turned themselves in to the authorities. To accompany the amnesty the Government has also earmarked a good deal of money in credits to help former guerrillas find jobs and for development and resettlement projects in areas worst hit by fighting.

The guerrilla groups remain cautious, if not sceptical, about the Government's policy. The M-19 organisation, now in its fifth year and with the FARC the largest of the guerrilla groups, described the amnesty as "scarcely the first step."

It added, however, that something was necessary "to get out of the abyss of misery and moral chaos" being suffered by Colombia.

An important step forward, or rather back, from that abyss appears to have been taken last autumn when President Betancur met M-19 leaders for talks on neutral ground in Madrid.

A series of sessions of talks between M-19, FARC and other guerrilla group leaders and the peace commission have also been reported, with commis-



Hooded leaders of the M-19 guerrilla movement holding a press conference near Bogota. They describe the amnesty as "scarcely the first step"

sion members unofficially predicting a satisfactory solution in the not-too-far-distant future.

A potentially serious blow to the peace process came with the death in an air crash last April of the M-19 leader Jaime Bateman.

Another followed in November when ELN members, unhappy with the whole issue of dialogue, kidnapped the President's brother, Jaime Betancur, a university professor, in an apparent effort to make the government give up in disgust.

Neither M-19 nor FARC, however—groups which of late have been operating closely on a military level—seem to have lowered their interest in dialogue since Bateman's death. Following the abduction of Dr Betancur, furthermore, FARC issued an uncompromising statement calling on the ELN to re-

lease him quickly and to help form a "single, united front" among the guerrilla groups.

Kidnaps are far from rare in Colombia and often scarcely cause local people to bat an eyelid, but the reaction to Dr Betancur's release in early December, unharmed after two weeks in captivity, illustrated that the public mood far peace may be at its highest pitch ever. It coincided with a Government-supported call for peace and two minutes silence, with traffic and work stopping throughout the country.

The guerrillas complain, however, that one of the main obstacles to peace is the Government's failure to clamp down on the activities of right-wing vigilante groups and death squads trading under the name MAS—an acronym for the Spanish words "Death to Kidnappers."

WAR ON SMUGGLING HOTS UP

Drug trafficking brings in more than £1bn a year

FOR the last ten years Colombia's foreign earnings have been swollen by the profits of a highly lucrative clandestine trade.

Although nobody likes to put precise figures on cocaine and marijuana exports, most—including the minister of finance—agree that they bring in more than £1bn a year.

This represents only a small proportion of the multi-billion dollar fortune that has been amassed by traffickers and salted away in the U.S. and other countries. But it is enough to exert considerable influence on the economy, on political institutions and on social values.

Colombia came to fame as a drug El Dorado when the Mexican and Jamaican marijuana trade was suppressed.

With an ideal climate and ready-made smuggling structures, marijuana took off so fast that by the mid-seventies cannabis plantations covered hundreds of thousands of acres.

Day and night-time shuttles of marijuana-laden aircraft and boats from the north coast gave Colombia an embarrassing reputation, and soon a U.S. supported blockade was enforced.

Marijuana crop

Growing moved into the eastern "Llanos," but such a large marijuana crop was being produced in the U.S. itself that traffickers began to switch to higher value, more compact cocaine cargoes.

The coca bush has been grown for thousands of years in the Amazon basin and the Andes mountains, and in many areas is still central to the rituals and diet of peasants and Indians.

Refined into cocaine, it becomes the "champagne" drug for sophisticated consumers. At first, Colombia was a staging post on the route northwards from Bolivia and Peru but gradually more refining was taken over—especially in the Medellín area—and a coca planting boom hit the Llanos.

A few years ago cocaine was in such short supply that big profits could be earned at every stage in the pipeline.

The easy money attracted so many producers and smugglers into the trade that over-production has sent prices tumbling. In 1980 the Colombian export price of quality cocaine averaged a little over \$20,000 a kilo, and at the end of last year it was down to less than \$8,000.

Cargoes of a ton or more, representing a huge investment, have been captured: one such shipment was found at Miami airport, packed in with flowers.

The latest U.S. strategy, tracing and seizing the money generated by cocaine trading, appears to be doing real damage to the people at the top of the trafficking structures. Money launderers have been arrested, and multi-million dollar bank deposits and investments confiscated.

An extradition treaty between Colombia and the U.S. was designed partly to further this work, but local criticisms of the agreement have made it difficult for the government to endorse the extradition of nationals.

Until last year, names were never mentioned in public in connection with the cocaine trade. Then two figures moved into the political spotlight—Carlos Lehder, with his own political movement, and Pablo Escobar, deputy to a congressman and suddenly the user of drug money for buying power became a subject for congressional debate.

The Minister of Justice, Rodrigo Lara Bonilla, took up the cudgels against traffickers; at the same time the Government was clamping up the financial sector, which has been fuelled and corrupted by the flood of drug dollars.

Even though "hot money" is known to have an impact on the exchange rate, housing prices, interest rates and other economic indicators, there are no serious attempts to evaluate such effects—mainly on the grounds that the arithmetic is impossible.

Most recognise that the scale of the cocaine business and its penetration into so many aspects of life (including sport) mean that it cannot be shrugged off as a "marginal problem."

But there is still considerable ambivalence over what should be done. For some it is the countries where the market lies that should assume responsibility though there is now a growing consumption problem in Colombia too.

Others see the inflow of dollars as a benefit the country cannot afford to spurn or as a form of income distribution and a social leveler.

The discussion has only recently come out into the open, and it is difficult to tell whether "hot money" will produce fundamental political upheavals, or gradually merge into the nation's life.

Sarita Kendall

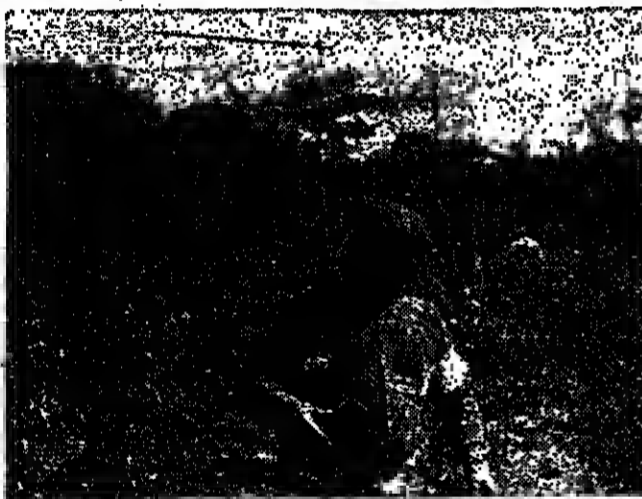
Advertisement for Turbana Bananas. It features a large image of a banana boat sailing on the water. Text includes: 'From Colombia with Love!', 'Turbana Bananas: The exotic taste of the tropical!', 'Fall in love with its tropical flavor and delightful appearance.', and 'TURBANA BANANA EXPORTED by UNIBAN exporting the best Colombian banana since 1966.'

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THE MANAGEMENT PAGE

The re-emergence of the line manager

Brian Groom describes how Perkins Engines is devolving responsibility for industrial relations

TWO WEEKS ago a shop steward came into the office of Ray Abell, a production manager on assembly lines at Perkins Engines in Peterborough, and said the factory was too cold. They called in the works engineering manager, and discussed the central heating system. Eventually the steward went back satisfied that enough was being done to correct the fault.

"Five years ago even a thing like that would have become a formal grievance. The steward would have taken it to the industrial relations office, while the workforce on the shopfloor would have seen nothing happening and they would still have been cold. But we are better equipped to give an answer," says Abell.

Perkins has been putting into practice an idea often discussed in British industry—the devolution of responsibility for "managing people" from specialists in central industrial relations departments to the ordinary line manager.

Scenarios say more companies talk about this than do it. Unions can be fiercely critical of the idea. At Perkins, union officials warn that a backlash is in store because line managers are creating problems by misinterpreting collective agreements. The company, naturally, believes not.

One thing is certain: the change has been dramatic. Like most of large industry, by the mid-1970s Perkins had developed a powerful central industrial relations department which took decisions at a high level. Across the table was a correspondingly organised trade union side.

In the enthusiasm for company systems, procedures and methods which followed the 1988 Donovan Commission report into British industrial relations, this was seen as "progressive." Donovan recommended the development of orderly and authoritative bargaining machinery to combat the unofficial strikes, "wage drift" and restrictive labour practices which had developed at plant level throughout much of industry.

At Perkins, the diesel engine subsidiary of Canadian agricultural machinery maker, Massey-Ferguson, there was every reason for centralised control. During the 1970s customers were queuing up for its engines, the plant was

operating seven days a week, and the management's mind was concentrated on keeping production moving.

"Any industrial relations problem could cause disruption. So decisions were taken at a high level and were more pragmatic than based on any long-term policy," says Peter Jackson, director of personnel and employee relations.

"Industrial relations people were the firefighters and they had status because of that. Line managers didn't really take their own decisions because they felt they would be overruled. There was a tendency to cop out."

According to the company, the effect of this on the quality of production management began to be felt across a wider front than personnel issues. An "excuse mentality" developed in some areas, with line managers saying that if there was a throughput problem it was up to the work study experts to solve it, or if there was a layout problem it was left for the methods engineers.

Perkins' first real chance to try to reverse that came as a by-product of the onset of recession in April 1980. The company was producing more than 1,000 engines a day, but almost overnight the forward programme slumped to 550.

Rather than declare redundancies proportionate to the fall in demand, Perkins chose to make a smaller number of voluntary redundancies and preserve a large part of its capacity for an eventual upturn. But to survive, it wanted improved efficiency.

The subsequent package of new working practices was too complex to negotiate solely at the top level. It required 20 small management-union groups to examine work on a job-by-job basis.



It enables any alienation of foremen to be counteracted.

At Perkins, the foremen's responsibility for managing individuals has been reinforced by the elimination in the first productivity deal of 70 "group seniors" on assembly tracks—similar to charge-hands, the level between foreman and operative.

It is hard to judge how successful the decentralisation has been. Grievances have certainly fallen dramatically. "In the mid-1970s the industrial relations department might have dealt with four or five a day. Now it is one a week or a fortnight," says Peter Jackson.

But that, of course, can at least partially be attributed to the recession—and to a simplification of the hourly-paid wage structure in assembly from five grades to two.

The company is still learning how to handle team briefing. "In 50 per cent of the areas it's going well," says Ray Abell. Perkins is investigating the less-successful ones by asking operatives what they think is wrong.

The next stage of developing team briefing may be to introduce local decision-making into the process. If there is a bottleneck to production, for instance, the supervisor will ask for suggestions about how to deal with it.

Some parts of the plant are still on a four-day week. But can the company sustain the gains it believes it has made if—as Perkins hopes—full output is restored again during the mid-1990s?

Like all companies in a similar situation, it believes it is installing practices now which will stand it in good stead. Jackson insists it will not return to the old ways.

He concedes, however, that there is a "possibility that it would be harder to progress down this road if we got a situation where demand exceeded capacity. There would be some need to take more high-level decisions."

Unions are more sceptical. Dick Shaw, district official of the Amalgamated Union of Engineering Workers, says: "It's bad for industrial relations. If ever they pick up to the level of output they want, they are going to have a problem."

Line managers misinterpret collective agreements which they were not involved in negotiating, he says. The union recently complained that managers were abusing an agreement on flexibility between drillers, borers and millers, and making the men operate machines which they did not feel competent to handle.

Success as a state of mind

FOR DECADES the tight-rope walker stunned the public and never tumbled. One day he set out as usual across the high wire—slipped, and plunged to his death. What had gone wrong? Hours earlier, for the first time, he had thought about falling. He helped make sure the tight-rope was firm—but it was his mental approach which destroyed him.

The quest comes from Dr Warren Bennis, Professor of Management and Organisation at the University of Southern California, who had it from the acrobat's widow. The lesson is that one essential condition for success is not to consider failure.

But is this true? Bennis has amassed quite a lot of evidence suggesting it is. For the last five years he has been on something like the modern version of the quest for the Holy Grail. He has cross-crissed the U.S., interviewing 90 top people, each for at least four hours.

Sixty of those interviewed were chief executives of big U.S. companies. The other 30 included politicians, orchestral conductors, sports coaches, even the first man on the moon, astronaut Neil Armstrong. Not one of them, Bennis said, ever mentioned the word failure during their interviews. They talked about their "errors" and "mistakes" but for them "failure" was impossible, because there was no way they could not learn from experience. A mistake was simply a valuable hint about how to get things right next time.

That was one finding Bennis passed on to an audience of part-fascinated, part-sceptical businessmen at the recent annual symposium of the European Management Forum in Davos, Switzerland. Another point was closely linked—that all 90 had what Bennis called "positive self-regard."

That did not mean they were vain or narcissistic. They saw their weaknesses clearly, often better than others did. They were thus able to avoid being sidetracked by prestigious job offers in fields where they knew they could not succeed. But in the same way they appreciated their own strengths too, concentrated on them, "developed them like athletes."

Leadership

One or two in his audience grumbled that the distinction seemed a bit academic. But much the same points emerged from another discussion held in Davos called "What does it mean to be successful today?" It brought together three senior executives from different countries and sharply contrasting fields: John Young, head of Hewlett-Packard, the U.S. computer and electronics company; John Harvey-Jones, chairman of Imperial Chemical Industries of Britain; and Helmut Maucher, managing director of Nestlé, Switzerland. Despite the contrasts, all three agreed that the control element of management was secondary; the key need (and hence the real "leadership challenge") was to motivate staff.

"Successful companies have a consensus from top to bottom on a set of overall goals," said Young. "The most brilliant management strategy will fail if that consensus is missing."

Harvey-Jones, in typically forthright way, backed him up. "The problem is not to get people to work. It is to get them working together for the same damn thing."

How do you do it? Not, according to Harvey-Jones, by having "super-efficient, nasty guys" in the top jobs. Executives who were "little empire builders" should themselves be "de-built." The answer seems to lie in Bennis' "leadership qualities"—self-conviction and an ability to communicate.

Jonathan Carr



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THE ARTS

Architecture/Colin Amery

Classical illusion



Alan Dodd's ante-room: overtones of a St. Petersburg palace

Behind the façade of a plain Georgian house in the middle of Mayfair lies an important secret. In a private house an English artist has been working to demonstrate that the grand art of the painted room is still thriving.

Alan Dodd was commissioned in 1981 to create an ante-room as an entrance hall to a completely renovated house. With the full support of the whole design team he was able to control the whole concept to order and then decorate the entire room. It is more than a threshold, as in a Venetian Palazzo you step into a formal, sparsely furnished space as a preparation for the comforts of the house to come.

Alan Dodd is one of those rare creatures, an artist with an architectural sense. It is at the moment you step into this light and vigorous room that he understands about houses, their meaning and their relationship to the past. What he has created here is no mere copy, it is a new interpretation of the traditional classical language.

He seems to understand intuitively that this house, although built in 1750, now has more the feel of the remodeling that it underwent in 1810. The new hall is in the original style but in the spirit of the neo-classicism of early nineteenth century. Naples with overtones of a grand room in a St Petersburg palace.

The artist submitted two schemes to his clients. The first followed the established tradition—a martial theme for an entrance room. This kind of Baroque treatment with trophy panels was thought to be too grand for the house. The choice of a lighter, pastoral theme seemed to suit the architecture of the house and the fact that this is an ante-room to the dining room.

It is hard to realise, at first, that the architecture you are looking at is entirely painted in trompe l'oeil. The whole impression is so effective because every other surface and object in the room has received the artist's attention.

The black and white marble floor, the simple Doric columned black marble fireplace, the swan's nest fire basket, every moulding has been selected to contribute to the whole effect of a totally painted room. We are in the realm of illusion where there is each level of surface but several levels of reality.

This room had lost all its original features and was remodelled with shallow classical mouldings framing pairs of scrolls, each side of the fireplace were changed to classical niches and a shallow ceiling cornice added. Again and again

this one room demonstrates that an understanding of the effect of the detail is a crucial part of the creation of architecture.

The ceiling is the most adventurous part of the composition. It is painted with a circular "moulding" with a Greek key pattern; within this are four lemon-shaped ellipses and between these ellipses are fan shapes with Gothic overtones. The central rose of the ceiling is an invention of the artist—a group of Gothic acanthus leaves. There are four panels painted in grisaille imitating black basalt reliefs. The subjects for these

panels are the four seasons—spring and autumn assume female guises and summer and winter are male. The panels show a freedom in the handling of the paint that is almost rococo in feeling. The giant anthem on the ceiling have a strength that belies their homely origins. This is Adam styled with muscular. At the shorter ends of the ceiling, rectangular fans with quatrefoil bandings float towards the centre of the room.

Below the frieze are more black panels; this time their subject is the five senses. Over the doors to the dining room satyrs are eating and drinking from a loaded table. The sense of sight is a hybrid female pointing to a distant pyramid and a lascivious satyr reaching for a passing leg to demonstrate his sense of touch. Venus and Cupid are over the door leading to the stairs and the domestic world beyond. There is a liveliness about the grisaille panels that is a decidedly relaxed view of neo-classical formalities. It is as though the stable world of the Jasper ware reliefs has had real life breathed into them, the strongest element in the room is the large trompe relief of Dionysus over the fireplace.

The whole composition of the room is held together by the eight faux-marble Siena yellow pilasters, which are the most strongly painted elements in the room with their sharp shadows. The dado around the room has an Egyptian touch with regularly spaced sun discs.

While this treatment of a room is clearly inspired by the spirit of Mario Praz and the belief that every room is in itself a little world, it has a message of its own. Colours are clear apple green, white, black and touches of pink and blue, the paint finish is flat—the message is that working in two dimensions can create a glorious illusion of space.

I felt that the final result is a totally new interpretation of art—a group of Gothic acanthus leaves. There are four panels painted in grisaille imitating black basalt reliefs. The subjects for these

The Gondoliers/Sadler's Wells

Arthur Jacobs

Mirtho, the first of this season's new offerings by the New Sadler's Wells Opera, was travestied—weakly taken out of its period and unceremoniously overlaid with Victorian "jokes." Happily *The Gondoliers* is left as *The Gondoliers* should be. Not, of course, as the D'Oyly Carte company left it, but with authenticity preserved at a deeper level. Sallivari's score is splendidly cared for by Wyn Davies's conducting, and due balance is kept between music, words and dancing. The Victorian air is flavoured with just the right dash of topical and comical irony; the "regular royal queen" quartet is made to incorporate not only today's royal waving band but an unmistakable Thatcherism of voice in Janine Koebnick's "How are you?"

Just a few thanks to Christopher Renshaw's production oversteps the mark—the pointless north-country accent of John Fryatt's Duke of Plaza-Toro the sexy hip-wiggling of the two leading gondoliers in the opening scene (with the girls screaming and fainting like groupies), the off-stage "Battle Hymn of the Republic" when Marco and Giuseppe declaim their soon-to-be-upset republican principles.

But in general Mr Renshaw is bold enough to be straightforward, and has excellent-funny choreography by Michael Corder to reinforce him.

Were I to say that the presentation does contain one genuine D'Oyly Carte survival in the person of Donald Adams, I should do Mr Adams wrong. His fruitfully-voiced Inquisitor, more clerical than in D'Oyly Carte days but just as strong and delightful, is no survival but a fresh and buoyant character. His presence jars not at all with that of younger singers whom one associates with quite different kinds of opera (and other) singing; outstanding are Christopher Gillett, whose Luis makes far more of the part than usual, Richard Jackson (Giuseppe), and Sandra Dugdale, perfectly in command not only of Casilda's music but of such essentially Gilbertian spoken lines as "an embrace cannot be taken retrospectively." Kim Begley (Marco) delivers "Take a pair of sparkling eyes" with a virile charm, Lauren Livingstone (Gianetta) sparkles, and Joan Edwards mounds the Duchess's vowels with rare relish.



John Fryatt as the Duke of Plaza-Toro

It is, in sum, an evening of fine style in quintessentially English opera. I would as confidently take a novice to see it as I would a long-seasoned fan of the genre. Useless to speculate "what Gilbert would have thought"—except to be sure that he would have stormed at the programme which credited him with the mere attribution "Lyrics by." Dramatist was his function, no less, and what a master he was!

Hamlet/Sheffield Crucible

B. A. Young

Clare Venables, director of the exciting *Hamlet* at the Crucible, quotes from Kott's *Shakespeare Our Contemporary* in his programme: "The ideal *Hamlet* would be the one most true to Shakespeare, and most modern at the same time." This *Hamlet* is not the ideal; the first-act scenes on the battlements are cruelly emasculated by omitting Barnardo, Francisco and Marcellus, so depriving us of the tension instilled by the talk of the Norwegian threat and the expectation of the ghostly visitor. But its immensely interesting, well worth a trip

the costumes are more-or-less of our own day; Horatio enters carrying a briefcase (which he carelessly leaves lying on the

battlements), and the Ghost is first seen sitting behind the glass-panelled screen that encloses the back of the stage, wearing a light grey version of the formal suit worn at Court by his murdering brother. This contemporary look doesn't at all conflict with the Shakespearean words, for the dialogue is spoken as if it were the language of our own time. This may sound alarming, but in practice it's wonderfully effective.

Michael Mueller is a small but princely Hamlet, privileged by Tom Cairns, the designer, to wear black velvet suits and frilly white shirts to take him out of the common ruck—not jeans and a blouson noir, as Kott suggested. This is a complete

character in which the inconsistencies are accounted for; the soliloquies aren't escapes of self-pity, but encouragement to play her, or charm but little character, rather as I imagined Queen Alexandra. Voltemand and Reynaldo have survived the cuts, but Cornelius not. As he has no lines, this is no loss.

Tom Cairns has no furniture on the stage; if you want to sit, you sit on the floor. His glass screen aldea to allow hints of closets and corridors. Later it is removed altogether to reveal outdoor brushwood upstage, with an unaccountable glass chandelier hanging from a sky-hook. Ophelia's grave is hard to see under a low platform downstage, and its gravediggers are only moderately funny.

The Hired Man/Southampton

Michael Coveney

Melvyn Bragg's Cumbrian musical, adapted from his own novel of the same name and set to an impressive score by Howard Goodall, is a mixed affair at the Nuffield in Southampton. After an opening chorus aggressively celebrating the dubious privileges attendant upon hired labour in the Lakeland dales and fells, the predominantly male cast troops off to the local pub.

Here, togged out in neckties, flat caps, waistcoats and hob-nailed boots, they resemble so many Gloggles, an impression hardly dispelled by one of them introducing a token whippet and his brother peeling out for a spot of arm wrestling. "Join our wassailing/Let's get some ale in" they chorus but by this time John Tallentire, farmhand, is considering a break with the hunt. His wife Emily and young baby are left at home. Jackson, who carries a torch for Emily, takes his chance, seeing as "he can't stop wanting her."

I mentioned these emotional milestones because they are all noticeably well done. Others, such as the crucial fight and the pit disaster, are not. Howard Goodall is much more operatic in the Stephen Oliver vein than a prodigally melodic like Alan Price in his Andy Capp show or Willy Russell in *Blood Brothers*.

Mr Goodall builds marvellous walls of choric sound using crossed tempo, unashamedly

foot-stomping rhythms and construction, muscular arcs of tuneful top lines.

At the end of the evening you feel you have heard a great score rather than experienced an especially good musical. The mining industry creeps up on the Tallentires, engulfing their domestic business, at which point Mr Goodall achieves the astonishing feat of composing an evening song about the closed shops, even if he does rhyme "bone of contention" with "claims for a pension."

Then suddenly we have the Great War, scenes in the trenches. The period of the piece is never quite clear until after the interval, by which time the Tallentires have spawned grown-up children. The book's ungainliness may be imagined if I say that, in the space of about 10 minutes, we meet the grown-up son for the first time, see him go down a pit, then sign up in the army before being pronounced dead in action. Words to tread upon each other so fast that nothing much is made to count.

The Tallentires are very well played by David Tysall and Phyllis Logan, the latter especially good at ageing with signs of maternal wear and tear. Mr Goodall's musical direction is first class, as is the five-piece band led by Kate Young at the piano with a wonderful trumpet contribution from Pauline Fisher.

Andrea Chénier/Covent Garden

Max Loppert

The new Royal Opera production of Andrea Chénier, shared with Cologne, makes good at last the postponements and cancellations of the last few seasons. One would have liked Saturday's premiere to carry with it some air of righteous victory, of triumph over the odds; instead, the overall impression made by Giordano's opera was one of overwhelming tameness. Perhaps the best that can be said is that the foundations are at least securely laid for the more exciting performances of the future, more full of gut conviction and less riddled with cautious good taste than this one, that may happen when conductor and cast are more advisedly chosen.

It is easy to be disdainful of Andrea Chénier; but when it is given with blazing energy and enjoyment (as it was at the opening of the 1982-83 Scala season, on an occasion warmly praised on this page) the temptation to do so diminishes drastically. At Covent Garden, instead, one was made consistently aware of the work's essential second-rateness, of all the hedgehog negatives of description that must apply both to the opera and to the composer himself—not entirely dismissable, not genuinely memorable, not wholly unshabby or undistinguished of invention, not (or so it seemed on Saturday) really worth all the care

and devoted preparation here expended upon it.

One was made aware, too, of just how strongly the influence of that earlier and far richer work, Puccini's *Manon Lescaut*, tells on Giordano's framing of verismo situations with period pastiche (choral divertissements, minnets, gavottes before the onset of Revolution. "La carnagione and La Morsetti" are touched on thereafter). Illica's libretto drops names in the manner of a Hollywood historical spectacular, and shows similarly promiscuous, ill-defined sympathies—the aristocrats, the revolutionaries are both alternately good and bad, depending on the immediate direction in which audience emotions need to be pulled.

Above all it was here almost impossible to ignore the fact that the music, attractive in its detail, sometimes broad in the sweep of its melodies and its knack of placing the "big moment" crucially lacks Puccini's genius, the flame of inspiration that could set light to dramatic tissues quite as fit as in intellectual ambition as *Andrea Chénier*. I'm not sure whether the absence of warmth, urgency, colour, and animating spirit in Richard Armstrong's conducting proceeded from a desire somehow to make respectable Giordano's various lacunae, or whether it resulted from a rare failure of theatrical

instinct. Whatever the reason, it was indeed dispiriting to consider the vital musical director of Welsh National Opera in charge of a performance so fatally good-natured, so competent on the surface and passionless inside.

Chénier is usually reckoned to be a "tenor opera," yet in many respects the most rewarding and interesting character of the principal trio belongs to the baritone—the servant-turned-republican leader Gérard. Here, in place of the leading Italian baritone (Cappuccini Carroll?) who could still be found, even in these parched days of abstinence, to bring idiomatic urgency to the opera's most sustained sequence (the Act 3 monologue, duet and trial scene), he had Bernd Weikl, a curiously chubby, unromantic, bürgerlich figure he cuts; the voice rings out with clarity and ease not normally counted on from a leading Hans Sachs, but it seems to be used with an almost total ignorance of Italianate colouring, or even of litanate legato, and stiffly comes to feel like vocalising in a void, with gestures to match.

José Carreras, the Scala's eloquent hero, at least salvaged some of his former poetry of phrase and courtly elegance of tone for the later scenes, though even here the sound of the tenor pining desperately for the recalcitrant top notes was an alarming one, and in the



Bernd Weikl and José Carreras

absence of a responsive dramatic situation in which to operate Mr Carreras' vocabulary of gestures soon revealed its limitations. As Madeleine de Coigny, Rosalind Plowright is well chosen, and the promise of a special romantic lustre glimmered from behind the Squarapino) based on the "design concept" (whatever that means) of Ezio Frigerio. Apart from the producer's mis-

guided niceness (in Madeleine's aria and the final duet) in tethering the characters mid-stage when the natural urge might be to allow them to advance towards the footlights, it is all thoroughly acceptable, workable, and pleasant to look at. There would be no earthly good in scoring the opera for a reinterpretation For Our Day, and Hampe has not sought for one.

Arts Guide

MUSIC/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday, A selective guide to all the Arts appears each Friday.

Music

LONDON
Philharmonia Orchestra and Chorus conducted by Vladimir Ashkenazy with Sheila Armstrong, soprano, Felicity Palmer, mezzo-soprano, Dennis Bailey, tenor and John Shirley-Quirk bass. Beethoven, Royal Festival Hall (Mon), (829 8191)
Helsinki Philharmonic Orchestra conducted by Paavo Berglund with Bernard Aspelin, piano, Sibelius and Liszt, Royal Festival Hall (Tue), (829 8191)
Nelle Akopian, piano: Bach, Schubert and Schumann, Queen Elizabeth Hall (Tue), (829 8191)
London Mozart Players conducted by Harry Blech with Malcolm Messiter, oboe, and Ernst Kovachik, Mozart and Haydn, Royal Festival Hall (Wed)
English Chamber Orchestra conducted by Stewart Bedford with Murray Perahia, director/piano and Raphael Wallfisch, cello, Mozart and Britten, Queen Elizabeth Hall (Wed)
London Philharmonic Orchestra conducted by Klaus Tennstedt with Peter Donohoe, piano, Messiaen, Prokofiev and Tchaikovsky, Royal Festival Hall (Thurs).

BRUSSELS
Royal Philharmonic Orchestra, London, conducted by Antal Dorati with Ise van Alphen, piano, Tippett, Beethoven and Tchaikovsky, Palais des Beaux Arts (Mon)
PARIS
Charles André Lizaola, violin, Jean No-

February 10-16 WASHINGTON
Concert Hall: National Symphony, Rafael Frubbeck de Burgos conducting, Andre Watts piano, Barber, Rachmaninoff, Dvořák.
CHICAGO
Chicago Symphony (Orchestra Hall): Leonard Slatkin conducting Haydn, Bax, Sibelius (Thur) (435 8122)
ITALY
Rome: Teatro Olimpico Piazza: Geolide da Fabrizio Concerto Italiano: Sammartini, Pergolesi and Boccherini (Wed) (37 33 09)
Academia di via Della Conciliazione, Academia di St. Cecilia: symphonies by Mozart and Prokofiev conducted by Erem Kurtz (Sun, Mon and Tue) (85 10 44)
ZURICH
Tonhalle: Concert performance of Verdi's *Giovanna d'Arco* conducted by Nello Santi with Margaret Price and Ernesto Veronelli (Tue); Bella Deviatich, piano, Chopin and Schumann (Thur)

HONG KONG
Pittsburgh Symphony Orchestra plays Tippett's *Symphony for Double String Orchestra*, conducted by the composer. City Hall Concert Hall (Wed)

Tom and Viv/Royal Court

Michael Coveney

It had been bruited abroad that Michael Hastings's play about the first marriage of T. S. Eliot, to Vivienne Haigh Wood, would either supply a lot of new, candescient information, or else present Eliot as an unfeeling egocentric who consigned an ill woman to a mental institution while writing his own saint's life.

In fact, Mr Hastings has written a thoroughly interesting play about estrangement within marriage, degrees of madness and the danger of taking yourself too seriously. In seven chapters, announced with their dates in the manner of direct address which the playwright adopts subtly and with confidence, we move from the year of the first meeting, 1915, to the year of Viv's death in 1947 in Northumberland House.

The design by Antony McDonald and Jock Srott consists of painted Oxford manse with two Wyndham Lewis figures bent sadly on the melancholic lawn, an arrangement of niftily moving panelled screens, and a huge fireplace, band-somely moulded. While the play does not quite have the breadth and scope of David Hare's *Plenty*, I was constantly reminded of that piece.

Using Viv's diaries—which Lyndall Gordon assures us have little bearing on the relationship—and the reminiscences of Viv's brother Maurice (whom Mr Hastings interviewed over

several months before he, Maurice, died in 1980) the play builds up a picture of a rumbustious girl ransomed by love and finally driven to eccentric displays of high spirits in an effort to awaken Eliot. The poet married her for just such an effect, religion having failed him at that point.

So, the episodes of Viv turning up at Faber's to pour hot chocolate over valuable manuscripts and Roy Campbell's poetry, of her dressing as a fascist in order to embarrass

him, of her appearing as Crippen's mistress at a fancy dress ball—all are invested by Julie Covington with a splendid, defiant brio.

The chief weakness of the evening is the sheer blankness of Tom, whom Tom Wilkinson first presents as a heavily built but dapper ironist and later as a helpless attendant on own emotional failure. In between, not a lot goes on. Maurice, given a sprightly reading by David Hal, squanders around Africa flogging up business projects

WEST

Antony Thorncroft

West End Stage and Theatre, a company set up in December with the aim of attracting new investors in London theatrical productions through the tax advantages of Britain's Business Expansion Scheme, has closed. It raised less than £1m towards its initial target of £1m (\$5.6m).

WEST, managed by Mr Timothy Nicholas, a director of London Investment Trust, had as its main asset the services of the successful London producer Mr Michael White.

Most of its investors, however, were prepared to stake only the minimum £1,000. They will all receive their money back.

Although WEST was launched during an upturn in the fortunes of the West End theatre, the novelty of its approach contributed to its downfall. The aim was to raise a large sum of money so that by investing in half a dozen or more productions the hits would more than pay for the misses. By qualifying under the BES investors would gain considerable tax advantages on their profits after five years.

Most West End producers have a group of "angels" who provide their finance, and outsiders usually only get the opportunity to invest in the more doubtful plays and musicals.

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Monday February 13 1984

IMF solution for Nigeria

NIGERIA'S first round of talks with the International Monetary Fund since the New Year's Eve military coup—taking place in Washington this week—is the most critical in more than nine months of intermittent negotiations for a large standby credit. It will either result in sufficient agreement for the Nigerians to return home and draft a letter of intent on how they plan to bring order to their chaotic economy, or it will bring further prevarication, even on outright breakdown, over the question of whether or not to devalue the naira.

It is in nobody's interests that the talks should fail. Whether the ultimate loan is nearer \$2.5bn or \$3.5bn, Nigeria not only needs the money, but also it needs the blessing of the IMF on its recovery programme.

The country's balance of payments current account deficits have averaged more than \$2bn a year over the past three years, thanks to the slump in its oil revenues without a comparable cut in imports. As a result, it reserves total barely \$1bn, little more than a month's import bill, and it has accumulated arrears in trade payments of anything up to \$6bn—as literally hundreds of exporters know to their cost.

The governments which have insured a good portion of those exports are prepared to re-schedule the arrears only if there is "progress" towards agreement with the Fund. International banks which agreed to refinance some \$2bn last year also did so on that understanding. There is talk in Lagos of a "conspiracy" but from outside it looks more like a fact of life.

Valuable ally

Nigeria is hoping for an increase in its oil production quota from Opec, but it would have to push the current output level of 1.3m barrels a day to 1.7m or more—which could upset the whole fragile equilibrium of the world market—in order to balance its books. Rather, the prospects are for at least three years' hard labour to stabilise the current account.

For Europe, the U.S. and Japan, let alone Brazil, India and South Korea, Nigeria is an important trading partner, and a valuable ally in Africa. In spite of the upheaval of the military coup, it remains a politically moderate and stabilising force on the continent. The austerity it has

already undergone was undoubtedly one factor behind the coup, and a further downturn in the economic spiral might simply precipitate a more radical change of government.

The main stumbling block in the path of agreement on the naira is overvaluation. It is appreciated by some 80 per cent against its main trading currencies in the 1970s, although it has slipped back marginally in the past three years. As a result, imports are almost invariably cheaper than locally-produced goods, whether food or manufactured products. It must discourage the inflow of foreign investment, by increasing the foreign exchange cost of Nigerian products.

Inflation is running officially at well over 20 per cent. Unofficially it is estimated at more than 50 per cent, so the effective overvaluation can only get worse.

Too sophisticated

No one suggests that devaluation would boost the country's exports, 95 per cent of which consist of oil, but it would increase the naira-denominated revenues to a government with a budget deficit. Moreover, without it non-oil exports can hardly be expected to compete in international markets, unless they are subsidised.

Nigeria's argument against the move is that it is simply too sophisticated for the economy; its effects would be dissipated in cross-the-board inflation, because the ubiquitous market traders would simply raise their prices by the same percentage, and blame the government. As for the increase in government revenues, they would be offset by the extra cost of servicing external debt, to which the \$6bn trade arrears must be added.

On balance, the arguments in favour of a devaluation must outweigh those against, especially when taking into account the continuing high rate of inflation which will make matters worse. What is needed is a fairly rapid move down over no more than a few months to a more appropriate level. That should satisfy the IMF, but also make some concession towards the political sensitivity of the Nigerians.

Tax anomalies in UK banking

CITY speculation about possible taxes on banks has become something of an annual ritual since Sir Geoffrey Howe launched his vague but ominous promise to study how the banks might be made to carry a more equitable share of the tax burden, but the scene has changed. We have a new Chancellor, who seems less ready than Sir Geoffrey to share his more radical thoughts, but may be less circumspect when it comes to action, as well as a new Governor at the Bank of England—an ex-clearing banker who may for that reason prove more flexible in his defence of commercial banking interests. Most important of all, though, we have a new banking scene.

Financial deregulation is proceeding rather more quietly in this country than in the U.S. if only because we have relied more on custom and practice and less on legal rules than has the American system; but the results may in the end be much the same. Competition from the building societies and potential competitors from new entrants such as Citibank is working to the advantage of the depositor. It is the building societies which have taken the lead in offering interest-bearing checking accounts and, in one case, home banking via the Prestel system. However, the clearing banks must respond to these challenges; it cannot be long before others follow the lead of the Midland Bank, which last week announced its own interest-bearing checking account.

Equity

These developments, which compel the banks to pay more for deposits and to offer a wider range of services, seem bound to put some pressure both on the cost of credit and on bank profits, and may well be thought to undermine the case for any tax exactions; and if the case rested only on the supposed cartel profits of the clearers—always a debatable question—that would be the end of the story.

The clearing banks, however, are not the only players in the game, and the arguments for and against various taxes do not rest solely on supposed ability to pay—indeed, it would be perverse to use the tax system to

try to equalise after-tax rates of return between different kinds of investments. The serious arguments rest on questions of equity between different classes of financial intermediary, and between financial and other services. Here there are anomalies which deserve attention.

The most glaring concerns the building societies rather than the banks. Now that they are competing more and more directly, the composite tax rate paid by the societies appears more and more an anomaly rather than an oddity. It was originally devised to save trouble for building society depositors who were not liable to tax; it was no doubt thought that they would rather suffer a composite deduction than go to the trouble of reclaiming tax deducted at source. The result was to favour the rich over the poor, but the sums involved were trivial, and the rule has stood in the general cause of coddling house-buyers.

Distortion

Now that the banks are competing directly with the societies for deposits, the rule is a source of distortion; and there is certainly no economic case for diverting funds towards institutions which lead only on the security of house property. We hope Mr Lawson will prove bold enough to finish off this particular sacred cow—even though it is now, as a result of the imposition of tax on lower and lower incomes, pretty small one.

The more general case for taxing financial services rests not only on equity with other services, but because "free" banking, generally available to depositors who do not want accounts, amounts to a form of officially sanctioned tax avoidance. It may well be argued that to impose a tax at a time when competition is tending to divert depositors rather than lenders could only add to the pressure for devaluing credit, but present demand hardly suggests that credit is over-priced at the moment, and it would be healthy if commercial borrowers had an incentive, as in other countries, to make wider direct use of the financial markets, both for commercial paper and long-term capital. Again, we would urge the Chancellor to be bold.

Anatole Kaletsky compares a decade of employment and productivity trends

Jobs: what Europe can learn from America

THERE SEEMS to be little hope today for Europe's army of 15m unemployed. Millions and billions may be hard for the imagination to digest, but the awesome odds against anyone who is looking for work in Europe can be seen in another way.

Even if every job in Belgium, Denmark, Greece, Ireland, Luxembourg and the Netherlands were to fall vacant miraculously tomorrow, there would still be 3m people—equivalent to all of Britain's unemployed—left in Europe without work.

By this time next year another 1m will have been added to Europe's dole queues, according to most economic forecasts, and governments seem to be powerless to do anything about it. The plight of Europe's unemployed looks even more discouraging when it is juxtaposed against the picture in the U.S.

The U.S. economy has generated 20m new jobs since 1973, while there are fewer jobs in Europe today than there were ten years ago. In the past 12 months alone, there have been more jobs created in the U.S. than in 12 years of modestly rising employment which the European Community enjoyed before the full force of recession hit in 1980.

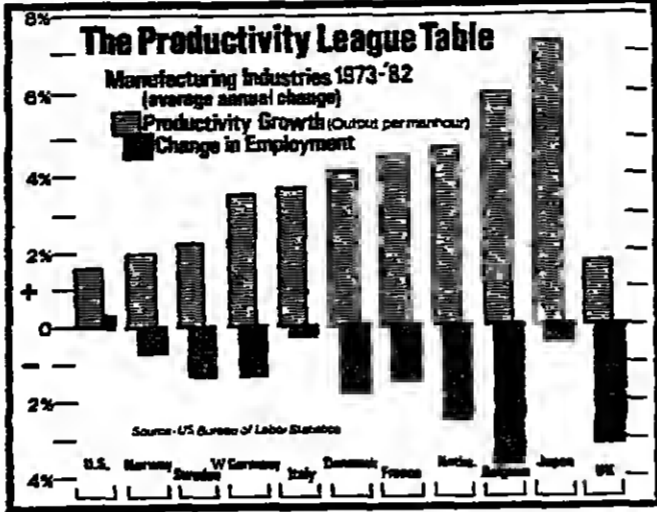
Such statistics have made the idea that Europe is "economically senile," or suffering from "senility," a term which the European Commission's newsletter recently put it, a cliché on both sides of the Atlantic.

But there is an obverse to America's 20m-job advantage over Europe in the job creation stakes, which rather blurs the simplified contrast between Europe's alleged senility and America's dynamism. It raises important questions about the process of job creation on both sides of the Atlantic and suggests what Europe can learn from the U.S. if the absolute priority now is to create more jobs.

For while the U.S. was generating all these jobs, it was actually losing its commanding lead over the rest of the world in two crucial respects—productivity and living standards. Since 1973, output per head in the whole U.S. economy has grown by an almost imperceptible 0.3 per cent a year, against 2 per cent in the European Community. Moreover after a brief upward burst at the start of the economic recovery, U.S. productivity growth slowed again in the last quarter to an annual rate of only 1 per cent.

What has happened, in short, is that since 1973 the U.S. and Europe have both accepted different sorts of "senility." Real economic growth averaged a mere 2.2 per cent a year from 1973 to 1983 in the U.S. and 2.1 per cent in Europe. But the U.S. has chosen a path of high employment, at the cost of "easy" productivity and wages. Europe has enjoyed much greater growth in productivity and living standards (for those who could find work), but paid for this progress with lost jobs.

Now it may seem like the crudest form of Luddism to suggest that high productivity has to be "paid for" with lost jobs or that higher employment can be "chosen" in preference to productivity growth. In a healthy growing economy, new



workers: it is as simple as that. But would a move to less restrictive policies automatically produce millions of new jobs in Europe, as it did last year in the U.S.? The answer is perhaps not—for last year's phenomenal performance of the U.S. labour market now appears to have been nothing more extraordinary than a reversion to the country's long-running trend of low productivity growth—a gloomy reflection which has recently hit Wall Street with a vengeance.

In Europe, by contrast, historic patterns suggest that higher economic growth rates, even if they were encouraged by expansive macro-economic policies, would materialise not in employment gains, but in productivity, as they have for the past 10 years.

There are at least five inter-related reasons for the contrast: ● Because the U.S. entered the post-war period in a position of overwhelming technological superiority, other countries have enjoyed a long period of "easy" productivity growth simply by adopting U.S. technical and managerial methods. But by the mid-1970s, when per capita incomes in Japan and several European countries

had risen close to U.S. levels, this gap had nearly closed. ● Legal constraints, such as employment protection laws, make it riskier for businesses to take on workers in Europe than in the U.S., although it has to be added that the system of lifetime employment in Japan would seem to be an even greater disincentive to hiring labour than Europe's redundancy payment laws. ● Wages have risen seven times faster in real terms in Europe than in the U.S. since 1973. This does not mean, however, that European industry has become "uncompetitive," at least with the U.S. as politicians sometimes imply. For productivity growth has caught up with wage increases in many countries. In Germany, for instance, the real product wage (the change in real wages relative to productivity) has fallen by 4 per cent over the past 10 years, against a fall of only 1 per cent to the U.S. and no change in Britain. In other words, Europe is now very much more competitive than it was in 1973, because of the recent rise in the dollar and the yen against European currencies.

But Europe's rising real wages have pushed industry



on revenue from personal incomes and corporate profits, rather than on consumption and payrolls, has given the U.S. economy a decisive tilt towards spending, rather than saving; services, rather than manufactures; and employing labour, rather than replacing it with machinery. As a result, U.S. capital investment, as well as productivity growth, has been the lowest in the world for many years.

In Europe, by contrast, rapidly rising wages, sporadic labour shortages and fiscal systems which rely heavily on payroll levies and consumption taxes, while they frequently subsidise capital investment, have created capital-intensive, high-productivity, low-employment economies.

In a world like that of the 1960s, in which rapid economic growth was attainable, Europe's unemployment would be less serious than the long-term productivity and investment trends which are running against the U.S. Unemployment could be solved not just by reducing wage rates (within reason), but by creating more jobs through raising productivity and generating a higher economic growth rate, which would eventually justify whatever wage rate (within reason) labour had managed to secure for itself.

This is, in essence, still the standard prescription offered in much of Europe, especially Germany, for the unemployment crisis—Europe should save more and invest more, to overcome what must be a shortage of capital, since labour is so palpably in over-supply.

But the U.S. model suggests a surer and quicker method of creating jobs where there is a surplus of both capital and labour. It is to increase labour in relatively low-wage jobs, thus bringing back into production some of the relatively inefficient capital which has been mothballed because it could not be operated profitably at prevailing high wage rates. Much of this "capital" may be more than the neighbourhood restaurant which closed because of the high cost of waiters.

European politicians sometimes daydream about such low labour cost approaches to unemployment. They soon wake up with the cold realisation of how hard it is to force workers to lower their wages and "price themselves into jobs." They should look again at the American model.

● Lowering payroll taxes, such as Britain's national insurance surcharge, and compensating for this, if necessary, with less generous corporate tax subsidies on capital investment. European governments could cut the price of labour at a stroke. Simply by taking money from one corporate pocket to another, with no net effect on after-tax profits, they could significantly alter the balance of business incentives towards job creation, rather than investment in labour-saving machinery and towards services, rather than manufactures.

Such measures might seem to threaten Europe with the American disease of low investment and low productivity growth. But for the next few years, at least, America's disease looks like being less uncomfortable than Europe's.

Since 1973 the U.S. and Europe have both accepted different sorts of 'senility'

Men & Matters

Grand Met's acorns

From working on computer circuit cards in your garage to spearheading the electronics activities of a multi-billion pound group in four years is not bad going.

Thirty-three-year-old Tim Roberts' High Technology Electronics company only contributed about \$3m-worth of Grand Metropolitan's £4.5bn turnover last year but the group has high hopes for its "sunrise" industries.

Roberts, an engineer by training, decided to set up his own business while working as a researcher for a Southern Television programme on small businesses in the EEC.

With partner Chris Harries, also 33, he began operations in 1979 in a Southampton garage, developing an information system using colour graphics.

"We designed a system for hotels which would allow a central computer to send information such as bills and advertising programmes to the

television sets in the guest rooms," says Roberts. "We demonstrated the system, and Grand Met became enthusiastic about it."

Grand Met director John Travers Clarke, pleased with High Technology's performance—the original staff of three has now increased to 70—has sanctioned further growth of this electronic acorn.

High Technology has bought the assets of one of its customers, Almac Data Systems, a computer manufacturer, from the Receiver, and will be taking on 15 of its former employees.

Roberts sees this as just the first more in an ambitious expansion programme with further acquisitions in the high-tech field to follow. "Grand Met is big enough to buy Ferranti," he says, "but they decided to start very small with us."

Royal connection

Owners of erring satellites cruising in the wrong orbits could learn from the Ministry of Defence how such trifling problems can be turned to advantage.

The men from Whitehall had such difficulties when SkyNet 2, a British military satellite, veered off course. Instead of beeping over the Indian Ocean it drifted over the Arabian peninsula.

Just as the ministry was about to write off the project as a loss, a potential new market appeared. The Royal Household of Saudi Arabia badly needed a satellite to keep its many members in touch with the outside world. They tend to disappear into the Arabian desert several times a year on hunting trips in convoys of cars and Land Rovers.

And in such a vast desert land they can easily lose touch with important world affairs.

The Saudi Arabians do not appear to mind that the satellite's orbit has been a trifle wonky. After all it has con-

Word of mouth

Another myth created by male chauvinists has bitten the dust. It seems, it is much harder to keep a man's mouth shut than a woman's.

That, at least, is the conclusion of four Glasgow dentists who have been measuring the forces it takes to stop people opening their mouths.

For their experiments, the dentists designed a machine called an extra-oral gnathodynamometer—known more popularly as "the Nutcracker"—in which volunteers tried for two seconds to open their clamped jaws.

What the dentists learned, says the British Dental Journal, is that, on average, it takes 50 per cent more force to make a man keep his mouth shut than it takes to seal a woman's lips. But neither age nor size has much bearing on the ability to open one's mouth.

Foreign legion

President Reagan may have a cut in the field as Republican candidate for the US presidential elections this year. But the Democrats have at least eight potential candidates eager to stand against him.

The first ballot papers went out at the weekend for the U.S. Democrats' overseas "primary"—giving expatriates a vote in choosing which of the eight will carry the party standard.

It is a process which is likely to add more colour than weight to the affair. Compared with the 30-odd "primaries" that will be held in the U.S., the overseas ballot will be a minnow in terms of votes.



"Course if Trafalgar were to promise a couple of Ritz chefs for the canteen..."

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Observer

UK PETROL PRICE WAR

The majors take on the minors

By Ian Hargreaves and Dominic Lawson

WHEN Kent Bowden, chairman of Conoco and king of the cut-price Jet petrol pump chain, heard the news last Thursday that Esso was about to cut the price of petrol by 4p a gallon, there was a long pause.

You could almost hear the mental arithmetic of large and wholly unexpected subtractions, before he said: "Well, how about that?"

"Not everyone was so cool. 'Stupefied' was the official reaction at Mobil, the American oil company, with one of the most modern downstream operations in North-West Europe. It has lost almost £150m in the last two years on its UK refining and oil products business.

Elsewhere, the reaction was slightly more muted. Esso's top marketing people were at a conference in an hotel room in Brussels. British Petroleum's were talking to dealers in Marbella.

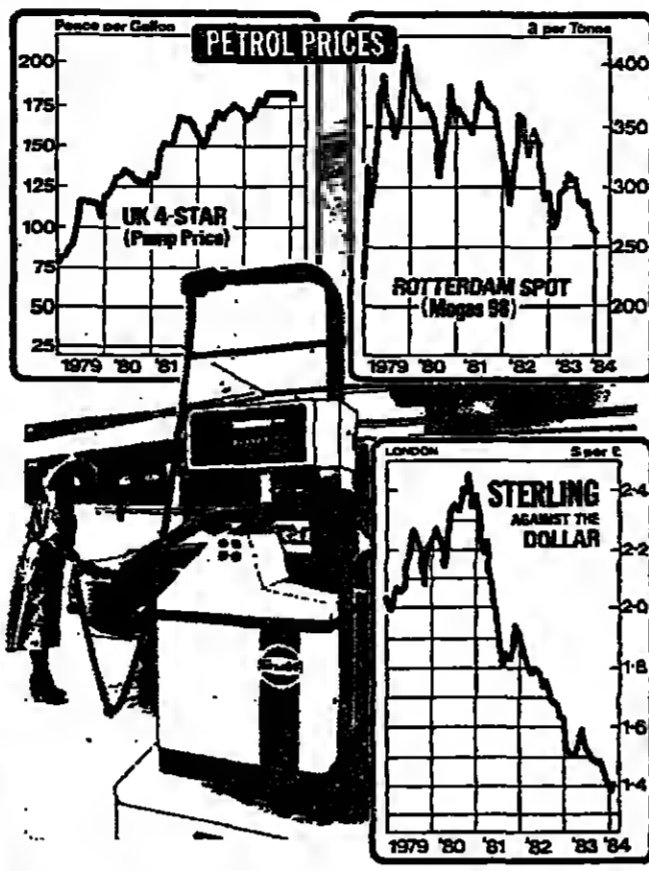
Shell's, more significantly, were held up at Shell-Mex House in London's Strand, putting the finishing touches to a £2m campaign devised last August: "Make Money with Shell," offering customers the chance to match up halves of fake pound notes in the hope of winning £10,000.

It was probably a tip-off about Shell's campaign, the first of its kind since the 1960s, which convinced Esso, whose northern markets were already under fierce price pressure from smaller, independent operators, to make the move.

After the initial shock, Mr Bowden was in no doubt what he would do. "We'll take action to get below Esso," he said. After an uneasy eight-month truce, another petrol price war had begun.

It is a war which one is trying to win, in the sense that none of five major players in the market—Shell, with 20 per cent, Esso (18), BP (18.17), Texaco (10) and Mobil (8)—is seriously pursuing a bigger share.

Mr Peter Hall, managing director of Esso UK, certainly denies that his company is trying to expand. It was more a defense move, he says, against the "small fry" of the industry—companies like Burnham and Ultramar—which, with a fundamentally different cost structure from the majors, have been able to undercut them. "They were re-opening their stations others had closed,"



been to cut costs by 4 per cent a year since the late 1970s.

On the marketing front, the trend to fewer sites has been accompanied by an expensive modernisation programme to create more open forecourts, brighter lighting and more self-service, which now accounts for 30 per cent of sites, compared with 20 per cent in 1979.

Since 1979, with virtually no brand loyalty to work on and on a more or less constant price battle, the industry has mostly eschewed games and giveaways, although lately there has been a trickle of cheap glasses and other trinkets, leading up to the major event of the Shell promotion, which now accounts for a more significant marketing change is the diversification of the filling station shop into a broad-line retailing business, where customers can buy everything from garden furniture and toys to videotapes and packets of tea.

Known inside the industry as going "Solo" (sales other than light oil), this is a fashion everyone agrees will grow as the companies try to find new sources of profit. In 1979, Esso had no shop-type stations; today it has 550. BP has recently been advertising in The Grocer magazine for station managers and Ultramar, the UK independent oil company, has teamed up with the Spar grocery chain to form Ultrasparr.

But these trends, although inescapable, are not the key to whether or not petrol companies make money. That is, for the most part, determined by how much each company pays for its petrol and other oil products, which in turn is determined by its pattern of supply.

For a company free to buy its gasoline on the Rotterdam spot market, the price has fallen, because of excess supply, from \$310 a tonne last summer to less than \$270 a tonne today. That, using exchange rates

current at each period, translates into a fall from 70p to 64p a gallon. During the same period, the spot price of light crude at Rotterdam has held steady or even, for some grades, edged upwards. Every cent the dollar gains against sterling makes this situation worse.

Clearly, there has been a widening margin of advantage for the non-integrated oil company, buying its gasoline at spot or spot-linked prices, over the integrated company obliged to buy increasingly expensive crude in order to process it into products like gasoline, which are in such oversupply.

This vicious circle for the majors is made even worse if its refining and product cracking facilities are new and therefore subject to higher financing costs, which is the case for Mobil.

This situation could reverse itself only if, as in the late 1970s, there was a shortage of spot gasoline (the Rotterdam price was \$419 a tonne at the end of 1978, after the second Opec crisis), a prospect which is still, according to most forecasts, remote.

For the major integrated oil companies therefore, the task is as far as possible to match refined petrol output with their own filling station needs—a fact which explains why Texaco, once its cracker came on stream, bought Chevron's petrol stations. It also explains what competitors see as BP's increasingly regional strategy which involves surrendering market share.

None of this, however, should be taken to mean that the petrol business is a disaster area for the major oil companies or one which they are about to leave. Since transport demand for oil is the only growth point in their business, they know they have to stay the course. Mobil, probably the most venerable company because of its relatively high refining costs and mid-way point in the market share league, says it believes Esso's strategy is to force someone to the wall. "But we were here to stay, the company insists.

Meaningful profit figures are notoriously hard to obtain, anyway, since it is difficult to strip one part of the downstream operation out from the rest. An indication of trends, however, can be seen in BP's downstream operating profit of £36m in the first nine months of 1983,

Lombard Currencies at last on move

By Samuel Brittan

THE extraordinary height of the U.S. dollar has long been regarded as a major problem by policy makers on both sides of the Atlantic. Yet when the first signs of dollar weakness began to appear this, too, is treated as a reason for alarm and is adduced to explain the recent setback in world stock markets.

It is, of course, far too early to be sure that the dollar is on the turn. Until the markets have absorbed the first shock of Yury Andropov's death it will be difficult even to make out the basic trend. There have been previous short periods when the dollar has weakened only to be followed by reversal and a move to fresh heights.

The balance of probability, however, is that 1984 will see an unequivocal slide in the dollar. A steeply rising current account deficit—widely forecast at \$80bn this year—sooner or later leads to a weakening of the currency. Even Morgan Guaranty Trust's World Financial Markets, which has in the past heavily emphasised under-recording in the international balance of payments, now concedes that such errors are unlikely to explain away most of the payments deficit.

As both Paul Volcker and Martin Feldstein have emphasised repeatedly in the past week the "two deficits" current account and U.S. domestic budget—are closely linked. The capital inflow helps to finance directly, or indirectly, the U.S. Treasury, and boosts the exchange rate. If overseas investors become more hesitant about buying U.S. assets and the dollar falls, the current account deficit will start to mend. But Federal borrowing will weigh more heavily on domestic capital markets and tend to force long-term interest rates upwards. It is this interest rate effect which may make the fall in the dollar a mixed blessing for the U.S. economy. For by itself a dollar depreciation would strengthen U.S. overseas competitiveness and give a boost to the export sector, the one most seriously lagging in the present recovery.

The policy question for the Fed is whether a falling dollar is a reason for tightening monetary policy and encouraging a rise in short as well as long-term interest rates. A fall in any currency has an inflationary effect as it boosts the prices of internationally traded goods. But the Fed can hardly regard a lower dollar as unhealthy. Just over three years ago the accepted range for the dollar against the mark was DM 17 to DM 21, and since then the real value of the dollar against the currency has risen by 30 per cent. Ideally the Fed, like any other central bank, would like to see any fall in the dollar gradual to minimise both the inflationary impact and the psychological disturbance. But markets have a habit of moving more abruptly than officials would like, and the Fed would be best advised to treat the exchange rate as just one more factor influencing its judgment of the prudent course for monetary growth inside the U.S.

The position in Europe and Japan is the mirror image of that in the U.S. The competitiveness of their goods will be adversely affected, but a lower dollar will ease inflationary pressure slightly and encourage central banks to follow a slightly easier interest rate policy.

Nevertheless, these various influences need not entirely cancel out. In the past European central banks have reacted very much more to exchange rate movements than the Fed. The result is that a weak dollar has been associated with expansionary or inflationary movements in the world economy as a whole and a strong dollar has had a more deflationary impact. This asymmetry may have been increased by the effect of the dollar on the payments position of Third World debtors. If these long waves of relative inflation and deflation are to be avoided, there is a strong case for central banks co-ordinating their domestic responses to currency movements.

At the moment the one clear gainer from the weakening dollar would be the UK. For the pound could then fall against the UK's main European and Japanese competitors, while rising against the dollar and remaining relatively stable in terms of the basket. This would give a boost to competitiveness where it is most needed while avoiding any net inflationary impact.

Letters to the Editor

Attitudes to European security and defence

From Sir Peter Vanneck, MEP (Cleveland).

Sir—Your leader "Defence and the EEC" (February 9) welcomes President Mitterrand's speech in the Hague which gives new impulse to the European debate on Europe's security.

This impulse is most welcome coming from a Socialist Head of State, as the principal opposition in the European Parliament to the discussion of issues affecting European security comes from Socialists and Communist parliamentarians. I hope that the debate on European security will be taken up in the presentation of issues at the European elections approach in June 1984.

My personal hope is that

lessons will be learnt from the mistakes of the past, i.e. from the attempt to create the European Defence Community and that these will lead to systematic and modest steps which strengthen European security.

The necessary and praiseworthy emphasis which the Conservative Party in Government has placed on security since coming into office in 1979 is at long last finding its complement in that the European Community is the framework within which to strengthen the security, specifically in defence procurement, research, development, e.g. ESPRIT, the security of trade routes outside the area of Nato responsibility and so on.

Now is the time for the British Government to encourage the impulse given by President Mitterrand among all the European allies and the accession states, Spain and Portugal, also members of Nato.

This is the way to strengthen the peace and prosperity of all the peoples of Europe, including the Irish while respecting their neutrality.

Is the vitality of Soviet defence equipment programmes in recent years for eastern Europe the guiding light for western Europe?

Peter Vanneck, Chairman of the Joint Working Party on European Security in the European Parliament, City House, 39/45 Finsbury Square, EC3

1888 and all that

From Mr A. Lipmann.

Sir—For those readers privileged to possess and wealthy enough to afford your Financial Times Diary—they need look no further than the front page of the first edition of The Financial Times for February 13 1888, reproduced in facsimile at the back in order to get an up to date view of the market.

It may be of interest to readers to note that exactly 96 years ago to the day, and also on a Monday, their Financial Times was reporting as soundly and as accurately as ever: "Southern Railways" we read had incurred a "Temporary rupture in negotiations" (Ooh...) and "Speculation in Copper" was the subject of a case brought before the court in which "The defendant in October 1st last" was reported to have "contracted to deliver on 10th December 25 tons of Copper at 11 L 6s per ton and "When the 10th December came, the defendant could not deliver, as the price had in the interim gone up to 71 L 5s."

Perhaps Sheppards & Chase too, would be interested by the report headed "WELSH GOLD MINING" or wish to pick the brains of Mr Pritchard Morgan "Who was so ready in publishing the particulars of the first crushing" that the writer is forced to complain "Why does he not give the particulars of this poor ore!"

What does it all go to show? Only that one maxim in the market-place remains as true as ever—that anything that can and will happen—already has.

Anthony Lipmann, M. C. Brockenbury & Co, 19 St Mary-at-Hill, EC3.

Phone lines to the U.S.

From the Chief Executive, International Telephones, British Telecom International.

Sir—The letter from Mr D. B. Burrows (January 25) merits comment since it conveys a misleading impression of the general performance of the international public telephone service between the UK and U.S. which is consistently one of the best in the world.

For the specialised facsimile service he recalled, Mr Buckman chose to access his correspondent via a particular U.S. Carrier to which we have only a limited number of lines sufficient to meet the normal facsimile demand. During the period to which the letter referred the U.S. Carrier had removed lines from service to implement certain modifications, significantly reducing the number available and hence resulting in the congestion encountered—a situation beyond the immediate control of BTI and of which we were not made aware. However, alternative routings were available to the customer had he chosen to enquire about them.

Customers experiencing difficulty on international services should in the first instance seek the assistance of the International Operator but if problems persist a call to Freephone 2606 via the local "100" operator will put them in contact with the International Customer Service point.

In Mr Buckman's case a call via the local "100" operator to Freephone Facsimile would have

connected him to Customer Services staff responsible for the service he required who would have taken the necessary action to resolve his difficulty as rapidly as possible.

D. B. Burrows, British Telecom International, Holborn Centre, 120 Holborn, EC1.

True cost of electricity

From Mr D. McCann.

Sir—The subject of acid rain raises the question of the relative costs of producing electricity. The scrubbing plant needed to reduce the emission of acid gases adds very considerably to the cost of power from fossil fuels. The advocates of nuclear power point to the low cost of uranium as a very important contribution to cost efficiency. They do not, however, seem to take into account the unacceptable cost to human life and health and the environmental damage to vast areas from the mining and milling of uranium.

D. McCann, 2, Nayfield Ave., Sale, Cheshire.

Accountants and inflation

From Mr Edwin Whiting.

Sir—Your leader (January 30) seems to suggest that all would have been well if we had not had the Sandilands report on inflation accounting in 1975. Perhaps, but things would probably have been even better if the accountancy profession had adopted the framework of Sandilands and not attempted to

build yet another accounting system.

The trouble started when people wanted to take into account the gains and losses on gain from having loans during a period of inflation. So the "Hyde Guidelines" (in the "Hyde Guidelines") and then the "Edin Working Capital Adjustment" (in ED 24) were invented. Sandilands positively eschewed this type of "financial adjustment." The "argument," the report said, "that 'gains' on net monetary liabilities should be included in profit when the cost of borrowing is debited against profit seems to us irrelevant" (to current cost).

The two adjustments recommended by Sandilands could have been implemented in existing historic cost accounts, with exemptions and alternatives for all special cases, if it had been set out simply and effectively instead of the 411 page book that came out with ED 18.

In my view, Sandilands got it more or less right as a reasonable system for current cost accounting. It was the Accounting Standards Committee, the Inflation Accounting Steering Group and certain sections of the accounting profession who messed it up by trying to make it into a comprehensive system of inflation accounting.

But it seems that Government Committees against the professions tend to be generally the losers, not because the Committees are stupid, but because the professions must maintain their particular mystique.

Edwin Whiting, Manchester Business School, University of Manchester, Booth Street West, Manchester.



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FINANCIAL TIMES

Monday February 13 1984

BELL'S
 SCOTCH WHISKY
BELL'S

Terry Byland on Wall Street Climate cools for new issues

THE new issues market which played such a significant role in last year's bullish upsurge in Wall Street stocks, has now found itself in a colder climate. The number of Initial Public Offerings (IPOs) has fallen back from the busy days of last spring, and the trading record of some of the recent high-fliers hardly bears looking at.

January is traditionally the slowest month of the year for new issues, so the figures for last month may not be sending out the clearest signals. The number of prospective new issues filed with the Securities and Exchange Commission (SEC) tumbled to barely one half of the December total. The January total of 48 SEC registrations was 26 per cent up on January 1983, but the bull market was still in its early stages at that point.

And in money terms, the value of IPOs actually reaching the stock market last month was only \$597m, against \$1.1b-plus for each of the closing months of last year.

The new issues market can be regarded as a gauge of investor attitudes towards the stock market proper, in that willingness by new companies to enter the stock market, or by investment institutions to finance them, is an indication of underlying confidence.

Never was this more clearly spelled out than in 1983, when the strong renewal of confidence in both the U.S. economy and its stock markets brought a total of 875 IPOs, worth at the time \$1.39b, according to Howard E. Company, the Philadelphia-based group which tracks the sector. Not just a record total, but larger than the aggregated total for the previous 12 years.

Most of last year's excitement lay in the new issues of the high technology fliers which seemed to represent the very cutting edge of the economic revival.

While the number of new IPOs may have fallen so far this year, there has been little reduction in the number of applications to the Securities and Exchange Commission (SEC) for new listings. The change is that many more of the lower quality issues are staying "on the shelf".

"The market's filter has tightened," commented Mr Dennis Sherva of Morgan Stanley, prospective applicants with low growth records find it harder to interest the underwriters.

Several issuers have been obliged to reduce not only the intended offer price but sometimes the number of shares on offer.

A notable casualty was Stock Holders Systems, which was issued at \$9, against a filing at \$10-\$13, and now trades around \$8 a share.

In the secondary market, Victor Technologies, marketer in Europe of the Sirius computer, plunged from an issuing price of \$22 in March to bankruptcy last week.

But on the other side of the scale, some good class issues have continued to find support. A notable success has been Mentographics, which manufacturers computer-aided engineering designs equipment.

The issue entered the market at \$18.50 in January, the top end of its indicated range, with the issue increased from 2m to 3m shares. It traded at \$20 last week, despite the market slide of the past month.

Mr Ian Zwicker of Hambrecht & Quist, the leading West coast underwriter, believes the major institutions are happier with a new issue market shorn of last year's excesses. Not only are they able to take larger positions in new issues which attract them, but "the quality goes up" as trading conditions become tougher.

"The new issue market tends to reflect the main stock market," said Mr Zwicker, "but with a 60 to 90 day lag."

In that case, the performance of new or recent issues over the next month could be worth watching. If the institutions continue to commit funds to new issues, then 1984 could be a better year than seemed possible in the middle of last week.

About one fifth, or \$2.5bn of last year's new issues total represented the rush of savings and loan associations (S&L) to public quotation as they sought to rebuild the capital bases so badly shaken by the years of high inflation and fixed rate mortgages.

The S&L new issues were mostly very successful, partly because of a belief in the stock market that issue prices understated true reserves. But many S&L issues have found it hard to sustain issue prices set when the bull market was in full roar. California Federal Savings and Loan, the largest S&L new issue of last year, ended last week's selling bout at \$18, just \$1 below the issue price set at the end of March.

However, there are some signs that the travails of the past month have helped the new issue market to return to its prime function of screening new applicants for investment cash.

Syria warns U.S. over Lebanon bombardment

BY REGINALD DALE, U.S. EDITOR, IN WASHINGTON

SYRIA WARNED yesterday that there was a limit to its restraint if U.S. warships continued their bombardment of targets in Lebanon.

"While Syria exercises self-restraint vis-a-vis the destructive bombardment of Lebanese positions and civilians by the warship *New Jersey* and the Sixth Fleet, its self-restraint is limited and cannot continue indefinitely," Mr Farouk al-Shara, Minister of State for Foreign Affairs, said in Damascus.

Questioned about the limit to Syrian restraint, Mr al-Shara said it would depend on "several considerations, including the level to which U.S. Syrian relations deteriorate; the extent and impact of the bombardment; and when the Syrian Army and leadership decides the time is ripe for a response."

Mr al-Shara repeated the Syrian demand for the complete withdrawal of the multinational force in Beirut "because it has deviated from its mission as a peacekeeping force and has become involved in Lebanon's internal conflict."

Mr Caspar Weinberger, U.S. Defence Secretary, said yesterday that the pullback of the marines in Beirut to ships offshore, could be completed within 90 days and he hoped that it would be. A substantial part of the 1,400 strong force could be out of the airport area by the end of

this month, he said on American television.

Mr Weinberger strongly rejected charges by Democrats and Republicans in Congress that there was confusion in the Administration over the timing of the marine pullback as well as over the purpose of last week's heavy shelling of land positions by ships of the Sixth Fleet.

Logistically, the marines could be withdrawn to the ships, in a few days, Mr Weinberger said. The precise timing of the operation however would have to depend on consultations with the other multinational force countries and Lebanese Government which were still continuing. The U.S. was not abandoning Lebanon, Mr Weinberger said, as the marines could always return onshore, to act as an interposition neutral peacekeeping force "if and when Syria agreed to the withdrawal of all foreign forces."

The evacuation of foreign nationals from Beirut was completed yesterday. Intermittent exchanges of fire between the Lebanese Army and Moslem militias continued for much of the day along the "Green Line" which separates the capital. At least one convoy of lorries carrying food and other essential supplies arrived in West Beirut.

In a separate television interview

yesterday, Mr Lawrence Eagleburger, U.S. Under-Secretary for Political Affairs, confirmed that the formation of a United Nations force to replace the four-country multinational force was still "under consideration." He thought it unlikely, however, that other countries would agree to contribute troops to such a force, until the situation in Beirut had stabilised.

Mr Weinberger said that discussions were continuing over who should defend the airport after the marines withdrew, a task which he suggested could be taken over by the Lebanese Army. The Lebanese armed forces were still effective despite desertions by Moslem troops in recent days, he claimed.

Mr Weinberger said that the purpose of U.S. naval gunfire remained the defence of the marines, other multinational force units, the U.S. Ambassador's residence, and other positions occupied by American citizens. He denied suggestions by Administration officials last week that there were new orders to fire in support of the Lebanese Government or any particular "unit or faction." The overall U.S. objective remained to support a "legitimate elected Government in Lebanon. Sandi attempt at mediation. Page 2

Ambrosiano settlement seeks \$250m from Vatican bank

BY ALAN FRIEDMAN IN MILAN

A DRAFT formula has been negotiated for the overall financial settlement of the long-running Banco Ambrosiano affair. The formula, agreed in Zurich last Wednesday, calls for a contribution of \$250m from the Vatican bank and is believed to involve a total settlement for Ambrosiano Group creditors worldwide, in excess of \$600m.

The formula was discussed at a meeting in Zurich's Dolder Grand Hotel, attended by the Milan-based liquidators of Banco Ambrosiano; a senior executive of Touche Ross, its managing banker; Ambrosiano Holding (BAH) Luxembourg (the defunct main overseas arm of the late Sig Roberto Calvi's Ambrosiano Group); a representative of the Italian Government-Vatican joint commission on Ambrosiano; and representatives from National Westminster and Midland banks. The two British clearing banks are co-ordinating the claims of the 88 Euro-market creditor banks of BAH.

The largest part of the Ambrosiano settlement is expected to involve the creditors of BAH, whose claims alone total \$600m, and who are expected to be offered 70 per cent as a settlement (\$420m). At a meeting in Geneva next Friday the 10 banks

which comprise the steering committee of the BAH's 88 main foreign creditors will discuss the outlines of the formal proposal expected during the next fortnight.

Under the Zurich formula, the 88 banks are likely to receive around \$315m, half of which is supposed to be paid before the end of the year. There are other Italian and Swiss creditors of BAH Luxembourg, as well as creditors of Ambrosiano Andino in Peru, who together would receive a further \$100m under the 70 per cent formula.

In addition to BAH creditors, a further \$200m or more could be paid to creditors of the Milan Ambrosiano parent bank and creditors of its Nassau offshoot, bringing the global settlement to more than \$600m.

The Vatican bank, the Istituto per le Opere di Religione (IOR), which figured prominently in the Ambrosiano affair by directly and indirectly owning 10 of the dummy companies to which Sig Calvi's bank lent \$1.3bn, could end up paying more than one-third of the overall settlement. The IOR continues to refuse to accept that its payment on a "goodwill" basis implies responsibility.

The IOR has been sounding out

London's banking community about the possibility of a loan to help meet its Ambrosiano payments, which are expected to be spaced out over a 12 to 18 month period. But the Vatican bank is, meanwhile, said to be planning the disposal of several key assets to raise cash.

Among the possible disposals are said to be up to \$50m of quoted shares in the U.S. and Europe, as well as property holdings and its 51 per cent stake in the Banco di Roma Svizzera. This last asset might fetch around \$100m.

One participant at last week's crucial Zurich meeting has said that, despite agreement on a rough formula, it would still take time to complete the settlement. Still outstanding is the imminent sale of BAH's majority stake in the Lugano-based Banca del Gottardo and this should raise at least \$120m.

● Sig Bettino Craxi, the Italian Prime Minister, held talks last Friday with Cardinal Casaroli, the Vatican Secretary of State, on the revised concordat between Italy and the Holy See. A communiqué from the Prime Minister's office said that both hoped for a quick end to negotiations on the concordat, the signing of which could be related to the settlement of Ambrosiano.

Developed countries face cuts in welfare spending

By Paul Betts in Paris and Max Wilkinson in London

SPENDING on the welfare state will come under strong pressure during the rest of this decade, according to a confidential report to be discussed by finance ministers of the major industrial countries in Paris today.

The report by the Organisation for Economic Co-operation and Development (OECD) secretary describes an increasing realisation in the Western world "that the days are past when public expenditures can grow in one field without being cut back somewhere else."

The report sums up a series of supporting papers by the OECD on the related problems of public sector growth, deficits, savings and the prospects for increasing investment and bringing down unemployment.

It warns ministers that the rapid growth of national debts in relation to output threatens the longer term stability of public finances, contributing to higher real interest rates and hence to less capital formation.

Despite efforts by most governments to reduce their deficits, the burden of total government debts is continuing to rise in most countries because of the effects of recession, the report says.

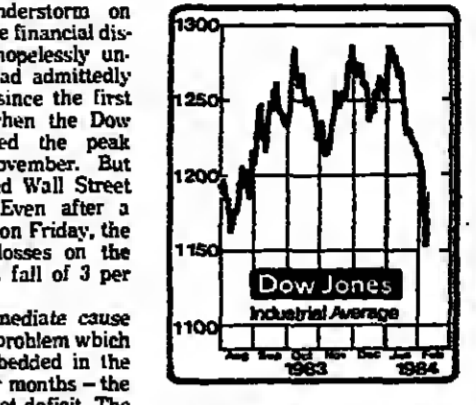
The OECD believes there will be little scope for Governments to reduce their way out of the recession. The high ratios of government debt to output also mean that ways must be found to encourage public and private savings, to ensure that they are large enough to meet the investment needs of both sectors and leave something over for capital exports to the Third World.

The report says that budget deficits in the developed countries now represent as much as 20 per cent of gross private savings and more than half of savings after allowance is made for depreciation. The average budget deficit is estimated to be more than 4 per cent of output in 1983, which is double that of 1979 and compares with less than 1/2 per cent in the early 70s.

The emphasis which the secretariat now puts on control of public spending and deficits seems quite closely in tune with the strategy of the UK Government, but there are some strongly implied criticisms of the U.S. for failing to reduce its own federal budget deficit.

Mr Donald Regan, the U.S. Treasury Secretary, has decided not to attend the meeting. He is sending Mr Beryl Sprinkel, the Treasury Under-Secretary, and Mr Martin Feldstein, chairman of the President's Council of Economic Advisers and an outspoken critic of the deficit. The UK is represented by Mr Peter Rees, Chief Secretary to the Treasury.

THE LEX COLUMN Wall St sings the blues



Last week's thunderstorm on Wall Street caught the financial district's weathermen hopelessly unawares. The skies had admittedly been clouding over since the first week of January, when the Dow Jones almost capped the peak reached in late November. But nothing had prepared Wall Street for the downturn. Even after a worthwhile recovery on Friday, the Dow was showing losses on the week of 36 points, a fall of 3 per cent.

Ironically, the immediate cause of the setback was a problem which had been firmly embedded in the market's thinking for months - the size of the U.S. budget deficit. The notion that, without a dramatic overhaul of fiscal policy, the annual deficit will soon balloon over \$200bn, has long been commonplace. It has, however, taken a series of Olympian pronouncements by the chairman of the Federal Reserve Board, with a public row between the Treasury Secretary and the Administration's chief economic adviser as a supporting act, to drive home the implications of the deficit to the equity market.

need to channel domestic and foreign savings into Treasury debt rather than by any immediate concern with the level of monetary growth.

The role of capital inflows - currently running at around \$80bn annually - in funding the deficit has not surprisingly directed attention towards the dollar. The equity market is already expressing concern that, if the dollar remains around its current level, earnings estimates may have to be shaved again to account for diminished export competitiveness. Conversely, a much weaker currency might drive up interest rates, not merely to stem capital outflows, but also to contain inflationary pressures. Assuming that GNP growth remains above 5 per cent this year, U.S. industry will approach the level of capacity utilisation - perhaps around 85 per cent - generally associated with an acceleration of producer prices. At the moment, the strong dollar is keeping imports competitive enough to restrain price increases. Any sustained weakness would probably set alarm bells ringing in the Fed.

In its present mood, the market is only too ready to accept heads and tails you lose arguments of this kind. Discussions about the budget deficit were being conducted in just an atmosphere of defeatism last week. Both the equity and debt markets have accepted that, unless a structural attack on the deficit is instigated immediately after the November presidential election, the Fed will be obliged to drive interest rates back to the dizzy levels seen

in early 1982. The preferred option is undoubtedly an increase in taxes and a sizeable cut in military spending. The worry there, however, is that the necessary fiscal adjustments would be so large as to halt economic expansion in its tracks. The bears are pencilling in mid-1985 as the date of the next recession, come what may.

The puzzle about Wall Street's response to the deficit worries has been the divergent performance of the equity and fixed income markets. Bond prices admittedly fell every day last week but the correction - 1 1/2 points overall at the long end - was nothing to compare with the action on the equity market. The Treasury managed a \$16.25bn refunding without a rout and, while most of the funds released from equities were being placed on deposit, some at least were being earmarked for the bond market. The most disturbing feature was a further sharpening of the yield curve - the appetite for three-year paper at auction proved far greater than that for the long bond.

Defensive

There were admittedly good technical reasons for equities to take the brunt of the fall. Many institutions became substantially overweight in equities last year and are selling in that market first as they build up defensive cash positions. Moreover, the record level of margin debt, currently over \$21bn, has incited fears of disorderly liquidation.

Some Wall Street analysts were contending late last week that the equity market is now poised for a rebound. Corporate cash flow after all remains remarkably strong, earnings should still be up by perhaps a fifth this year, calls on the market are small and the equity pool is being drained by takeovers and the corporate buying-in of stock. The most on Wall Street, however, the trends in earnings growth, inflation, government spending and economic activity are now pointing decisively in the wrong direction. Last week, the bulls were unquestionably on the run.

Fed policy

The market debate on Fed policy has until recently focused on the likely monetary response to an economy which has now moved out of recovery and into steady expansion. The slowdown in GNP growth during the fourth quarter, together with a slightly disappointing series of corporate earnings figures for that period, had caused market analysts to scale down earnings and dividend projections for the current year. But at least the more modest growth appeared to diffuse fears of a sharp increase in inflation and so held out the hope of a more accommodating stance by the Fed.

By shifting the ground of the debate away from economic growth and towards fiscal policy, Mr Volcker has effectively knocked that argument on the head. The present level of real interest rates - around 4 to 5 per cent in the long bond market assuming a medium-term inflation assumption of 6 to 8 per cent - is determined, so the Fed seems to be arguing, more by the compelling

NEW ISSUE JANUARY, 1984

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Brazil halts soya exports

Continued from Page 1

More practically, the Government says it intends to help Brazilian soya producers and processors keep their products off the world market as long as possible, until they can fetch the best price. New financing is to be made available.

Last year, Brazil's attempts to push its soya and other exports to secure the trade surplus target promised to its foreign creditors, backfired when the authorities discovered they had oversold soya when world prices were low. They were forced to re-import soya products to fill domestic shortfalls.

Soya has, over the past five years, overtaken coffee as the country's most important commodity. The annual production ranges between 15m and 16m tonnes, and the export surplus available, makes Brazil the second largest supplier to the world market, after the U.S.

Moscow may name an interim leader

Continued from Page 1

delegation to the European Disarmament Conference in Stockholm, and her daughter Irina, editor of a music magazine.

Mr Chernenko, elected president of the special federal commission, led his Politburo colleagues past the coffin on its raised dais covered with flowers. The ravages of Mr Andropov's six-month final illness, a combination of kidney disease, diabetes and high blood pressure, were disguised by makeup, but that rendered him virtually unrecognisable.

Kremlinologists, looking for clues to the relative standing in the contestants in the leadership struggle, noted that Prime Minister Mr Nikolai Tikhonov and Politburo veterans Marshal Dmitri Ustinov and Mr Andrei Gromyko followed Mr Chernenko. Then, as protocol decreed, came Moscow city party boss Mr Viktor Grishin and the younger contestants.

Meanwhile, the Foreign Ministry prepared to welcome the first high-



level foreign delegations. Most countries will be represented by heads of state or government accompanied by their foreign ministers. Their presence will make Moscow briefly the diplomatic capital of the world as they seek to make their first contact with the new leader in the Kremlin. President Reagan will not attend.

Mitterrand pledge on EEC

By Paul Betts in Paris

PRESIDENT Francois Mitterrand said last night that Mrs Margaret Thatcher, the UK Prime Minister, should not ask "too much" from the European Community although he acknowledged Britain paid a high contribution to the EEC budget.

"She thinks she pays too much and she pays a lot. But she should not ask too much," the French President said during an hour long television programme reviewing events of the past week.

President Mitterrand said he would do everything possible to enable the current EEC crisis to be resolved at a time when "the risks remain high." He also renewed French demands for the dismantling of the controversial system of monetary compensatory amounts (MCAs) in the Common Agricultural Policy.

President Mitterrand said he had not given the order for the French multinational peacekeeping troops in Beirut to pull out of the Lebanon crisis, and would order the retreat of the French troops if events forced a withdrawal but that at present they were accomplishing their difficult mission effectively.

He defended the French presence in Chad and said that France would play its part in developing a necessary dialogue between the West and the Soviet Union, following the death of President Yuri Andropov.

● France is keen to see the negotiations over Spain's entry into the European Community completed by the end of September. M Claude Cheyssens, the French Foreign Minister, said yesterday at the end of a two day meeting of French and Spanish ministers.

World Weather

Area	C	F	Area	C	F	Area	C	F
Algeria	17	64	Madrid	15	59	Salt Lake	5	41
Amman	14	57	Mexico	10	50	Santiago	5	41
Algiers	12	54	Moscow	10	50	Sao Paulo	20	68
Amsterdam	7	45	Nairobi	15	59	Singapore	30	86
Ankara	10	50	Paris	10	50	Stockholm	10	50
Antwerp	7	45	Rangoon	25	77	Sydney	20	68
Athens	18	64	Riyadh	25	77	Taipei	20	68
Bahama	22	72	Saddam	25	77	Tokyo	15	59
Bangkok	28	82	Seoul	10	50	Ulaanbaatar	10	50
Bombay	28	82	Teheran	10	50	Washington	5	41
Buenos Aires	15	59	Tripoli	15	59	Wellington	10	50
Calcutta	28	82	Tybe	10	50	Yokohama	15	59
Cairo	22	72	Urumchi	10	50			
Canton	20	68	Yokohama	15	59			
Chengde	15	59						
Chongqing	8	46						
Cebu	28	82						
Dhaka	28	82						
Hankow	15	59						
Hong Kong	22	72						
Hualien	15	59						
Jakarta	28	82						
Jeddah	25	77						
Kobe	15	59						
Kuala Lumpur	28	82						
London	10	50						
Louisville	15	59						
Lyons	15	59						
Manila	28	82						
Miami	22	72						
Medan	28	82						
Montreal	10	50						
Mumbai	28	82						
Nagasaki	15	59						
Nanking	15	59						
Nassau	25	77						
Ningbo	15	59						
Osaka	15	59						
Peking	10	50						
Perth	15	59						
Port Moresby	28	82						
Qingdao	10	50						
San Francisco	15	59						
Shanghai	15	59						
Shenyang	10	50						
Singapore	30	86						
Sourabaya	28	82						
Taipei	20	68						
Tientsin	10	50						
Tokyo	15	59						
Tybe	10	50						
Ulaanbaatar	10	50						
Urumchi	10	50						
Yokohama	15	59						
Yokohama	15	59						

Thatcher set for Moscow visit

Continued from Page 1

U.S., transcending any political party.

Mrs Thatcher's decision to visit Moscow has generally been praised in Britain, even grudgingly by Mr Edward Heath, the former Conservative Prime Minister. But Mr Heath has warned against expecting any changes overnight since the rhetoric of the past four years had created great personal bitterness on the Soviet side.

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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Monday February 13 1984

Peru debt concession confirms trend to lower margins

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT, IN LONDON

THE TREND towards lower margins on rescheduled debt was confirmed last week when Peru won a drop of 1/2 percentage point on the margins it will pay for a refinancing of about \$1.5bn in medium and long-term debt maturing this year and next.

Peru is the third Latin American country to win such a concession in the face of pleas from debtors for less onerous terms. Last Autumn, Brazil negotiated a cut of 1/2 point on the margins applied to its latest rescheduling package.

At Christmas, Mexico won a particularly large cut in spreads on its latest \$3.8bn loan. It is paying 1/2 per cent less over Eurodollars and 1 per cent less over U.S. prime than it did for the \$5bn loan arranged in 1983.

International bankers are also increasingly perturbed by the failure of Argentina's new Government to get a grip on economic policy.

Controversy enlivens record week for FRNs

BY MARY ANN SIEGHART IN LONDON

NOT ONLY was last week a record one for the Eurodollar floating rate note market, in which nearly \$2bn worth of notes was issued; it also saw the launch of two innovative and controversial deals.

The World Bank was the first to break new ground. On Tuesday, it tapped the floating rate note market for the first time, and caught many investment bankers by surprise by using the Eurobond rather than the U.S. domestic market.

block purchases from Middle Eastern investors and several smaller ones from central banks. But its strong performance in price terms seems very odd.

A floating rate note investor is sacrificing nearly 1/2 percentage point in yield for the privilege of buying paper bearing the World Bank's name. Barclays Bank, for example - also a triple-A rated borrower, though not quite in the World Bank league - launched an issue last week which yielded 0.14 per cent over Libor to investors.

At first sight, this might seem rather bad value, why should a fixed-rate investor sacrifice 125 basis points of yield for the option - if rates rise - of moving into a floater which will trade at a price of about 96 to bring it into line with other FRNs?

Demand was indeed strong from FRN investors and the bond traded at a respectable 1 1/2 per cent discount.

CURRENT INTERNATIONAL BOND ISSUES

Table with columns: Borrowers, Amount m., Maturity, Av. life years, Coupon %, Price, Lead Manager, Offer yield %, Issued, Maturity, Av. life years, Coupon %, Price, Lead Manager, Offer yield %.

* Not yet priced. † Final terms. ** Placement. † Floating rate note; coupon is spread over 6-month Libor. (a) Spread over mean of 6-month bid and offered rate. (b) Spread over 3-month Libor. x Spread over 3-month T-Bills. † With warrants. ‡ Top issues of previous stock. § Convertible into a FRN from Mar. 1985 ¶ Increased. Note: Yields are calculated on an AIBD basis.

NEW ISSUE. These Notes having been sold, this announcement appears as a matter of record only. FEBRUARY 1984. U.S. \$100,000,000. The Sumitomo Trust Finance (H.K.) Limited (Incorporated in Hong Kong). Guaranteed Floating Rate Notes Due 1994. Guaranteed as to payment of principal and interest by The Sumitomo Trust and Banking Company, Limited (Sumitomo Shintaku Ginko) (Incorporated in Japan).

These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only. 9th February, 1984. NEW ISSUE. NISSHO Iwai CORPORATION (Nissho Iwai Kabushiki Kaisha). U.S. \$70,000,000. 6 1/2 per cent. Guaranteed Bonds due 1989 with Warrants to subscribe for shares of the common stock of Nissho Iwai Corporation. The Bonds will be unconditionally and irrevocably guaranteed by The Sanwa Bank, Limited. Issue Price 100 per cent. Nomura International Limited. Baring Brothers & Co., Limited. Deutsche Bank Aktiengesellschaft. Morgan Stanley International. Yamaichi International (Europe) Limited. Bank of Tokyo International Limited. Banque Indosuez. Crédit Lyonnais. Credit Suisse First Boston Limited. Dai-ichi Kangyo International Limited. Daiwa Europe Limited. Dresdner Bank Aktiengesellschaft. Kleinwort, Benson Limited. Sanwa Bank (Underwriters) Limited. J. Henry Schroder Wagg & Co. Limited. Société Générale de Banque S.A. Swiss Bank Corporation International Limited.

INTERNATIONAL CAPITAL MARKETS AND COMPANIES

U.S. BONDS

Volcker testimony halts debate on interest rates

WHATEVER LINGERING illusions persisted to the U.S. credit markets about the mismatch of current U.S. fiscal and monetary policy—and the immediate interest rate outlook—appear to have been swept aside. As a result the markets last week adopted both a more realistic, and a more sullen, tone.

It was the Federal Open Market Committee December meeting report and Mr Paul Volcker's congressional testimony last week which finally hammered the message home. Effectively, Mr Volcker's comments have all but ended the hitherto fierce debate on Wall

an opportunity to reflect on Mr Volcker's view that the markets had "over-reacted" to his comments and assess some of the less well publicised aspects of his testimony. Among these Mr Volcker emphasised that although M1's status has been elevated from a monitored to a target variable in terms of Fed policy it still carries less than full weight. In essence this move represents the first step in the "rehabilitation" of M1, a number which, following the introduction of contemporaneous reserve accounting, will be published on Thursday afternoon starting this week and based on a statement week ending the previous Monday.

The credit markets, although less dramatically hit than the equity market, begin the week in something less than sparkling form. The \$18.25bn Treasury re-funding package last week highlighted market concern to stay short and the relative lack of retail buying interest. As a result bond prices fell by up to 1 1/2 points at the long end, corporate new issues all but dried up and short-term money market rates increased by up to 25 basis points.

By the close last week, after the Commerce Department had announced an unexpectedly large 0.6 per cent increase in the January Producer Price Index reinforcing inflationary concerns, the Treasury long bond was trading at 100 1/2 to yield 11.92 per cent compared to 11.70 per cent just a week ago.

In the corporate bond markets prices were also marked sharply lower with seasoned medium and long-term issues losing between 1 and 1 1/2 points on the week. Last week's corporate issues included a \$150m offering of 12.20 per cent 10-year notes priced at par from DCS Capital Corporation, a company formed by Dow Chemical, Union Carbide, and Shell Oil of Canada to build an Alberta gas plant, and \$100m issue of floating rate notes from Wells Fargo, the coast banking group, with interest rates tied to the three-month Libor rate.

This week, which begins tomorrow for the government credit and money markets following the extended Lincoln birthday holiday weekend, the markets and investors will have

AFC lifts stake in United Brands

By Paul Taylor in New York

AMERICAN FINANCIAL CORPORATION (AFC), a Cincinnati-based financial services group controlled by investor Mr Carl Linder, has spent \$61.6m to raise its stake in United Brands, the world's largest banana importer, to 45.4 per cent from 28.3 per cent.

AFC said it had purchased a total of 2,176m shares of the food company's common stock and 33,130 shares of its convertible preferred stock. The shares were purchased in a private transaction from Mr Max Fisher, his family and a partnership owned by Mr Seymour Milstein and Mr Paul Milstein and their families. The total purchase price represented \$27 per common share and common share equivalent of preferred stock.

Mr Carl Linder, who is chairman of AFC, has been a long-time investor in United Brands and is a board director. Mr Seymour Milstein will remain chairman and chief executive of United Brands,

Bahrain control for Grindlays branch

By MARY FRINGS IN BAHRAIN

GRINDLAYS BANK is to re-structure its Bahrain branch as a local bank with a 60 per cent Bahraini ownership. Grindlays will continue to run the bank under a management contract and will be required to put up new cash for a 250 per cent capital increase.

The paid-up capital of the new bank, which will probably be known as Grindlays Bahrain, will be BD 3m (US \$5m), compared with capital and reserves of the existing branch of about BD 350,000. The authorised capital will be BD 15m.

Although government approval for the change is expected to be published in Bahrain's official gazette on Thursday, it is understood that no agreements have yet been signed between Grindlays and the new shareholders.

The Bahrain branch of Grindlays once held a high percentage of the bonding and guarantee business for the local construction market. It was, however, adversely affected by a change in government policy two years ago which limited the arrangement of bonds for public projects to Bahraini Banks.

PLM reaps benefit of capital injection

By Kevin Dons in Stockholm

PLM of Sweden, one of Europe's leading packaging companies, boosted its profits by 60 per cent last year as it began to benefit from a far-reaching restructuring programme and important capital investment in new plants.

Profits before taxes, allocations and extraordinary items jumped to SKr 153.6m (\$18.9m) from SKr 38.1m in 1982. Profits before tax and allocations more than doubled to SKr 157.5m from SKr 67.2m in 1982, when PLM's performance was still burdened by restructuring costs.

The company is increasing its dividend to SKr 5 per share from SKr 4.35 in 1982. PLM's financial position has been strengthened by share issues to Sweden and Denmark last year and the board is planning a further issue of up to 500,000 shares to foreign investors.

Group sales rose 13 per cent to SKr 3.26bn from SKr 2.8bn a year earlier.

North American quarterly results

Table with columns for company names (GENERAL SIGNAL CORP, SYSCO, M/A COM INC, etc.), quarters (1983/84, 1982/83), and financial metrics (Revenue, Net profit, Net per share).

U.S. INTEREST RATES (%)

Table showing interest rates for various terms: Fed funds weekly average, 3-month CO, 3-month T-bills, 30-year Treasury bond, etc.

Deputy attorney general joins GTE

Mr Edward C. Schmitts, deputy attorney general of the U.S., has been elected senior vice president and general counsel for GTE. Mr Schmitts served as deputy attorney general since January 1981. At GTE, he will direct the activities of the corporate legal department and provide legal counsel to management and the board on all corporate matters. He succeeds Mr George Sbertzer, who took leave of absence from GTE in June, and has announced his plans to retire.

Mr George J. van Dalen has been appointed chief executive of the NATIONAL BANK OF ABU DHABI. He joined the bank in March 1982 as general manager for the treasury division. Formerly vice president of Citibank, he has held positions of regional treasurer for the Middle East/Africa

INTERNATIONAL APPOINTMENTS

Mr Bruce Wennerstrom, president of the real estate company of Previews, Inc. since 1976, has been appointed chairman, president and chief executive officer of SOBEY'S INTERNATIONAL REALTY CORP.

Mr Richard Glendon, group managing director and chief executive officer of the BOC BANK has been appointed a non-executive director of GEORGIA-PACIFIC CORP. based in Atlanta, Georgia, a leading manufacturer and distributor of building products, pulp, paper and chemicals.

Mr C.L.M. Kemmis, a director of Kleinforth, Benson & Co. is being seconded as executive vice president in charge of KLEINFORTH, BENSON (NORTH AMERICA) CORP. Mr Henry E. King as president, chief operating officer and a director of the corporation. Mr I. David Baskin, who was chairman and president, will remain chairman and chief executive officer. Mr King joined Texas Eastern's personnel division in 1982. He was named senior vice-president and chief administrative officer and a member of the corporate management committee in 1980 and executive vice-president in 1982.

INTERNATIONAL APPOINTMENTS

New York. Sotheby's International Realty Corp. formed in 1976, is the luxury real estate arm of Sotheby's Holdings Inc.

Mr Bruce Wennerstrom, chairman, president and chief executive officer, Sotheby's International Realty Corp.

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Advertisement for BRIDGE OIL LIMITED, featuring a large 'B' logo and text: '\$100,000,000 FIVE YEAR SECURED MULTI-CURRENCY FACILITY for BRIDGE OIL LIMITED'. Lists various international banks and financial institutions.

Advertisement for FT INTERNATIONAL BOND SERVICE, featuring tables of bond yields and interest rates for various countries and currencies, including U.S. dollars, Deutsche Mark, Swiss Franc, and Eurobond turnover.

Handwritten signature or note at the bottom of the page.

Closing prices February 10

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Main table of stock closing prices with columns for stock names, prices, and volume. Includes sub-sections like 'D-D', 'E-E', 'H-H', 'I-I', 'J-J', 'K-K', 'L-L', 'M-M', 'N-N', 'O-O', 'P-P', 'Q-Q', 'R-R', 'S-S', 'T-T', 'U-U', 'V-V', 'W-W', 'X-X', 'Y-Y', 'Z-Z'.

Continued on Page 25

Handwritten Arabic text: كندا واليه

AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

Closing prices February 10

Handwritten note: "هذا صند انجمن"

Main table of American stock exchange closing prices, organized in columns by stock symbol and price. Includes various sectors like technology, healthcare, and energy.

Continued on Page 26

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Main table of New York stock exchange closing prices, organized in columns by stock symbol and price. Includes various sectors like technology, healthcare, and energy.

Continued on Page 26

Notes and footnotes regarding stock prices, dividends, and market conditions. Includes text about stock splits, dividends, and market movements.

WORLD STOCK MARKETS

OVER-THE-COUNTER Nasdaq National Market closing prices

Table of Nasdaq National Market closing prices for various stocks, including columns for stock name, price, and change.

Closing prices February 10

Table of closing prices for February 10, listing various international and domestic stocks.

CANADA

Table of Canadian stock market closing prices for February 10.

ITALY

Table of Italian stock market closing prices for February 10.

HONG KONG

Table of Hong Kong stock market closing prices for February 10.

NEW YORK CLOSING PRICES

Table of New York closing prices for various stocks, including columns for stock name, price, and change.

AMERICAN STOCK EXCHANGE CLOSING PRICES

Table of American Stock Exchange closing prices for various stocks, including columns for stock name, price, and change.

Continued on Page 27

Table of closing prices for February 10, continuing from the previous page.

GERMANY

Table of German stock market closing prices for February 10.

FRANCE

Table of French stock market closing prices for February 10.

SINGAPORE

Table of Singapore stock market closing prices for February 10.

SOUTH AFRICA

Table of South African stock market closing prices for February 10.

SWEDEN

Table of Swedish stock market closing prices for February 10.

SWITZERLAND

Table of Swiss stock market closing prices for February 10.

SPAIN

Table of Spanish stock market closing prices for February 10.

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INSURANCE

Life companies at heart of portable pensions debate

BY ERIC SHORT

LIFE COMPANIES are at the heart of the debate on portable pensions...

Life companies provide final salary company pension schemes...

They are better placed than most in the pension movement to discuss the practicalities...

The government inquiry into portable pensions, chaired by Mr Norman Fowler...

The vested interests of the various parties are having a considerable influence on the evidence being submitted...

Mr Fowler only announced his formation on December 14, 1983, with written evidence to be submitted by January 31, 1984...

The submissions show all signs of being prepared without due thought to the implications of portable pensions...

The submission from Legal and General Group, published last week, is in stark contrast to most other evidence...

The inquiry has never defined personal pension provisions, but it is clear from Mr Fowler's original statement...

needs of individuals in the 1980s and whether the introduction of personal pensions would mean the end of company-based schemes...

On the first subject, Legal and General supports the contention that portable pensions would give employees a greater sense of involvement...

The evidence cited by Legal and General's marketing experience in advising individuals over a wide range of savings...

On the second subject, Legal and General foresees a danger that the employers' motivation to maintain the existing company final salary pension scheme would be undermined...

In particular, it is considered that the introduction of personal pensions would require a change in the method of calculating the National Insurance contribution rebate...

No other evidence seen so far has gone into such depths on this very practical consideration. The conclusion of Legal and General's evidence is that there would be regrettable social consequences if personal pensions were brought in and designed to replace existing final salary schemes...

However, it fully supports the introduction of personal portable pensions as a supplement to existing pension arrangements which will broaden the choice of methods available to pension providers...

Legal and General considers that pension providers should be free to offer as a result of these market forces. Most life companies would agree with this conclusion of Legal and General.

BUSINESSMAN'S DIARY

UK TRADE FAIRS AND EXHIBITIONS

Feb 23-March 2 Fleet News Motor Show (Peterborough (0753) 83100) Wembley March 4-6 International Automotive Parts and Accessories Trade Show - AUTOPARTAC (High Wycombe (0494) 41568) Barbican Feb 14-15 Computer Seminar and Exhibition (01-839 4901) Fress Centre, ECA Feb 21-22 London Co-op Trade Fair and Conference (01-408 0300) Kensington Town Hall Feb 21-24 Information Technology and Office Automation Exhibition and Conference - INFO (01-447 1001) Barbican Feb 22-23 Mail and Distribution '84 (Hoddesdon (0982) 488556) Canada International Hotel, W8 Feb 22-24 Equipment and Services Exhibition for Golf in Europe - INTER-GOLF EUROPE (Arundel (0903) 885381) Brighton March 2 Cable and Satellite Europe: The Cable and Broadcasting Bill 1984, legal results and practical implications (01-352 1132) Royal Garden Hotel, W8 March 5-9 RRC: Effective Insurance marketing (01-236 2178) Hotel Horsham, SW1 March 6 KAE Developments: Business development conference, 'What really succeeds in practice' (01-783 7788) NEC, Birmingham March 13-15 Computer Trade Show (01-643 8040) Wembley March 13-15 Inter-Continental Fashion Fair (01-585 1200) Olympia March 21-23 Fashion Fabrix (01-379 5368) Olympia March 2 Cable and Satellite Europe: The Cable and Broadcasting Bill 1984, legal results and practical implications (01-352 1132) Royal Garden Hotel, W8 March 5-9 RRC: Effective Insurance marketing (01-236 2178) Hotel Horsham, SW1 March 6 KAE Developments: Business development conference, 'What really succeeds in practice' (01-783 7788) NEC, Birmingham March 13-15 Computer Trade Show (01-643 8040) Wembley March 13-15 Inter-Continental Fashion Fair (01-585 1200) Olympia March 21-23 Fashion Fabrix (01-379 5368) Olympia

BUSINESS AND MANAGEMENT CONFERENCES

Feb 15 Chairman House: Natural gas supply to western Europe (01-330 2233) 10 St James's Square, SW1 Feb 17 ICMA: Accounting provisions of the Companies Act (01-637 2311) Washington Hotel, W1 Feb 22 City Business Conferences: UK taxation and accounting (01-727 5120) Fortman Close, W1 Feb 22 Netherlands-British Chamber of Commerce: Dutch delta technology, new developments (01-406 1388) Institute of Directors, SW1 Feb 22 RIBA: Dealing with claims under building contracts (01-637 8911) 66 Portland Place, W1 Feb 23 Henley Centre: Freight transport-key issues and forecasts (01-353 9961) Hyde Park Hotel, SW1 Feb 27-29 FT Conference: The City and Europe - 10 year appraisal (01-821 1355) Dorchester Hotel, W1 Feb 28-29 FT Conference: Cable television and satellite broadcasting (01-621 1355) InterContinental Hotel, W1

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there has been no change in the details published.

STOCK MARKETS

OVER-THE-COUNTER

Nasdaq National Market

Table with columns: Stock, Sales (Mills), High, Low, Last, Chng. Lists various stocks like IBM, AT&T, etc.

Indices

Table with columns: NEW YORK, DOW JONES, 1983-84, High, Low, High, Low. Includes Industrial yield % and Standard and Poors.

Table with columns: N.Y.S.E. ALL COMMON, Rise and Fall, Feb 10 Feb 9 Feb 8. Includes Industrial, Combined, and Toronto Composite.

Table with columns: NEW YORK ACTIVE STOCKS, Change, Closing. Lists various active stocks like IBM, AT&T, etc.

Table with columns: AUSTRALIA, AUSTRIA, BELGIUM, DENMARK, FRANCE, GERMANY, HONG KONG, ITALY, JAPAN, NETHERLANDS, NORWAY, SINGAPORE, SOUTH AFRICA, SPAIN, SWEDEN, SWITZERLAND, WORLD. Lists international stock indices.

Trade Fairs: Feb 21-24 Asian Petroleum Exhibition and Conference - OFFSHORE S.E. ASIA (01-486 1951) Singapore

Trade Fairs: Feb 21-24 Asian Petroleum Exhibition and Conference - OFFSHORE S.E. ASIA (01-486 1951) Singapore

CONTRACTS AND TENDERS

Republic of Burundi Ministry of Commerce & Industry INTERNATIONAL TENDER

The Minister of Commerce and Industry intends to call an international tender for the delivery, on turn-key basis of a new cane sugar factory with a guaranteed crushing capacity of 1,000 tonnes of cane per day (TCD) and the possibility of extension to a maximum capacity of 1,500 TCD at Kibohi near Rutana in the South-Eastern part of Burundi.

The turn-key delivery contract comprises the design, the preparation of drawings, the delivery of equipment for a complete factory, the erection and construction, the trial runs and the initial operation, all civil engineering works as well as the maintenance of the factory.

Financing of the Project: The Project will be jointly financed by the African Development Bank, the Arab Bank for Economic Development in Africa, the OPEC-Fund and the Abu Dhabi-Fund.

Origin of Candidates: The Contractor and the manufacturers of equipment are bound to have themselves registered.

Participation in the pre-selection: Interested enterprises shall have to apply to the Minister of Commerce and Industry prior to the 15th of March 1984. Candidates shall have to submit, together with this application, qualification documents and references to satisfy required conditions.

Qualification documents of candidates: Documents of the candidates comprising all required information, such as: a statement indicating the intention of the applicant and specifying names, first names and title, place of residence and nationality of applicant; a certificate of nationality in conformity with valid regulations and in use in applicant's country; technical references in the form of a summary indicating places, dates and nature of works executed or having participated in, with detailed account of his contribution and principals; financial references in the form of a bank statement related to the solvency of applicant.

Procedure of invitation to participate: A letter of invitation to participate in the limited tender procedure shall be addressed to selected candidates. This invitation confirms the acceptability of the candidate and must indicate the conditions of the awarding of the tender.

Final registration: Invited candidates must, if they maintain their intention to participate, confirm their candidacy by registered mail, addressed to the Minister of Commerce and Industry, B.P. 092, Bujumbura, Burundi, in the manner mentioned in the invitation letter of the Organiser. Only the invited candidates who have confirmed their intention to participate in the tender will be considered finally registered for the participation in the selected tender.

The enterprises which have already submitted documents following tender invitation need not re-submit their particulars. They will however be considered amongst others for the pre-qualification.

REPUBLIC OF ZAIRE

MOUVEMENT POPULAIRE DE LA REVOLUTION DEPARTMENT OF MINES AND ENERGY THE OFFICE OF KILO-MOTO GOLD MINES NOTICE OF INVITATION TO TENDER

The Office of KILO-MOTO Gold Mines calls for international tenders for the engineering, construction (with possible pre-erection and maintenance during the warranty period), of a GOLD production facility, at Mongwalu, Gisement D7 KANGA et Voisins. (Région du Haut-Zaïre, Sous-Région de l'Iтури). Specification documents may be obtained from the following addresses on payment of ZAIRES 10,000.00 or the equivalent in foreign currency: -Avenue des Sénégalais n° 15 KINSHASA/GOMBE ZAIRE -Place de Luxembourg n° 1 1040 Bruxelles BELGIUM

Tenders must reach the address indicated in the Specification Document no later than 30th April 1984 at 09.45 hrs. Bids will be opened at 10.00 hrs in the Salle des Réunions de l'Agence KILOMOTO, 15 Avenue des Sénégalais, KINSHASA/GOMBE, ZAIRE.

PERUSAHAAN UMUM LITRIK NEGARA

AGENCY OF THE MINISTRY OF THE GOVERNMENT OF INDONESIA INVITATION TO TENDER

Tenders for civil and architectural works for the new 2 x 25 MW units 2 and 3 at the Kumpang Power Station, 42 km south east of Bandung, the contract of works will be received at or before 10.00 hours on May 16, 1984. The bids will be opened at 10.00 hours on the same date at the head office of Perusahaan Listrik Negara, Jalan Trusmi Blok M No. 1133, Kebonkayu, Jakarta Selatan, Indonesia.

CONTRACTS & TENDERS ADVERTISING APPEARS EVERY MONDAY

THE RATE IS £33.00 PER SINGLE COL. CENTIMETRE

COMPANY NOTICES

DIVIDEND NOTICE TO THE HOLDERS OF EUROPEAN DEPOSITORY RECEIPTS FOR COMMON STOCK OF TOSHIBA CORPORATION (FORMERLY TOKYO SHIBURA ELECTRIC CO.) DESIGNATION: OJPDN No. 52

(Action Required on or Prior to 30th April 1984) The Depositary, as Depository (the "Depository") under the Deposit Agreement dated as of February 15th 1970 among Toshiba Corporation (formerly Tokyo Shibura Electric Co. Ltd. with its successors), the Depository and the holders of European Depository Receipts (the "Depository Agreement") has been converted into United States Dollars at the rate of 236.27 US Dollars per 100 Japanese Yen.

The Depository has been advised by the Company that Japan is party to international agreements with Austria, Belgium, Canada, Denmark, France, the Federal Republic of Germany, Greece, Norway, Singapore, Sweden, Switzerland, the United Arab Emirates, the United Kingdom and the United States of America under which persons are entitled to 15% tax withholding on dividends such as the dividend on question. The persons so entitled on each country and company organized under the laws of such countries are listed in the Schedule attached to this notice. The persons so entitled are required to provide to the Depository, by the date specified in the Schedule, a certificate of residence in such country or countries, which certificate must be accompanied by a tax identification number issued by the relevant tax authority in such country or countries. The persons so entitled who fail to provide such certificate by the date specified in the Schedule shall be deemed to be entitled to the dividend on a non-withholding basis.

To determine entitlement to the lower tax withholding rate of 10% it is necessary that the forms of Certificate No. 52 be accompanied by the original or certified copy of the form which is obtainable at the office of the Depository in London or at the Depository Agent in the relevant country and which is obtainable in the relevant country and company organized under the laws of such countries are listed in the Schedule attached to this notice. The persons so entitled on each country and company organized under the laws of such countries are listed in the Schedule attached to this notice. The persons so entitled are required to provide to the Depository, by the date specified in the Schedule, a certificate of residence in such country or countries, which certificate must be accompanied by a tax identification number issued by the relevant tax authority in such country or countries. The persons so entitled who fail to provide such certificate by the date specified in the Schedule shall be deemed to be entitled to the dividend on a non-withholding basis.

Payment in United States Dollars of the amount of the dividend payable will be made at the office of the Depository in London or at the office of the Depository Agent in the relevant country.

DEPOSITARY'S AGENTS

Name Address Chemical Bank, New York, New York The Bank of Montreal, Toronto, Ontario The Bank of New York, New York, New York The Bank of Tokyo, Tokyo, Japan The Bank of Victoria, Victoria, Australia The Bank of West Indies, West Indies The Bank of Zambia, Lusaka, Zambia The Bank of Zimbabwe, Harare, Zimbabwe

As required by the Regulation governing the operation of the Depository, the following information is provided for the information of the holders of the Depository Receipts as of July 1, 1983, as follows:

Table with columns: Metropolitan Police Area, Income, Expenses, Net result. Lists financial data for various areas.

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REGIE NATIONALE DES USINES RENAULT

7 1/4% Lebanese Pounds due 1985

Numerical list of the series including the 6,750 bonds drawn by lot and making up the entire LL 6,750,000 nominal amount to be redeemed on March 15, 1984.

First and last numbers Nr. 41 to 20,467 inclusive and from nr. 48,344 to 49,900 inclusive

Each of these bonds is repayable at LL 1,000 at the offices of the following banks:

- Banque Bruxelles Lambert S.A. Bruxelles
Banque Audi S.A.L. Beyrouth
Kuwait Investment Co. S.A.K., Kuwait
Crédit Lyonnais, Paris
Banque Bruxelles Lambert (Suisse) S.A. Genève
Banque Internationale à Luxembourg, Luxembourg

APPOINTMENTS

INVESTMENT BANKER

A leading international investment group requires an investment banker able to expand and develop business within Scandinavian community. Fluency in English, Swedish, Norwegian, Danish, plus good knowledge of French and German essential. Minimum five years' experience to include international capital markets transactions, an interest in currency swaps required. Although based in London, considerable travel is involved. Educated to MBA standard or equivalent. Aged 28-35. Salary circa \$56,000.

Please write in strictest confidence, enclosing curriculum vitae to Box AB484, Financial Times 10 Cannon Street, London EC4P 4BY

ACCOUNT EXECUTIVE

Two Account Executives, NYSE/NASD registered and experienced in financial futures and Yankee Bonds, required by City office of leading international investment group for development of Middle East business. Candidates must have ability to rapidly analyse fiscal, monetary and political situation and relate it to financial markets and clients portfolios. Must have sound grasp of economics, particularly with respect to U.S., be educated to degree standard. In addition to English, fluency in Arabic and French essential. Age 23-30. Salary negotiable.

Please write, enclosing curriculum vitae, in strictest confidence to Box AB482 Financial Times, 10 Cannon Street, London EC4P 4BY

ART GALLERIES CLUBS

BROWNE & DARYL, 10, Park St. W1 01-734 7984. ROBERT ORLAND, Recent Paintings. MALL GALLERIES, The Mall, SW1. United Kingdom's largest art gallery. Open daily 10.30-6.00. Tel: 01-734 7984. RAMON'S NIGHTCLUB RESTAURANT, 42, Dean Street, W1. Where Johnny's businessmen and clubbers meet for an evening. Various cabaret acts throughout the night. Open daily 10.30-2.30. Tel: 01-734 7984.

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Trst, High Income, and others with their respective details and values.

Table listing unit trusts under the heading 'British Life Unit Trusts Ltd (a) (b) (c)' and other categories.

FT UNIT TRUST INFORMATION SERVICE

Main table of unit trusts including sections for Crown Unit Trust Services Ltd, Legal & General Unit Trst Mgrs, and various other fund managers.

FT UNIT TRUST INFORMATION SERVICE (continued)

Continuation of the unit trust information table, listing more fund managers and their respective unit trusts.

Insurances - continued

Table listing insurance companies and their financial data, including Liberty Life Assurance Co Ltd.

Table listing insurance companies and their financial data, including Friends' Provident Life Offices.

Table listing insurance companies and their financial data, including Kinman Assurance Society.

Table listing insurance companies and their financial data, including Liberty Life Assurance Co Ltd.

Table listing insurance companies and their financial data, including British Overseas Airways Corporation.

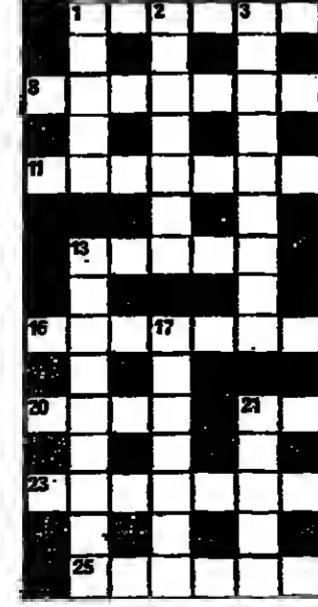
Table listing insurance companies and their financial data, including British Overseas Airways Corporation.

Table listing insurance companies and their financial data, including British Overseas Airways Corporation.

Table listing insurance companies and their financial data, including British Overseas Airways Corporation.

F.T. CROSSWORD PUZZLE No. 5341

- ACROSS
1 Inclosure of the centre right is inviting disaster (6)
4 Bones on view in 23 across (6)
8 Makes slow progress on a street car (7)
9 Is insane, perhaps, and remains so (7)
11 The head's study (10)
12 Swing till dizzy (4)
13 A mass withdrawal on the Indian border (5)
14 One living on another camp for airborne troops? (8)
16 Highly attractive part of Belgium (6)
20 Workman in stone (4)
21 I represent change and the readiness to accept it (10)
23 You may take work home from it (7)
24 Place money (7)
25 Dismal doctor takes a year off (6)
26 All the difference between life and death? (6)



- DOWN
1 Come out and have a peep perhaps! (5)
2 They go on tiny feet (7)
3 There's no end of cats here (4, 2, 3)
5 Not a ruddy thing to eat! (5)
6 Puzzle no more (7)
7 The only one in a suit wearing a vest (9)
10 Combined to make notes about it (9)
13 Aphrodite's emaciated form (9)
15 Journalist's work needs to be bang on time (9)
17 General form of increase (7)
19 Sharing out with relish (7)
21 It's a mistake to be led astray over gold (6)
22 Stand and refuse to go forward (5)
The solution to last Saturday's prize puzzle will be published with names of winners next Saturday.

Table listing insurance companies and their financial data, including British Overseas Airways Corporation.

Table listing insurance companies and their financial data, including British Overseas Airways Corporation.

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Table listing insurance companies and their financial data, including British Overseas Airways Corporation.

INSURANCE & OVERSEAS MANAGED FUNDS

Table of insurance and managed funds, including Black Horse Life Ass. Co. Ltd., British National Life Assurance Co. Ltd., and various other fund listings with their respective details and prices.

Table of insurance and managed funds, including Lloyd's Life Assurance Co., Property Growth Assn. Co. Ltd., and various other fund listings with their respective details and prices.

Table of insurance and managed funds, including Standard Life Assurance Company, Bank of America International S.A., and various other fund listings with their respective details and prices.

Table of insurance and managed funds, including Hambro Pacific Fund Mgmt. Ltd., Richmond Life Ass. Ltd., and various other fund listings with their respective details and prices.

Table of insurance and managed funds, including various international and specialized fund listings with their respective details and prices.

OFFSHORE AND OVERSEAS

Table of offshore and overseas managed funds, including various international and specialized fund listings with their respective details and prices.

NOTES: Prices are in pence unless otherwise indicated and those denominated in dollars with a prefix refer to U.S. dollars. Yields % shown in italics column after all taxes except a dividend yield which is shown after all taxes. Yields % shown in italics column after all taxes. Yields % shown in italics column after all taxes.

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from strength to strength
Pumping and Heating suppliers in the U.K. and U.S.
Farm and Garden Machinery Engineering Plastics.

FT LONDON SHARE INFORMATION SERVICE

BRITISH FUNDS

"Shorts" (Lives up to Five Years)

Investment	Stock	Price	Last	Yield
224 224	Equity 1984	101.3	111.11	8.9
190 190	Equity 1984	98	111.1	8.87
224 224	Equity 1984	102.3	111.11	8.87
224 224	Equity 1984	102.3	111.11	8.87
224 224	Equity 1984	102.3	111.11	8.87

Five to Fifteen Years

Investment	Stock	Price	Last	Yield
224 224	Equity 1984	101.3	111.11	8.9
190 190	Equity 1984	98	111.1	8.87
224 224	Equity 1984	102.3	111.11	8.87
224 224	Equity 1984	102.3	111.11	8.87
224 224	Equity 1984	102.3	111.11	8.87

AMERICANS

Company	Stock	Price	Last	Yield
Am. Express	Am. Express	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0

BUILDING INDUSTRY, TIMBER AND ROADS

Company	Stock	Price	Last	Yield
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0

DRAPERY—Continued

Company	Stock	Price	Last	Yield
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0

ENGINEERING—Continued

Company	Stock	Price	Last	Yield
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0

HOTELS—Continued

Company	Stock	Price	Last	Yield
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0

Over Fifteen Years

Investment	Stock	Price	Last	Yield
224 224	Equity 1984	101.3	111.11	8.9
190 190	Equity 1984	98	111.1	8.87
224 224	Equity 1984	102.3	111.11	8.87
224 224	Equity 1984	102.3	111.11	8.87
224 224	Equity 1984	102.3	111.11	8.87

CANADIANS

Company	Stock	Price	Last	Yield
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0

BANKS, H.P. AND LEASING

Company	Stock	Price	Last	Yield
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0

ELECTRICALS

Company	Stock	Price	Last	Yield
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0

FOOD, GROCERIES, ETC.

Company	Stock	Price	Last	Yield
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0

INDUSTRIALS (Miscel.)

Company	Stock	Price	Last	Yield
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0

Index-Linked

Investment	Stock	Price	Last	Yield
224 224	Equity 1984	101.3	111.11	8.9
190 190	Equity 1984	98	111.1	8.87
224 224	Equity 1984	102.3	111.11	8.87
224 224	Equity 1984	102.3	111.11	8.87
224 224	Equity 1984	102.3	111.11	8.87

Chemicals, Plastics

Company	Stock	Price	Last	Yield
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0

DRAPERY AND STORES

Company	Stock	Price	Last	Yield
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0

Engineering

Company	Stock	Price	Last	Yield
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0

Hotels and Caterers

Company	Stock	Price	Last	Yield
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0

Beers, Wines and Spirits

Company	Stock	Price	Last	Yield
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0
Am. Intl. Group	Am. Intl. Group	27.5	27.5	8.0

INT. BANK AND O'SEAS GOVT. STERLING ISSUES

Investment	Stock	Price	Last	Yield
224 224	Equity 1984	101.3	111.11	8.9
190 190	Equity 1984	98	111.1	8.87
224 224	Equity 1984	102.3	111.11	8.87
224 224	Equity 1984	102.3	111.11	8.87
224 224	Equity 1984	102.3	111.11	8.87

Commonwealth and African Loans

Investment	Stock	Price	Last	Yield
224 224	Equity 1984	101.3	111.11	8.9
190 190	Equity 1984	98	111.1	8.87
224 224	Equity 1984	102.3	111.11	8.87
224 224	Equity 1984	102.3	111.11	8.87
224 224	Equity 1984	102.3	111.11	8.87

Loans Building Societies

Investment	Stock	Price	Last	Yield
224 224	Equity 1984	101.3	111.11	8.9
190 190	Equity 1984	98	111.1	8.87
224 224	Equity 1984	102.3	111.11	8.87
224 224	Equity 1984	102.3	111.11	8.87
224 224	Equity 1984	102.3	111.11	8.87

Foreign Bonds & Rails

Investment	Stock	Price	Last	Yield
224 224	Equity 1984	101.3	111.11	8.9
190 190	Equity 1984	98	111.1	8.87
224 224	Equity 1984	102.3	111.11	8.87
224 224	Equity 1984	102.3	111.11	8.87
224 224	Equity 1984	102.3	111.11	8.87

Public Board and Ind.

Investment	Stock	Price	Last	Yield
224 224	Equity 1984	101.3	111.11	8.9
190 190	Equity 1984	98	111.1	8.87
224 224	Equity 1984	102.3	111.11	8.87
224 224	Equity 1984	102.3	111.11	8.87
224 224	Equity 1984	102.3	111.11	8.87

Financials

Investment	Stock	Price	Last	Yield
224 224	Equity 1984	101.3	111.11	8.9
190 190	Equity 1984	98	111.1	8.87
224 224	Equity 1984	102.3	111.11	8.87
224 224	Equity 1984	102.3	111.11	8.87
224 224	Equity 1984	102.3	111.11	8.87

Corporate Loans

Investment	Stock	Price	Last	Yield
224 224	Equity 1984	101.3	111.11	8.9
190 190	Equity 1984	98	111.1	8.87
224 224	Equity 1984	102.3	111.11	8.87
224 224	Equity 1984	102.3	111.11	8.87
224 224	Equity 1984	102.3	111.11	8.87

Hire Purchase, Leasing, etc.

Investment	Stock	Price	Last	Yield
224 224	Equity 1984	101.3	111.11	8.9
190 190	Equity 1984	98	111.1	8.87
224 224	Equity 1984	102.3	111.11	8.87
224 224	Equity 1984	102.3	111.11	8.87
224 224	Equity 1984	102.3	111.11	8.87

Beers, Wines and Spirits

Financial Times Monday February 13 1984

INDUSTRIALS—Continued

Table of Industrial stocks including ICI, BP, Shell, and various other companies with columns for Stock, Price, and % Change.

LEISURE—Continued

Table of Leisure stocks including British Airways, British Telecom, and other leisure-related companies.

PROPERTY—Continued

Table of Property stocks including various real estate and construction companies.

INVESTMENT TRUSTS—Cont.

Table of Investment Trusts including various funds and trusts.

OIL AND GAS—Continued

Table of Oil and Gas stocks including BP, Shell, and other energy companies.

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MINES—continued

Table of Mines stocks including various mining companies and their shares.

MOTORS, AIRCRAFT TRADES

Table of Motors and Aircraft Trades stocks including various automotive and aerospace companies.

MOTORS AND CYCLES

Table of Motors and Cycles stocks including various motorcycle and car manufacturers.

COMMERCIAL VEHICLES

Table of Commercial Vehicles stocks including various truck and van manufacturers.

SHIPPING

Table of Shipping stocks including various shipping companies.

SHOES AND LEATHER

Table of Shoes and Leather stocks including various footwear companies.

SOUTH AFRICANS

Table of South African stocks including various companies from South Africa.

COMPONENTS

Table of Components stocks including various electronic and mechanical parts manufacturers.

GARAGES AND DISTRIBUTORS

Table of Garages and Distributors stocks including various retail and service companies.

TEXTILES

Table of Textiles stocks including various clothing and textile manufacturers.

OVERSEAS TRADERS

Table of Overseas Traders stocks including various international trading companies.

PLANTATIONS

Table of Plantations stocks including various rubber and plantation companies.

TEAS

Table of Teas stocks including various tea companies.

PAPER, PRINTING, ADVERTISING

Table of Paper, Printing, and Advertising stocks including various media and publishing companies.

INSURANCE

Table of Insurance stocks including various insurance companies.

PROPERTY

Table of Property stocks including various real estate and construction companies.

TRUSTS, FINANCE, LAND

Table of Trusts, Finance, and Land stocks including various financial and investment companies.

FINANCE, LAND, ETC.

Table of Finance, Land, and other stocks including various financial and investment companies.

MINES Central Rand

Table of Mines Central Rand stocks including various mining companies.

LEISURE

Table of Leisure stocks including various leisure-related companies.

PROPERTY

Table of Property stocks including various real estate and construction companies.

TRUSTS, FINANCE, LAND

Table of Trusts, Finance, and Land stocks including various financial and investment companies.

OIL AND GAS

Table of Oil and Gas stocks including various energy companies.

MINES Eastern Rand

Table of Mines Eastern Rand stocks including various mining companies.

MINES Far West Rand

Table of Mines Far West Rand stocks including various mining companies.

CURRENCIES MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Waiting for judgment

BY COLIN MILLHAM

It was a rather confusing week on the foreign exchanges, when certain factors suggested the dollar might have moved quite sharply, but the U.S. currency tended to move within a fairly narrow range in nervous trading. Sentiment appeared to move against the dollar, and there was much talk about important chart points, especially the DM 2.73 level below which the dollar could be expected to fall sharply.

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: Country, Currency, Unit, % change from Feb 10, % change from 1983, Divergence limit %.

THE POUND SPOT AND FORWARD

Table with columns: Day's date, Close, One month, % Three months, % p.a. Three months.

OTHER CURRENCIES

Table with columns: Country, Feb. 10, \$, £, Note rates.

EXCHANGE CROSS RATES

Table with columns: Feb. 10, Cross rate, Pound Sterling, U.S. Dollar, Deutsche m/k, Japanese Yen, French Franc, Swiss Franc, Dutch Guilder, Italian Lira, Canada Dollar, Belgian Franc.

EURO-CURRENCY INTEREST RATES (Market closing rates)

Table with columns: Feb. 10, Sterling, U.S. Dollar, Canadian Dollar, Dutch Guilder, Swiss Franc, D-mark, French Franc, Italian Lira, Belgian Franc, Yen, Danish Kroner.

MONEY MARKETS

Another quiet week

Another quiet week on the London money market left short term interest rates almost unchanged. The only slight trend was for a firming of rates longer than three-months, but this amounted to only 1/4 per cent.

Paul Volcker means that U.S. interest rates may go up at some point in the not too distant future. Any effect of this on European rates, and London in particular, was open to debate, but the overall impression was that interest rates on this side of the Atlantic should not be forced higher unless higher U.S. rates result in a sharply appreciating dollar.

In New York there was little movement in the Federal funds overnight rate from around the 9 1/2 per cent level, but the Federal Reserve added substantial reserves, and at the beginning of the week announced its monetary growth targets for 1984, although these caused no surprise.

Continental interest rates were very steady apart from a firming of Belgian rates as the franc came under pressure of the bottom of the European Monetary System. On Monday the Belgian National Bank raised the interest rate on one and two month Treasury bills. This was followed by steady central bank intervention on the foreign exchanges to keep the Belgian currency within its lower intervention level against the strong D-mark.

MONEY RATES

Table with columns: Feb. 10, Frankfurt, Paris, Zurich, Amsterdam, Tokyo, Milan, Brussels, Dublin.

LONDON MONEY RATES

Table with columns: Feb. 10, Sterling Certificate of deposit, Interbank, Local Authority deposits, Company deposits, Market deposits, Treasury (Buy), Treasury (Sell), Eligible Bank (Buy), Eligible Bank (Sell), Fine Trade (Buy), Fine Trade (Sell).

FT LONDON

INTERBANK FIXING

Table with columns: London interbank fixing, 11.00 a.m. February 10, 3 months U.S. dollars, bid 9 1/16, offer 9 1/16, 2 months U.S. dollar, bid 2 1/16, offer 2 1/16.

MONEY RATES

Table with columns: NEW YORK (Lunchtime), Federal Reserve, Fed funds, No Fed intervention, Treasury Bonds, Two year, Three year, Four year, Five year, Seven year, Ten year, 30 year.

FINANCIAL FUTURES

LONDON

Table with columns: THREE-MONTH EURO DOLLAR, Close, High, Low, Prev, March, June, Sept, Dec, March, June, Sept, Dec.

CHICAGO

Table with columns: U.S. TREASURY BONDS (CBT) B*, 100.00 2nds of 100*, Close, High, Low, Prev, March, June, Sept, Dec.

FORWARD RATES AGAINST STERLING

Table with columns: Order, Spot, 1 month, 3 month, 6 month, 12 month.

BANK OF ENGLAND TREASURY BILL TENDER

Table with columns: Feb. 10, Feb. 3, Feb. 10, Feb. 3, Bills on offer, Total applications, Total allocated, Minimum bid, Accepted bid, Allotment at minimum level.

THE DOLLAR SPOT AND FORWARD

Table with columns: Feb 10, Day's date, Close, One month, % Three months, % p.a. Three months.

STERLING £25,000 \$ per £

Table with columns: Close, High, Low, Prev, March, June, Sept, Dec.

THREE-MONTH EURO DOLLAR (1MM)

Table with columns: Close, High, Low, Prev, March, June, Sept, Dec.

DEUTSCHE MARKS

Table with columns: Close, High, Low, Prev, March, June, Sept, Dec.

STERLING (1MM) \$ per £

Table with columns: Close, High, Low, Prev, March, June, Sept, Dec.

WEEKLY CHANGE IN WORLD INTEREST RATES

Table with columns: LONDON, NEW YORK, TOKYO, BRUSSELS, AMSTERDAM, DUBLIN.

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Brixton Estate plc (Incorporated with limited liability in England registered in England No. 202342)

Placing of \$15,000,000 11.25 per cent. First Mortgage Debenture Stock 2023 at \$97.072 per cent, payable as to \$25 per cent. on 16th February, 1984 and as to the balance by 13th July, 1984

Application has been made to the Council of The Stock Exchange for the whole of the above Stock to be admitted to the Official List. In accordance with the requirements of the Council of The Stock Exchange \$1,500,000 of the Stock is available in the market on the date of publication of this advertisement.

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13th February, 1984

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London-based 1 bill mature in up to 14 days, bond 2 bills 15 to 33 days, and bond 3 bills 34 to 63 days. Rates quoted represent Bank of England buying or selling rates with the money market. In other centres rates are generally deposit rates in the domestic money market and their respective changes during the week. Bond 4 bills 6%.

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Handwritten signature: J. H. G. O.